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1. SUMMARY



THE GROUP AFTER 2018

One of the leading energy groups and a reliable supplier of electricity and services for 1/4 of Poland, with a 31-percent share of RES in own production.

OPERATING DATA



22.5 TWh volume of electricity supplied

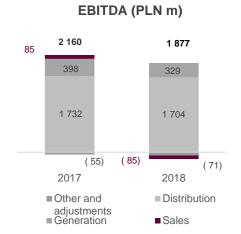


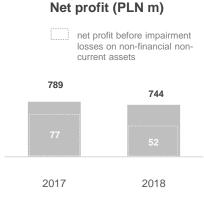
3.9 TWh gross electricity production

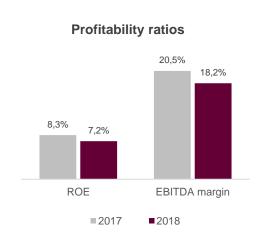


19.8 TWh retail sales

FINANCIAL RESULTS







Energa SA on the Warsaw Stock Exchange (WSE)

Market capitalisation: PLN 3.7 bn*

* According to share price as at closing on 28 December 2018.



KEY RESOURCES



Distribution network length:

188,000 km



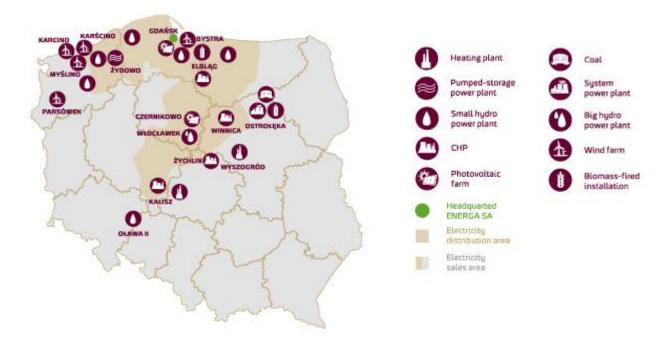
Installed capacity

1.34 GWe

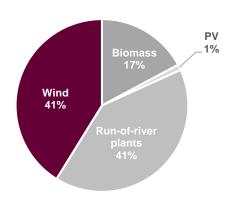
of which 38% are RES



9.7 k employees

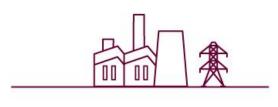


RENEWABLE ENERGY SOURCES



Installed capacity

513 MWe



Renewable energy production

1,190 GWh

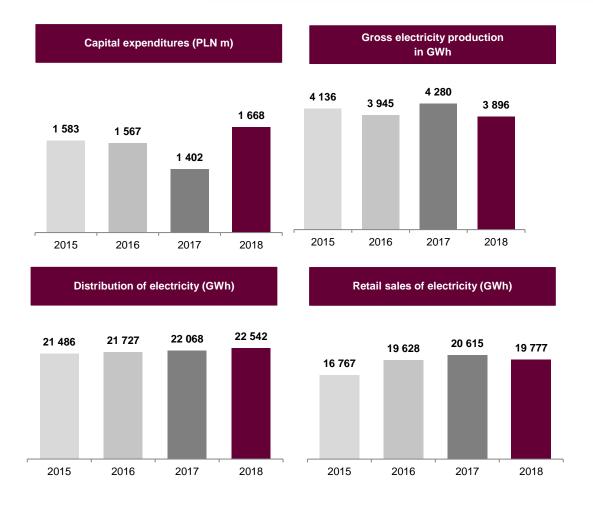
INVESTMENT PROJECTS OF THE En-

In 2018, the Energa Group completed **PLN 1,668 m** worth of investments, of which almost PLN 1,368 m accounted for the Distribution Business Line.

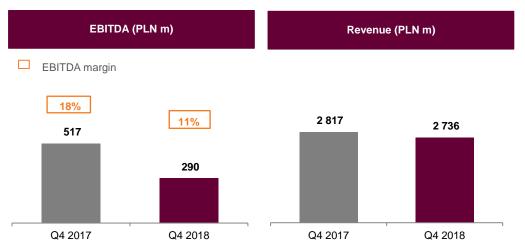
As a result of the investments, almost **56 thousand** new customers were connected, **5,322 km** of high-, medium-, and low-voltage lines were constructed and upgraded, and **59 MW** of new renewable sources were connected to the grid in 2018.

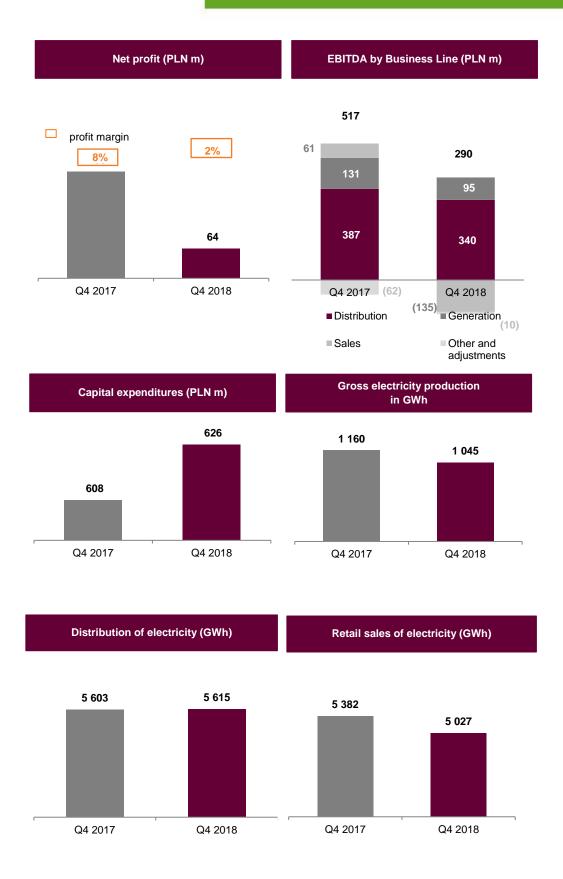
SELECTED FINANCIAL AND OPERATING DATA FOR 2015-2018

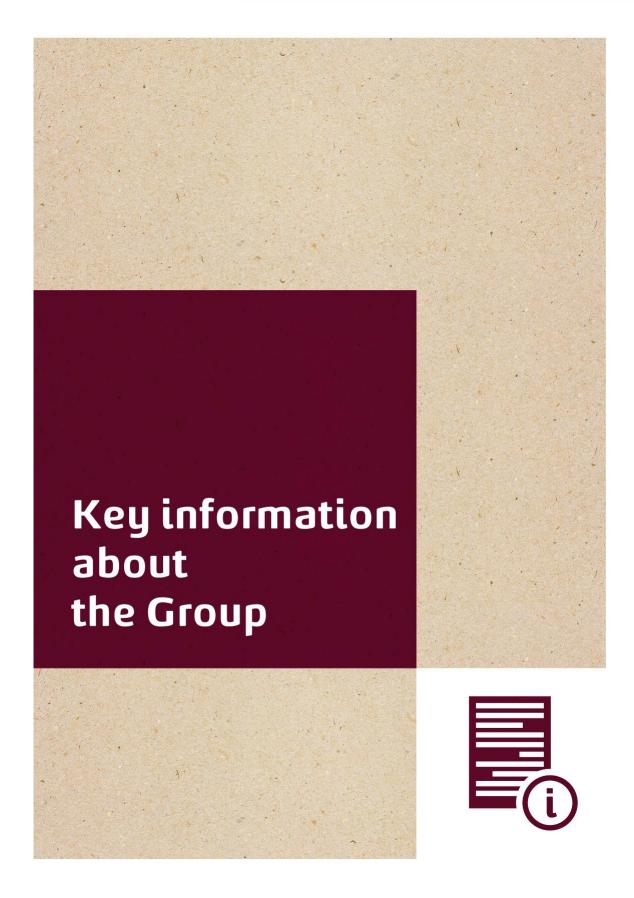




SELECTED FINANCIAL AND OPERATING DATA FOR Q4 2018







2. KEY INFORMATION ABOUT THE GROUP

2.1. Activities of the Energa Group

The core business of the Energa Group involves the distribution, generation and trading in electricity and heat and concentrates on the following business lines¹:

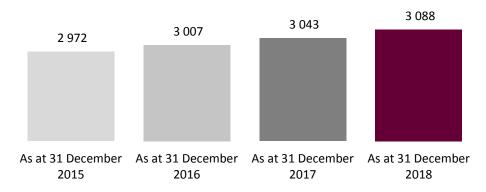
Figure 1: Business locations and main assets of the Group



Distribution Business Line. This is the business line of key importance to the Group's operating profitability, consisting in the distribution of electricity (which is a regulated activity in Poland) and based on tariffs approved by the President of the Energy Regulatory Office (URE). The Energa Group has a natural monopoly position in the northern and central part of Poland which hosts the Group's distribution assets through which the Group supplies electricity to more than 3.1 million customers, approx. 2.9 million of whom are customers with universal agreements and 193,000 are TPA (Third Party Access) customers. A breakdown of Energa Operator SA's customers by tariff group is presented in the *Key operating data* section. As at 31 December 2018, the total length of the power lines was over 188 thousand km and covered almost 75 thousand km², i.e. about 24% of the country's landmass. Energa Operator SA is the leader in this Line.

¹ The Group's Segments were renamed to Business Lines in connection with the Cooperation Agreement signed in December 2017, as described in Section 2.3 Energa Group Management Model herein.

Figure 2: Number of customers of Energa Operator SA in thousands



Generation Business Line. The operation of this business line is based on four Divisions: the Ostrołęka Power Plant, Hydro, Wind and Other (including cogeneration – CHP). At the end of 2018, the total installed generation capacity of the Group's power plants was approximately 1.3 GW. The Lead Entity in the Business Line is Energa Wytwarzanie SA.

The Group generated approx. 1 TWh of electricity (in gross terms) in Q4 2018 and 3.9 TWh of electricity throughout the year, relying on a mix of sources such as coal, water, wind, biomass, and solar energy. In Q4 2018, 74% of the Group's gross electricity production originated from coal, 13% from hydro, 12% from wind and 1% from biomass. After 12 months of 2018, 69% of the Group's gross electricity production originated from coal, 21% from hydro and 10% from wind.

The Energa Group owes its leading position in terms of the percentage of renewable electricity in the total energy mix primarily to the generation of energy in hydro- and wind power plants. Green energy is produced by 46 hydro power plants, 5 wind farms and biomass-fired installations (in Energa Kogeneracja) as well as two photovoltaic installations.

As at the end of 2018, the Group had 0.5 GW of renewable capacity, with a gross production of electricity totalling 267 GWh in Q4 2018 and 1.2 GWh throughout 2018.

Coal is the main fuel used by the Energa Group to produce electricity and heat. The Group's generating units used 1,297 thousand tonnes of coal and 13 thousand tonnes of biomass in 2018 (vs. 1,280 thousand tonnes and 46 thousand tonnes, respectively, the year before). Coal supplies were delivered to the Group by three main suppliers: Polska Grupa Górnicza, Lubelski Węgiel "Bogdanka", and Jastrzębska Spółka Węglowa.

Sales Business Line. Its lead entity is Energa Obrót SA. It sells electricity, gas and additional services both as separate products and in bundles to all customer segments – from industry to small, medium and large enterprises and to households. As at the end of 2018, the Energa Group had approximately 3.1 million customers, including 2.8 million classified as G tariff customers, with the remainder being customers from: C, B and A tariff groups, in a decreasing order.

Figure 3: Structure of Energa Obrót's end customers by customer type



Customer Service

For many years, Energa Obrót SA has been offering trend-setting customer service solutions. It responds to the activities of its competitors with dynamism, monitoring the market for changes in customer preferences, and uses this knowledge to adjust its offering, communication channels and customer service solutions for such developments. All this is expected to improve customer experience and trust in the Energa Group.

In 2018, Energa Obrót SA offered the following electricity products and services to individual customers: Energia na zdrowie, Energia z fachowcami i bonem, Fachowcy dla Ciebie, Fachowcy dla Ciebie Premium, Mega Korzyść, Multi Korzyść, Multi Zysk, Multiochrona, Na dobry początek, Na fali rabatów, Na ratunek z energią, Oferta antysmogowa, Oferta antysmogowa z pakietem fachowców, Piece akumulacyjne i pompy ciepła, Po prostu razem, Prąd dla dużej Rodziny, Prąd z fachowcami, Prąd z fachowcami i OC, Prąd z fachowcami, pomocą medyczną i OC, Prąd z OC, Prąd z pakietem bezpieczeństwa fachowcy, Prąd z pomocą medyczną, Strefa Oszczędzania, Telewizja tam, gdzie Ty, W drodze z Energą, W kontakcie z energią, the promotional offer "Energia za grosze".

The following electricity products and services were offered to SOHO customers: Energia na +, Łowcy rabatów, Monitoring Online (for non-OSD Customers), Monitoring zużycia mediów (for non-OSD Customers), Na fali rabatów, Strefa Korzyści, Umów się i/lub EnerGRA, Wspólnie oszczędniej, Wspólnie taniej.

In 2018, Energa Obrót SA offered the following gas products and services to individual customers: Po prostu gaz dla domu, the promotional offer "Paczka darmowego gazu – 500 kWh", the promotional offer "Gaz pod kontrolą III".

In 2018, Energa Obrót SA offered the following gas products and services to SOHO customers: the offer "Po prostu błękitna energia".

The Company is committed to supporting large families, particularly those with Large Family Discount Cards (*Karta Dużej Rodziny*). The services offered by Energa Obrót help families reduce their electricity bills significantly. Private customers are also offered a large number of options such as direct debit, online payments, prepaid bills, text messages with an account balance, or electronic invoices.

In 2018, Energa Obrót SA transformed its model of cooperation with business customers, turning from a supplier into a business partner. This change is reflected in the Energy Efficiency Package introduced in 2018 with the purpose of supporting customers in reducing the cost of purchase of utilities, such as electricity, gas and heat.

The Energy Efficiency Package comprises 15 new technical services:

- "Audyt Energetyczny Przedsiębiorstwa" (Corporate Energy Audit),
- "Audyt Efektywności Energetycznej" (Energy Efficiency Audit),
- "Audyt Energetyczny" (Energy Audit),
- "Doradztwo w zakresie zewnętrznych źródeł finansowania" (Consulting Services on External Financing),
- "Studium wykonalności" (Feasibility Study),
- "Projekt techniczny" (Engineering Design),
- "Modernizacje układów pomiarowych" (Metering System Upgrades),
- "Przyłączenia klientów" (Customer Connections),
- "Modernizacja infrastruktury" (Infrastructure Upgrades),
- "Budowa stacji abonenckich" (Construction of Substations),
- "Optymalizacja parametrów" (Parameter Optimisation),
- "Strategia zarządzania energią" (Energy Management Strategy),

- "Wizualizacja profili zużycia" (Usage Profile Visualisation),
- "Przeglądy stacji transformatorowych" (Transformer Station Inspections),
- "Przeglądy instalacji elektroenergetycznych" (Inspections of Electrical Systems).

The Energy Efficiency Package focuses on solutions supporting business customers in the reasonable, conscious and responsible use of their existing energy resources. Introducing its energy efficiency range for the Business Market, the Company caught up with the market leaders who are able to address almost all energy concerns of their customers within their product range.

Being aware of the fast advancements in technology, Energa Obrót SA relentlessly works on new solutions and launches new channels in order to make it easier for customers to access its services. In 2018, more than 9,000 agreements with customers were signed via the electronic channel. An Energa Obrót SA's project called "Energa online forms – a system for making electricity purchase contracts via the Internet" won the second prize in the Lider 2017 (Leader 2017) contest organised by *Gazeta Bankowa* (16th edition, category: Industry 4.0).

This online service not only offers a modern and comfortable solution for customers, but also optimises and digitises the company's back-office contract processing efforts. Importantly, responsive versions of these forms are also available for customers, enabling them to complete the entire process on their mobile phones.

Moreover, as part of initiatives aimed at innovating and improving the efficiency of contact channels dedicated to customers, the company revamped its website, making it more transparent, i.e. consistent in terms of graphics and text. The revamp was also expected to help promote energy-related products, i.e. heat pumps and storage heaters. The Live Chat service provided by the company has caught on. Not only does it offer an easy and convenient customer service tool, but customers can also use it to place orders for electricity or learn more about additional services offered by the company. As many as 95% of our customers recommend this customer service channel.

One of the main parts of the project called "A System for Online Sale and Customer Service of Energa Obrót SA" is the provision of an CMS (Content Management System) for easy online content management. Once implemented, the project will offer a number of benefits and convenient solutions to customers:

- access to a full range of products tailored to specific user needs,
- the option to select offers and manage the sale process fully,
- the customer can place an order for a product or service of Energa Obrót via the System and if the process is interrupted, it can be finalised via other contact channels,
- a wide array of self-service operations will be available, e.g. offer forms, connection requests and automated agreements.

In 2018, work was continued to optimise the company's customer service processes with a view to reducing the number of customer complaints and resolution times, and to identifying the points that should be resolved at first contact. The company's channels of communication with customers were consistently improved and the available technical solutions were optimised.

The company's corrective and development initiatives are focused on the optimisation of front-end operations (Customer Journey) and back-office processes.

In 2018, Energa Obrót SA was a very active participant of a programme for senior citizens (aged 55+) called "Dynamic Senior Citizens with Energa". The programme is based on a series of workout sessions (15 weeks) where participants work to improve their health and fitness. Specific medical consultations and tests are also available to them. A Customer Advocate is present at each session to answer the senior citizens' questions. On a daily basis, the Customer Advocate

- educates clients on how to use communication channels dedicated to senior citizens to make it easier for them to contact Energa,
- analyses customer service processes and recommends changes that customers expect,
- mediates and develops solutions to address issues reported by customers, while taking into account the Company's business and image-related interests.

Sales

In the past year, Energa Obrót expanded its D2D sales to cover the entire area of Poland. This new approach allows people in all parts of the country to learn about what the company offers. They can do so in the privacy of their homes, where they feel secure and comfortable.

In 2018, Energa Obrót additionally ran an online marketing campaign to promote its Multiochrona offer. This is the Company's response to the needs of the customers who, in the event of any technical issues at home, waste time looking for help and put a strain on their home budgets.

Anti-smog measures

In 2018, Energa focused not only on its anti-smog offering, but most of all, on education and prevention. A comprehensive programme called Breathing with Energy was set up to promote environmentally friendly practices. The measures involved a customised offering, setting up a new website and educational workshops at schools.

During an environmental debate in Grudziądz, Energa Obrót together with the Polish Electricity Association discussed the approaches to improving air quality across Polish towns and cities. Local authorities, citizens and NGO representatives took part in the debate as well. As a partner, we presented our product offering and the concept for the whole anti-smog campaign. It included, for instance, subsidies up to PLN 5,000 for the replacement of home storage heaters and pumps, or creation of an anti-smog website as a source of information on air pollution and countermeasures against it.

An educational programme was launched in May. Children at ten primary schools in the Pomeranian province of Poland learned how to protect the air on a daily basis and why it was important to do so. A total of 30 thematic workshops on that topic were provided. Through play, the children learned how to combat smog. For example, they learned about the plants that absorb the largest amounts of polluted air. Furthermore, they created sustainable cities of the future and learnt about urban design solutions minimising smog, they planted forests in jars and sowed meadows at their schools. Additionally, teaching packs were prepared for 100 schools in the Pomeranian province to allow teachers to conduct such workshops on their own. We educated more than 500 children altogether.

The campaign as a whole ended in June. We involved the citizens of Gdańsk in the fight against smog. We handed out 550 plants, which act as smog busters and are the most effective oxygen producers. The campaign was extremely popular. Within an hour, all spathiphyllum plants found new homes.

Marketing

Work was carried out in Q4 2018 to develop the concept for marketing communications and the marketing plan for 2019. The purpose of the marketing plan is to make both our offering and our corporate image more consistent and appealing to customers, to be more effective in reaching customers with our product offering, and thus to grow sales. In the preparation of the plan, the company wanted its marketing activities in 2019 to focus on its most important objectives and to support those objectives in an effective manner.

In 2019, Energa Obrót wants to be closer to its business customers. The relationship management programme which has been in place for several years and allows the company to establish lasting relations with its customers, has been extended to include webinars, trade fairs, online advertising and content marketing. This will offer an opportunity to build the image of the company as an expert and market leader, which is particularly important in the context of supporting the sales of energy efficiency offers.

With respect to marketing campaigns addressed to individual customers, product awareness-building activities and marketing campaigns focused on selected customer segments were initiated in addition to existing activities. All of this is based on new customer segmentation rules developed in 2018. The goal of the campaigns, aside from driving the sale of new products, is to persuade more customers to use e-invoicing, and to take advantage of all activities to obtain marketing consents.

2.2. Energa Group's highlights

2.2.1. Material events after the balance sheet date

Commencement of discussions regarding potential cooperation on the Ostrołęka Power Plant construction project

The Management Board of Energa SA ("Energa") reports that on 7 January 2019, Energa and ENEA SA ("Enea") commenced discussions with PGE Polska Grupa Energetyczna SA ("PGE") which are likely to result in PGE's involvement in the Ostrołęka Power Plant C construction project, currently being implemented by Energa and Enea companies (through Elektrownia Ostrołęka Sp. z o.o.), (Current Report No. 1/2019).

2.2.2. Material events in the reporting period

Information on the reversal of impairment losses on assets

The Management Board of Energa SA informed that due to developments in the market environment, in particular the increase in electricity and green certificate prices, potential triggers for the reversal of impairment losses on certain assets of the Energa Group had been identified.

Impairment testing carried out in the second half of 2018 revealed an increase in the recoverable amount of wind and photovoltaic assets. On 17 January 2019 a decision was made to reverse impairment losses on wind and photovoltaic assets in the Generation Business Line in the total amount of PLN 145.4 m. The estimated effect of the reversal of the above impairment losses on the consolidated net results of operations of the Energa Group for 2018 was PLN 117.8 m. No cash flows will be involved. This improved the operating result of the Energa Group without affecting its EBITDA. Adjusted for the reversal, the book value of wind and photovoltaic farms in the consolidated balance sheet of the Energa Group amounts to PLN 806 m.

The final outcome of testing and the amounts of reversals will be presented in the consolidated financial statements of the Energa Group for 2018 (Current Report No. 2/2019).

Information from the Management Board of Elektrownia Ostrołęka Sp. z o.o. concerning the notice to proceed (NTP) with the construction of Ostrołęka Power Plant C

The Management Board of Energa SA (the "Issuer") reports that it was informed on 29 December 2018 that the Extraordinary General Meeting of Elektrownia Ostrołęka Sp. z o.o. had passed a resolution on 28 December 2018 approving the issuance of a notice to proceed (NTP) with the construction of the 1000 MW Ostrołęka Power Plant C.

Further, the Issuer reports that it was informed by the Management Board of the Company of a notice to proceed issued on 28 December 2018 by that Company for the construction of Ostrołęka Power Plant C to the general contractor, a Consortium of GE Power Sp. z o.o. as the Consortium Leader and AL-STOM Power Systems SAS (Current Report No. 56/2018).

Signing of the Memorandum of Understanding for the construction of the Ostrołęka Power Plant C

The Management Board of Energa SA (the "Issuer") reports that in connection with the positive outcome of the capacity market auction for Elektrownia Ostrołęka Sp. z o.o. (the "Company") and financial support resulting from the conclusion of a 15-year conditional capacity agreement, and in view of its readiness to enter the next stage of the Ostrołęka Power Plant C project schedule, i.e. the Construction Phase, on 28 December 2018 Energa SA, Enea SA and Elektrownia Ostrołęka sp. z o.o. terminated the Investment Agreement of 8 December 2016, as amended by Amendment No. 1/2018 of 26 March 2018, between those entities, whose conclusion was communicated by the Issuer in its Current Reports No. 49/2016 dated 8 December 2016 and No. 12/2018 dated 26 March 2018, and signed a Memorandum of Understanding with the intention to enter into a new investment agreement setting forth the terms of cooperation between the Issuer and ENEA SA and financing of Ostrołęka Power Plant C (the "Project") during the construction phase.

The Issuer and Enea SA declare their financial commitment for the Construction Phase, amounting to: Enea SA: PLN 1 billion, and Energa SA: no less than PLN 1 billion, and the other investors – the outstanding balance, as required to cover the financial expenditure under the Project, according to the financial model for the Project, which is to be finally agreed upon by the parties and which will also include the parties' contributions to the Project made before the date of the Memorandum of Understanding as well as the contributions of lenders and other investors.

The lending necessary to complete the Construction Phase will be provided to the Company by lenders without breaching the covenants set forth in external financing agreements signed by the Issuer (Current Report No. 5/2018).

Resolutions of the Supervisory Board of Energa SA concerning the approval of the issuance by Elektrownia Ostrołęka Sp. z o.o. of the notice to proceed to the general contractor and determination of how to vote at the Extraordinary General Meeting of Elektrownia Ostrołęka Sp. z o.o.

The Management Board of Energa SA reports that on 19 December 2018, the Supervisory Board passed a resolution approving the issuance of a notice to proceed (NTP) by Elektrownia Ostrołęka Sp. z o.o. (the "Company") in connection with the construction of Ostrołęka Power Plant C to the general contractor, a Consortium of GE Power Sp. z o.o. as the Consortium Leader and ALSTOM Power Systems SAS, as well as a resolution determining how to vote at the Extraordinary General Meeting, to the effect that Energa SA would vote in support of a resolution approving the issuance of the NTP to the general contractor. Both resolutions were adopted under the condition that in the capacity auctions with supply periods starting in 2023, the Ostrołęka C project would obtain for the capacity specified in the conditional certificate, i.e. 852.603 MW, a 15-year price not lower than the level prescribed in the auction strategy.

Passing of the aforementioned resolution did not automatically imply that the NTP would be issued, as the issuance of the NTP should be preceded by a consent of the General Meeting (Current Report No. 52/2018).

Results of the capacity market auction for 2021-2023 for the Energa Group's units and Elektrownia Ostrołęka Sp. z o.o.

Main auction for 2021

On 15 November 2018, as a result of the capacity market auction for 2021 (main auction), a capacity obligation totalling 977 MW was contracted for Energa Group units. The closing price of the auction ranged between 218.56 and 240.40 PLN/kW/year.

The cumulative capacity obligation includes:

- 585 MW for upgraded units (with a 5-year capacity contract),
- 392 MW for existing units and DSR units (with a 1-year capacity contract) (Current Reports No. 46/2018 and 46/2018/K).

On 20 November 2018, PSE SA published the preliminary results of the main capacity market auction for 2021, including the closing price of the capacity auction at 240.32 PLN/kW/year.

The total revenue of the Energa Group from the capacity market in 2021-2025 may amount to PLN 797 m, of which:

- 1) PLN 703 m would be revenue attributable to upgraded units (with a 5-year capacity contract), and the capacity obligation for long-term capacity contracts would be subject to annual indexation to the average yearly consumer price index;
- 2) PLN 94 m would be attributable to existing and DSR units (with a 1-year capacity contract) (Current Report No. 47/2018).

Main auction for 2022

On 5 December 2018, as a result of the capacity market auction for 2022 (main auction), a capacity obligation totalling 442 MW was contracted for existing and DSR units (with a 1-year capacity contract) from the Energa Group. The closing price of the auction ranged between 195.28 and 219.66 PLN/kW/year (Current Reports No. 49/2018 and 50/2018/K).

On 7 December 2018, Polskie Sieci Elektroenergetyczne SA published the preliminary results of the main capacity market auction for 2022, including the closing price of the capacity auction at 198.0 PLN/kW/year.

The Energa Group companies entered into 1-year capacity contracts (i.e. for 2022) with a capacity obligation of 442 MW, which may generate a total revenue of PLN 87.5 m (Current Report No. 51/2018).

Main auction for 2023

On 21 December 2018, as a result of the capacity market auction for 2023 (main auction), a capacity obligation totalling 477 MW was contracted for existing and DSR units (with a 1-year capacity contract) from the Energa Group.

The closing price of the auction ranged between 189.95 and 217.06 PLN/kW/year.

Furthermore, the Management Board of Energa SA reports that it was informed by Elektrownia Ostrołęka Sp. z o.o. (the "Company"), where Energa SA holds 50% of shares and the same proportion of votes at the general meeting, about the results of the capacity market auction for 2023. The Company contracted a capacity obligation totalling 853 MW (with a 15-year capacity contract) (Current Report No. 53/2018).

On 22 December 2018, Polskie Sieci Elektroenergetyczne SA published the preliminary results of the main capacity market auction for 2023, including the closing price of the capacity auction at 202.99 PLN/kW/year.

Energa Group companies entered into 1-year capacity contracts (i.e. for 2023) with a capacity obligation of 477 MW, which may generate a total revenue of PLN 96.8 m.

In addition, Elektrownia Ostrołęka Sp. z o.o. (the "Company"), where Energa SA holds 50% of shares and the same proportion of votes at the general meeting, concluded a capacity contract for years with a

853 MW capacity obligation, which may generate PLN 173 m in annual revenue starting from 2023 (the revenue over the 15-year period may total PLN 2,596 m), and the capacity obligation for long-term capacity contracts will be subject to annual indexation to the average yearly consumer price index (Current Report No. 54/2018).

The auction closing prices communicated by PSE correspond to the final results of capacity auctions announced by the President of the Energy Regulatory Office (URE) in the Public Information Bulletin.

Signing a Memorandum of Understanding concerning the potential capital investment of Fundusz Inwestycyjny Zamknięty Aktywów Niepublicznych Energia in the Ostrołęka C Power Plant construction project

On 4 September 2018, the Management Board of Energa SA informed that a Memorandum of Understanding had been signed between Energa SA, ENEA SA, Elektrownia Ostrołęka Sp. z o.o. (the "Company") and Fundusz Inwestycyjny Zamknięty Aktywów Niepublicznych Energia (the "Fund") concerning the Fund's capital investment (by subscribing for shares in the Company's share capital) in a project implemented by the Company involving the preparation, construction and operation of a coal-fired power unit with a gross capacity of approx. 1,000 MW (the "MoU", the "Project").

The Fund's involvement in the Company depends on the fulfilment of a range of legal, corporate and financial conditions, which include the market situation. The Memorandum of Understanding is solely a commitment to negotiate in good faith for the conclusion of an investment agreement between the Fund, Energa SA, ENEA SA and the Company, or for the accession of the Fund to the existing investment agreement, the conclusion of which was reported by the Issuer in its Current Report No. 49/2016 dated 8 December 2016. The Memorandum of Understanding was valid from the day of signature to 30 November 2018.

The Memorandum of Understanding defines the tentative financing structure for the Project, with a total of PLN 2 bn in equity to be contributed by Energa SA and ENEA SA (PLN 1 bn each), which includes any monies contributed by Energa SA and ENEA SA before the conclusion of a potential investment agreement with the Fund, and no more than PLN 1 bn in equity contributed to the Company by the Fund. The outstanding balance is to be covered by other forms of financing.

The Memorandum of Understanding was signed in connection with proceedings to obtain a conditional certificate permitting the Company to participate in main capacity market auction, and it can be presented to PSE SA for this purpose (Current Report No. 42/2018).

The decision to settle out of court all disputes regarding the invalidity of the contract for the sale of property rights in certificates of origin between Energa Obrót SA and yet another of the sued wind farms

The Management Board of Energa SA reported on 18 July 2018 that it had been advised that a subsidiary of Energa Obrót SA and one of the 22 wind farms sued by Energa Obrót SA had decided to settle all disputes regarding the invalidity of a contract for the sale of property rights in certificates of origin out of court. The parties to the settlement agreement acknowledged the dispute as definitively settled.

The terms and conditions of the settlement are satisfactory to both parties and do not adversely affect the financial performance of Energa Obrót SA.

This is the third settlement between Energa Obrót SA and the sued wind farms. The total capacity of the facilities with which settlements have been concluded so far accounts for more than 31% of the total installed capacity of all the sued wind farms (Current Report No. 35/2018).

Conclusion of a Public Contract with a General Contractor selected through a competitive dialogue procedure for the award of a public utilities contract: "Construction of Ostrołęka Power Plant C with a capacity of approximately 1,000 MW"

On 12 July 2018, the Management Board of Energa SA was informed that Elektrownia Ostrołęka Sp. z o.o. had signed, on that day, a Public Contract with the General Contractor: a Consortium of GE Power Sp. z o.o. as the Consortium Leader and Alstom Power Systems SAS, selected in a Contract award procedure conducted by the Company.

The subject of the Contract covers the design, construction and commissioning of a power unit together with auxiliary installations, equipped with a pulverised coal-fired boiler with a live steam pressure of 271 MPa and a closed cooling system, with a gross electricity production capacity of 1,000 MWe (931 MWe net) and a net efficiency of 46%, working on supercritical steam parameters, with a live steam temperature of 600°C and a re-heated steam temperature of 620°C (the "Investment Project").

Pursuant to the Contract, the remuneration of the General Contractor for the performance of the Contract will be PLN 5,049,729,000.00 net of VAT or PLN 6,023,034,950.00 inclusive of VAT (Current Report No. 33/2018).

Consent of the Extraordinary General Meeting of Elektrownia Ostrołęka Sp. z o.o. to the execution of a Public Contract with the General Contractor as a result of the competitive dialogue procedure for the award of a public contract "Construction of Ostrołęka Power Plant C with a capacity of approximately 1,000 MW"

The Management Board of Energa SA was informed on 6 July 2018 that the Extraordinary General Meeting of Elektrownia Ostrołęka Sp. z o.o. had given its consent to the execution of a Public Contract with the General Contractor, i.e. a Consortium of GE Power Sp. z o.o. as the Consortium Leader and ALSTOM Power Systems SAS, selected in a competitive dialogue procedure for the award of a public utilities contract conducted by the Company for the project "Construction of Ostrołęka Power Plant C with a capacity of approximately 1,000 MW" (the "Contract"). The Company's Articles of Association require that a consent to the execution of a public contract with a General Contractor must be given by way of a resolution passed by the General Meeting of the Company (Current Report No. 32/2018).

Determination by the Supervisory Board of Energa SA on how to vote at the Extraordinary General Meeting of Elektrownia Ostrołęka Sp. z o.o. with respect to approving the conclusion of the Contract with the General Contractor

On 5 July 2018, the Management Board of Energa SA was informed about a resolution passed by the Issuer's Supervisory Board, deciding how to vote at the Extraordinary General Meeting of Elektrownia Ostrołęka Sp. z o.o. to the effect that Energa SA would vote in favour support of adopting a resolution approving the conclusion by the Company of a Public Contract with the General Contractor: a Consortium of GE Power Sp. z o.o. as the Consortium Leader and ALSTOM Power Systems SAS, selected in a competitive dialogue procedure for the award of a public utilities contract: "Construction of Ostrołęka Power Plant C with a capacity of approximately 1,000 MW".

Determination by the Issuer's Supervisory Board on how to vote at the Company's Extraordinary General Meeting as well as the possible passing of that resolution by the Company's Extraordinary General Meeting

do not imply that consent has been given to the issue of a notice to proceed, as the issue of an NTP requires, *inter alia*, the prior consent of the Supervisory Board of the Issuer and the prior consent in principle granted by the General Meeting of the Issuer to proceed with the Construction Phase (Current Report No. 31/2018).

Information on the receipt from the Management Board of Elektrownia Ostrołęka sp. z o.o. of a request for consent to the conclusion of a Public Contract with the General Contractor selected through a competitive dialogue procedure for the award of a public utilities contract "Construction of Ostrołęka Power Plant C with a capacity of approximately 1,000 MW"

The Management Board of Energa SA informed that on 2 July 2018 Energa SA, as a shareholder in Elektrownia Ostrołęka Sp. z o.o., it had received a request from the Management Board of the Company for the approval of the conclusion of a Public Contract with the General Contractor, a Consortium of GE Power Sp. z o.o. as the Consortium Leader and ALSTOM Power Systems SAS, selected in a competitive dialogue procedure for the award of a public utilities contract conducted by the Company: "Construction of Ostrołęka Power Plant C with a capacity of approximately 1,000 MW". The Management Board of the Company requested the Company's General Meeting for consent to the execution of the Contract with the General Contractor, the Consortium of GE Power Sp. z o.o. as the Consortium Leader and Alstom Power System SAS, which offered to perform the Contract, with the parameters specified in the tender, for PLN 5,049,729,000.00 net of VAT (PLN 6,023,034,950.00 inclusive of VAT).

The Company's Articles of Association require that a consent to the execution of a public contract with a General Contractor must be given by way of a resolution passed by the General Meeting of the Company.

The General Meeting's consent to the execution of a Public Contract with a General Contractor is conditional upon obtaining all other corporate approvals as required, including the consent the Supervisory Board of the Issuer.

Neither the request made by the Management Board of the Company to the General Meeting of the Company nor the passage (if any), by the General Meeting, of the requested resolution do imply that consent has been given to issue a notice to proceed (NTP), as the issue of an NTP requires, *inter alia*, the prior consent of the Supervisory Board of the Issuer and the prior consent in principle granted by the General Meeting of the Issuer to proceed with the Construction Phase.

It is estimated that the capital expenditures in connection with the conclusion of the Contract between the Contracting Entity and the General Contractor prior to the issue of the NTP will not exceed the equivalent of 4% of the contract price (Current Report No. 28/2018).

Information on the reversal of impairment losses on assets

The Management Board of Energa SA informed that due to developments in the legislative environment, i.e. signing by the President of the Republic of Poland of the Act of 7 June 2018 on Amendments to the Act Amending the Renewable Energy Sources Act and Certain Other Acts, it had identified potential triggers for the reversal of impairment losses on certain assets of the Energa Group.

Impairment testing carried out during the first six months of 2018 revealed an increase in the recoverable amount of wind farms. On 2 July 2018, a decision was made to reverse impairment losses on wind farms in the Generation Business Line, totalling PLN 116.6 m. The estimated effect of the reversal of the above impairment losses on the consolidated net results of operations of the Energa Group for 2018 is PLN 94.5 m. No cash flows were involved. This improved the operating result of the Energa Group without affecting its EBITDA.

Adjusted for the reversal of the impairment losses, the carrying amount of wind farms in the consolidated balance sheet of the Energa Group at the end of H1 2018 amounted to PLN 664.36 m (Current Report No. 27/2018).

Distribution of profit for 2017

On 27 June 2018, the Ordinary General Meeting of Energa SA passed a resolution on the distribution of the net profit of PLN 106,601,622.10 for the financial year covering the period from 1 January 2017 to 31 December 2017, allocating the full amount to the supplementary capital (Current Report No. 25/2018).

Beforehand, on 16 May 2018, the Management Board of Energa SA reported that it had decided not to recommend the General Meeting of Energa SA to pay a dividend for the financial year ended 31 December 2017. The entire net profit for 2017 amounting to PLN 106,601,622.10 would be transferred to supplementary capital.

The decision was dictated by the implementation of the "Strategy of the Energa Group for 2016-2025" (the "Strategy") adopted on 15 November 2016 (Current Report No. 40/2016), whereby the dividend payment policy is adjusted to reflect the financial needs of the investment process.

However, the Management Board does not rule out the possibility of restoring the dividend payments, whose level would be determined by the implementation of the Strategy (Current Report No. 16/2018).

On 25 May 2018, the Supervisory Board expressed a positive opinion on the Management Board's recommendation for the distribution of the Company's net profit for 2017 (Current Report No. 18/2018).

Awards in three arbitration proceedings to declare the non-existence of legal relationships under contracts for the sale of property rights in certificates of origin and their potential impact on performance

On 8 June 2018, the Management Board of Energa SA reported that it had been advised that in three arbitration cases to declare the non-existence of legal relationships purportedly arising from the contracts for the sale of property rights in certificates of origin, the Arbitration Court of the Polish Chamber of Commerce in Warsaw had issued partial awards dismissing the claims of Energa Obrót SA (Current Report No. 22/2018).

On 13 June 2018, the Management Board of Energa SA reported that the potential effect of the arbitration awards on the Issuer's financial performance in 2018 was estimated at approx. PLN 16 m (Current Report No. 24/2018).

The second decision to settle out of court all disputes regarding the invalidity of the contract for the sale of property rights in certificates of origin between Energa Obrót SA and one of the sued wind farms

The Management Board of Energa SA reported that it had been advised on 30 May 2018 that a subsidiary of Energa Obrót SA and one of the 22 wind farms sued by Energa Obrót SA had decided to settle all disputes regarding the invalidity of the contract for the sale of property rights in certificates of origin out of court. The parties considered their relationship based on the agreement put into question by Energa Obrót S.A to be definitively terminated. At the same time, the parties decided to continue their cooperation in the disposal of property rights based on a new agreement. The settlement does not have a negative impact on the financial performance of Energa Obrót SA (Current Report No. 19/2018).

Decision to settle out of court all disputes regarding the invalidity of the contract for the sale of property rights in certificates of origin between Energa Obrót SA and one of the sued wind farms

The Management Board of Energa SA reported that it had been advised on 21 May 2018 that a subsidiary of Energa Obrót SA and one of the 22 wind farms sued by Energa Obrót SA had decided to settle all disputes regarding the invalidity of a contract for the sale of property rights in certificates of origin out of court. The parties considered their relationship based on the agreement put into guestion by Energa

Obrót S.A to be definitively terminated. They parties do not rule out the possibility of cooperating in the future on the basis of a new agreement. The settlement does not affect the financial performance of Energa Obrót SA (Report No. 17/2018).

Selection of the successful tender in the public procurement procedure "Construction of Ostrołęka Power Plant C with a capacity of approximately 1,000 MW"

The Management Board of Energa SA (the "Issuer") reported that on 4 April 2018, it had been informed that Elektrownia Ostrołęka Sp. z o.o. (the "Contracting Entity") had selected the successful tender in the public procurement procedure: "Construction of Elektrownia Ostrołęka C with a capacity of approximately 1,000 MW" (the "Procedure", "Contract"), that of a Consortium composed of GE Power Sp. z o.o. and Alstom Power System SAS as the General Contractor, which offered to perform the Contract with the parameters specified in the tender for PLN 5,049,729,000.00 net of VAT, or PLN 6,023,034,950.00 inclusive of VAT.

Award of the Contract is not equivalent to:

- giving consent to conclude the contract with the General Contractor, as such consent requires the prior approval by the Supervisory Board of the Issuer;
- giving consent for the NTP, as issuing an NTP requires, inter alia, the prior consent of the Supervisory Board of the Issuer and the prior consent in principle by the Issuer's General Meeting to proceed with the Construction Phase.

It is estimated that the capital expenditures in connection with the conclusion of the contract between the Contracting Entity and the General Contractor prior to the issue of the NTP will not exceed the equivalent of 4% of the contract price (Current Report No. 14/2018).

Consent of the Management Board of Energa SA and the General Meeting of Elektrownia Ostrołęka Sp. z o.o. to the selection of the successful tender in the public procurement procedure "Construction of Ostrołęka Power Plant C with a capacity of approximately 1,000 MW"

The Management Board of Energa SA (the "Issuer") reports that on 27 March 2018, it decided to vote at the General Meeting of Elektrownia Ostrołęka Sp. z o.o. (the "Contracting Entity", the "Company") in support of the consent to the selection of the successful tender in the public procurement procedure "Construction of Elektrownia Ostrołęka C with a capacity of approximately 1,000 MW" (the "Procedure", the "Contract"), that of a Consortium composed of GE Power Sp. z o.o. and Alstom Power System SAS as the General Contractor, which offered to perform the Contract, with the parameters specified in the tender for PLN 5,049,729,000.00 net of VAT, or PLN 6,023,034,950.00 inclusive of VAT. The approval is to be granted subject to the effective submission (without any grounds to exclude the economic operator or rejecting its tender) by the Consortium composed of GE Power Sp. z o.o. and Alstom Power System SAS of all the necessary documents and statements, pursuant to Article 26(1) of the Public Procurement Law Act of 29 January 2004 (consolidated text: Journal of Laws of 2017, item 1579, as amended).

The Issuer further reported that it had been informed of the adoption by the General Meeting of the Company of a resolution on 27 March 2018 approving the selection of the successful tender in the Procedure, in line with the Issuer's decision referred to above.

This resolution adopted by the General Meeting of the Company does not imply that:

- the Management Board of the Company has made the decision to choose the General Contractor,
 - which means that the Contracting Entity has not made its decision in the Procedure;

- the conclusion of a contract with the General Contractor has been approved such approval requires, *inter alia*, the prior approval of the Supervisory Board of the Issuer and the General Meeting of the Contracting Entity;
- consent has been given to issue the NTP, as this requires the prior consent of the Supervisory Board of the Issuer and the prior consent in principle by the Issuer's General Meeting to proceed with the Construction Phase.

It is estimated that the capital expenditures in connection with the conclusion of the Contract between the Contracting Entity and the General Contractor prior to the issue of the NTP will not exceed the equivalent of 4% of the contract price (Current Report No. 13/2018).

Signing an Amendment to the Investment Agreement concerning involvement in the preparation for construction, construction and operation of a new power unit at the Ostrołęka Power Plant and the disposal of shares in Elektrownia Ostrołęka sp. z o.o.

The Management Board of Energa SA (the "Issuer"), referring to Current Report No. 49/2016 of 8 December 2016 and Current Report No. 3/2017 of 17 January 2017, reports that on 26 March 2018 the Issuer executed Amendment No. 1 (the "Amendment") to the Investment Agreement with ENEA SA and Elektrownia Ostrołęka Sp. z o.o. (the "Company", "Contracting Entity"), concerning the implementation of the Ostrołęka C project.

In the Amendment, the parties increased the estimated total capital expenditures resulting from their obligations to be undertaken in the Development Phase of the Ostrołęka C project, that is until a notice to proceed (NTP) is issued to the General Contractor. The capital expenditures attributable to the Issuer may amount to PLN 226.5 m.

The capital expenditures were increased in order to provide the necessary resources for, *inter alia*, organisational work to be carried out under the contract with the General Contractor, related investments and the operation of the Company.

Moreover, the Issuer informed that in the performance of the Investment Agreement, the Issuer had sold on 23 March 2018 to ENEA SA a holding of 1,201,036 Company shares for approx. PLN 58 m. As a result of this transaction, the Issuer holds a total of 50% of the Company's share capital.

The execution of the Amendment does not imply that:

- the Management Board of the Company has made its decision to select the General Contractor, and therefore it does not mean that the Contracting Entity has concluded the public procurement proceedings "Construction of Elektrownia Ostrołęka C with a capacity of approximately 1,000 MW";
- consent has been given to the conclusion of a contract with the General Contractor, as such consent requires certain prior corporate approvals, including the consent of the Supervisory Board of the Issuer;
- consent has been given to issue a notice to proceed (NTP), as this requires the prior consent of the Supervisory Board of the Issuer and prior consent in principle from the General Meeting of the Issuer to proceed with the Construction Phase.

It is estimated that the capital expenditures in connection with the conclusion of the contract between the Contracting Entity and the General Contractor prior to the issue of the NTP will not exceed the equivalent of 4% of the contract price (Current Report No. 12/2018).

Information on the receipt from the Management Board of Elektrownia Ostrołęka sp. z o.o. of a request for consent to the decision in the public procurement award procedure called "Construction of Ostrołęka Power Plant C with a capacity of approximately 1,000 MW"

The Management Board of Energa SA reported that on 23 March 2018, as a shareholder of Elektrownia Ostrołęka Sp. z o.o. (the "Contracting Entity", the "Company"), it received a request addressed to the General Meeting from the Management Board of the Company for consent to the selection of the successful tender in the public procurement procedure "Construction of Elektrownia Ostrołęka C with a capacity of approximately 1,000 MW" ("Procedure", "Contract"). In the request, the Management Board of the Company stated that it was a request to the General Meeting of the Company for its approval of the selection of a Consortium composed of GE Power Sp. z o.o. and Alstom Power System SAS as the General Contractor, which offered to perform the Contract with the parameters specified in the tender for PLN 5,049,729,000.00 net of VAT, or PLN 6,023,034,950.00 inclusive of VAT. In accordance with the request, the consent of the Company's general meeting referred to above is to be given subject to the effective submission (without any grounds to exclude the economic operator or rejecting its tender) by the Consortium composed of GE Power Sp. z o.o. and Alstom Power System SAS of all the necessary documents and statements, pursuant to Article 26(1) of the Public Procurement Law Act of 29 January 2004 (consolidated text: Journal of Laws of 2017, item 1579, as amended).

The Company's Articles of Association require that a consent to the decision in a contract award procedure to select a General Contractor must be given by way of a resolution passed by the General Meeting of the Company.

Neither the request made by the Management Board of the Company to the General Meeting of the Company nor the passage (if any), by the General Meeting, of the resolution in question do imply that

- the Management Board of the Company has made the decision to choose the General Contractor, which means that the Contracting Entity has not made its decision in the public procurement award procedure;
- consent has been given to the conclusion of a contract with the General Contractor, as such consent requires certain prior corporate approvals, including the consent the Supervisory Board of the Issuer:
- consent has been given to issue the NTP, as this requires the prior consent of the Supervisory Board of the Issuer and the prior consent in principle by the Issuer's General Meeting to proceed with the Construction Phase (Current Report No. 11/2018).

Fitch Ratings affirms Energa's rating

The Management Board of Energa SA (the "Company", "Energa") announced that on 21 March 2018, Fitch Ratings (the "Agency", "Fitch") had affirmed the Company's Long-Term foreign- and local-currency Issuer Default Ratings (IDRs) at 'BBB' with a Stable Outlook, a 'BBB' rating for the bonds issued by the Company's subsidiary Energa Finance AB (publ), and a 'BB+' rating for Energa's hybrid bonds.

The Agency justified its decision by the dominant share of the Distribution Business Line in total planned capital expenditures and in the Group's EBITDA, which reduces business risks and ensures predictability of cash flows compared to conventional production. At the same time, the Agency factored in the business risk associated with the Ostrołęka Power Plant C project. Fitch pointed out that this risk was mitigated by, *inter alia*, implementing the project in a strategic partnership, participation of additional investors in its financing and emergence of the Capacity Market in Poland.

In its report, Fitch estimates that Energa SA's debt is at a moderate level, with a FFO-adjusted net leverage of 1.7 for 2017. The Agency expects this ratio to increase to 3.0 in 2018-2022, there still being

some margin left in relation to the maximum level of 3.5 allowed under the BBB rating (Current Report No. 10/2018).

Information on the reversal of impairment losses on assets

The Management Board of Energa SA informed that due to developments in the legislative environment, particularly the signing by the President of the Republic of Poland of the Capacity Market Act, which guarantees support for generation units and the resulting adjustment of pricing path estimates, it has identified potential triggers for the reversal of impairment losses on certain assets of the Energa Group.

The impairment tests carried out for Q4 2017 revealed an increase in the recoverable amount of wind assets and conventional assets. On 17 January 2018, a decision was made to reverse impairment losses on assets in the Generation Segment totalling PLN 138.0 m, of which PLN 87.0 m was attributable to wind assets and PLN 51.0 m was attributable to Ostrołęka B's assets. The total effect of the reversal on the Energa Group's consolidated net profit in 2017 is PLN 114.9 m. No cash flows were involved. This improved the operating result of the Energa Group in 2017 without affecting its EBITDA.

Adjusted for the reversal of the impairment losses, the carrying amount of wind farms in the consolidated balance sheet of the Energa Group was PLN 597.3 m, of which PLN 8.1 m was the carrying amount of the wind farm pipeline, while the carrying amount of Ostrołęka Power Plant B was PLN 635.8 m.

The final outcome of the tests and the amounts of reversals were presented in the consolidated financial statements of the Energa Group for 2017, published on 15 March 2018 (Current Report No. 2/2018).

Adjustment of the estimated value of a contract for the supply of coal to Ostrołęka B

The Management Board of Energa SA (the "Company") reported that on 10 January 2018, Energa Elektrownie Ostrołęka SA (a subsidiary of Energa SA) and Polska Grupa Górnicza SA ("PGG") had signed an amendment (the "Amendment") to the contract for the supply of coal to the Ostrołęka B power plant, which was announced in Current Report No. 53/2016 on 27 December 2016.

The amendment increased the volume of deliveries to 750 thousand tonnes of coal per annum with a possible volume tolerance of $\pm 20\%$. The parties agreed on coal deliveries of 750 thousand tonnes for 2018.

The Agreement to which the Amendment was signed had been concluded for a definite term from 1 January 2017 to 31 December 2030, subject to renewal. Due to the significant change in the volume to be supplied, the estimated value of the contract was adjusted and presently its lifetime value is PLN 3.28 bn.

As a result of the increased volume of deliveries, PGG has become the main supplier of coal to the Ostrołęka B power plant (Current Report No. 1/2018).

Composition and changes to the composition of the corporate bodies of Energa SA

For details of changes to the corporate bodies of the Company, please see Section 6.7. *Corporate bodies* herein.

Other

Additional information is provided in the Consolidated financial statements Note 37 Other information significantly affecting the assessment of assets, financial position and the financial result of the Group.

2.3. The Energa Group Governance Model

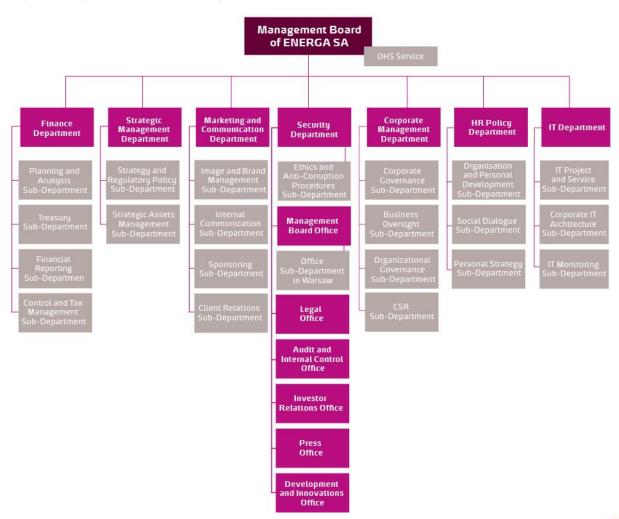
The essential document of the Energa Group setting forth its general governance framework is the Energa Group Cooperation Agreement, signed on 20 December 2017 by 31 Energa Group companies (as at the date of this report, as a result of corporate restructuring within the Energa Group, 20 companies remain parties to the Agreement).

The Energa Group Cooperation Agreement is a civil-law instrument which:

- ensures cooperation between the Energa Group companies and guarantees the performance of the Group,
- reflects the need to ensure, to the extent required by law, the independence of the distribution system operator within the Energa Group,
- forms the basis for the development of long-term cooperation across all Energa Group companies,
- reflects the necessity to have a uniform and consistent operating policy for all Energa Group companies in place.

The Energa Group Cooperation Agreement took into consideration the need to define the rights and obligations of Energa SA as the Energa Group's Parent Company with respect to setting of objectives, business strategies, as well as control and oversight of Subsidiaries, which became the foundation for the provisions of the Agreement. As at the date of signing, the Agreement had 32 appendices, which were Regulations (procedures) setting forth the operating principles of the Group in every area. As at the end of 2018, the Agreement included 34 Regulations.

Figure 4: Organisation chart of Energa as at 31 December 2018



Key changes in the Group's structure and organisation

As at 31 December 2018, the Energa Group consisted of 22 companies, including its parent company, Energa SA.

Figure 5: Simplified corporate diagram of the Energa Group as at 31 December 2018

Structure of Energa Group as at 31 December 2018.

Energa SA

Generation

- Energa Wytwarzanie SA
- Energa Kogeneracja Sp. z o.o.
- Energa Serwis Sp. z o.o.
- Energa Elektrownie Ostrołęka SA
- Energa Ciepło Kaliskie Sp. z o.o.
- Energa Ciepło Ostrołęka Sp. z o.o.

Distribution

- Energa Operator SA
- Energa Operator Wykonawstwo Elektroenergetyczne Sp. z o.o.

Sales

- Energa Obrót SA
- Energa Oświetlenie Sp. z o.o.
- Energa Slovakia s.r.o.

Services and others

- Energa Informatyka i Technologie Sp. z o.o.
- Energa Centrum Usług Wspólnych Sp. z o.o.
- Energa Finance AB
- Enspirion Sp. z o.o.
- ENSA PGK8 Sp. z o.o.
- Energa Ochrona Sp. z o.o.
- EOB PGK1 Sp.z o.o.
- Centrum Badawczo-Rozwojowe im.
 M.Faradaya Sp. z o.o.
- Energa Invest Sp. z o.o.
- Energa Logistyka Sp. z o.o.

- Direct subsidiary of Energa SA
- Indirect subsidiary of Energa SA

Elektrownia Ostrołęka Sp. z o.o.

On 11 January 2017, Energa SA and Enea SA signed an investment agreement concerning the execution of the new power unit construction project in Ostrołęka. The General Meeting of Elektrownia Ostrołęka SA passed a resolution (Resolution 1) on 23 November 2017 to convert this company into a limited liability company. The conversion was registered in the National Court Register on 27 February 2018.

On 23 March 2018, Energa SA signed an agreement to sell a third stake in Elektrownia Ostrołęka Sp. z o.o. to Enea SA. As a result of this transaction, each of Energa SA and Enea SA holds a 50% stake in Elektrownia Ostrołęka Sp. z o.o. and the same percentage of voting rights at the General Meeting. The Management Board and the Supervisory Board consist of the same number of representatives of both investors. Decisions on significant actions require unanimous consent of both partners.

An increase in share capital of Elektrownia Ostrołęka Sp. z o.o. by PLN 35 m by a resolution of the Shareholders Meeting of 29 March 2018, pursuant to which Energa SA and ENEA SA each subscribed for 50% of new shares (i.e. PLN 17.5 m, respectively) in exchange for cash contributions, was registered with the National Court Register on 30 July 2018.

The subject matter of the Contract is the design, construction and commissioning of a 1,000 MWe power unit with auxiliary facilities.

On 27 July 2018, a resolution was passed by the General Meeting of Elektrownia Ostrołęka Sp. z o.o. to increase the company's share capital by PLN 287 m to PLN 551,100,000. The new shares were equally divided between Energa SA and Enea SA, which acquired PLN 143.5 m each. The increase was registered by the National Court Register on 16 October 2018.

On 4 January 2019, a resolution was passed by the General Meeting of Elektrownia Ostrołęka Sp. z o.o. to increase the company's share capital by PLN 361,382,100 to PLN 912,482,100. The new shares were acquired by Energa SA i Enea SA in equal proportions, PLN 180,691,050 each. The increase was registered by the National Court Register on 1 March 2019.

Mergers

On 26 February 2018, a Merger Plan was signed by four investment companies operating within the Distribution Business Line: Przedsiębiorstwo Budownictwa Elektroenergetycznego ENBUD Słupsk Sp. z o.o. (the acquiring company), Energetyka Kaliska – Usługi Techniczne Sp. z o.o., ZEP – Centrum Wykonawstwa Specjalistycznego Sp. z o.o. and Zakład Budownictwa Energetycznego Sp. z o.o. (the target companies).

The general meetings of these companies which passed resolutions concerning the merger were held on 3 April 2018. The merger was recorded in the National Court Register on 30 April 2018. At the same time, the acquiring company's Articles of Association were amended by renaming the company to Energa Operator Wykonawstwo Elektroenergetyczne Sp. z o.o.

Following the Merger Plan, agreed and signed on 19 January 2018, to merge Energa Centrum Usług Wspólnych Sp. z o.o. (the acquiring company) and RGK Sp. z o.o. (the target company), the general meetings of these companies passed their resolutions concerning the merger on 16 April 2018. The merger was recorded in the National Court Register on 7 June 2018.

Two Group companies: Energa Operator SA and Energa Operator Techniczna Obsługa Odbiorców Sp. z o.o. signed a Merger Plan on 26 April 2018, with Energa Operator SA as the acquiring company. On 1 June 2018, the General Meeting of Energa Operator Techniczna Obsługa Odbiorców Sp. z o.o. passed a resolution concerning the merger. The merger did not involve an increase in the acquiring company's share capital (pursuant to Articles 514(1) and 515(1) of the Commercial Companies Code), since the simplified procedure provided for in Articles 516(1), 516(5) and 516(6) of that Code was followed. The merger was recorded in the National Court Register on 2 July 2018.

Another merger within the Energa Group was carried out in Q3 2018. Six grid work companies merged with the Lead Entity of the Distribution Business Line, Energa Operator SA.

On 16 July 2018, the Management Board of Energa Operator SA (the acquiring company) and the Management Boards of its subsidiaries, i.e. Energa Operator Eksploatacja Elbląg Sp. z o.o., Energa Operator Eksploatacja Gdańsk Sp. z o.o., Energa Operator Eksploatacja Kalisz Sp. z o.o., Energa Operator Eksploatacja Płock Sp. z o.o., Energa Operator Eksploatacja Słupsk Sp. z o.o., Energa Operator Eksploatacja Toruń Sp. z o.o. (the target companies) signed the Merger Plan. Resolutions of General Meetings of the companies being acquired were adopted on 31 August 2018. The merger was recorded in the National Court Register on 1 October 2018.

Other

On 4 January 2018, the General Meeting of ElectroMobility Poland SA passed a resolution concerning an increase in the share capital of the company to PLN 70 m, by increasing the nominal value of shares. Pursuant to the resolution, Energa SA contributed PLN 10 m in cash to the company. The increase in the share capital of ElektroMobility was recorded in the National Court Register on 7 January 2019.

2.4. The Energa Group Strategy for 2016-2025

On 15 November 2016, the Company's Supervisory Board passed a resolution approving the documents: the Energa Group Strategy for 2016-2025 (the "Strategy") and the Multi-Annual Plan of Strategic Investments of the Energa Group for 2016-2025.

Reasons for the revision of the Group's Strategy

Eroding profitability in the electricity sector in the recent years has pushed leading European and Polish energy companies to revise their strategies. In the medium term, operating under the existing business model could have resulted in lower performance and a decrease in the value of energy companies. Continuation of operations based only on the existing assets and without changing the existing business model could have led to a gradual decline of the Energa Group's profits in the medium and long term. In order to maintain or improve financial performance, companies and business models need to be adjusted to new trends in the electricity sector, such as the focus on the development of distributed generation and renewable energy sources (RES), improvement of energy efficiency and active participation in the new technology market. In view of the above, it was necessary to adjust the Energa Group business model to new challenges, including a revision of the Group's strategy, which resulted in the adoption of the Energa Group Strategy for 2016-2025 in November 2016. In the longer term, it would be advisable to include the following considerations in the future revisions of the Strategy: known results of capacity market auctions, in particular for long-term contracts, and the objectives of the Winter Package, and thus the EU Climate and Energy Policy for 2021-2030.

Objectives and strategic programmes

In order to reinforce the position of the Energa Group as an innovative, customer-centric energy group, while providing for a stable business foundation based on predictable regulations, two business development and value creation areas were defined in the Strategy: the Infrastructure and the Customer, within which the Energa Group's objectives and strategic programmes were defined, that are now being implemented:

Objective 1. To develop a modern electricity infrastructure, in a manner permitting to have a stable revenue base, relying mostly on the quality of service and not on typical market factors. The infrastructure will anticipate the future requirements of the Polish electricity system, balancing the interests of all Energa Group stakeholders.

Programme 1 – Development of a smart and reliable electricity distribution grid, offering the capacity for storage and local energy management.

Programme 2 – Development of the broadband infrastructure.

Programme 3 – Using revenue decoupling regulations for the Capacity Market and heat tariffs.

Programme 4 – Maintaining a strong position in RES through the implementation of (I) a project for the construction of hydro power plant at the second barrage on the Vistula River and (II) other RES projects.

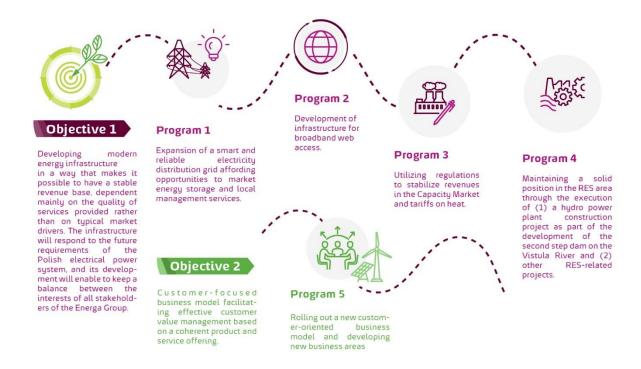
Objective 2. A Customer-centric business model, supporting effective customer value management based on a consistent product and service offering.

Programme 5 – Implementation of a new, customer-centric business model and development of new business areas – as a result of the programme, approx. 100 new products will be developed, dedicated

to three customer segments: individual customers, business customers, as well as local authorities and public administration.

The strategy is visualised in the diagram below.

Figure 6: Diagram of objectives and programmes of the revised Energa Group Strategy



2.5. Implementation of the investment programme in 2018

In 2018, capital expenditures of the Energa Group totalled PLN 1,668 m, of which the most capital intensive investments were made in the Distribution Business Line, totalling PLN 1,368 m.

The investments of the Distribution Business Line included grid expansion aimed at connecting new customers and producers as well as upgrades to improve the reliability of electricity supply. Additionally, expenditure was incurred on innovative technologies and grid solutions, such as the smart grid conversion project.

In the Generation Business Line, efforts made to align with sustainability requirements and upgrading investments at Ostrołęka Power Plant B had a significant share in the spending.

Table 1: Status of the investment programme as at 31 December 2018

Description of the project	Location	Capital expendi- tures (m PLN)	Execution stage
	Distribution Business Line		
Modernisation of the distribution network to improve the reliability of supply	Distribution areas	662.2	Implemented on an ongoing basis
Grid development related to connection of new customers	Distribution areas	505.8	Implemented on an ongoing basis
Smart metering and other elements of the smart grid concept, including AMI	Distribution areas	40.0	Implemented on an ongoing basis

Grid development related to flows in the high-voltage grid and connection of EE sources	Distribution areas	31.8	Implemented on an ongoing basis
Other capital expenditures, collisions and adjustments	Distribution areas and Dis- tribution Business Line companies	128.4	Implemented on an ongoing basis
	Generation Business Line		
Overhauls of the Ostrołęka B Power Plant	Ostrołęka	54.8	In progress
Installation of an NOx control system	Ostrołęka	26.6	In progress
Modernisation of electrostatic precipitators at the Ostrołęka B Power Plant	Ostrołęka	24.3	In progress
Construction of IOS II at the Ostrołęka Power Plant	Ostrołęka	38.1	In progress
Optimisation of the steam boiler in the BB20p biomass unit	Elbląg	28.9	In progress
Upgrading a small hydro power plant and hydro power plant in Włocławek	Division	13.2	In progress
Other capital expenditures	The power division and Generation Business Line companies	51.2	-
	Sales Business Line		
Capital expenditures for lighting assets	Business area of Energa Oświetlenie	33.2	In progress
Sales Support System	Business area of the Sales Business Line	2.3	In progress
Other capital expenditures	Sales area and Sales Business Line companies	9.6	-
Other companies, projects and adjustments	-	16.8	-
Total		1668,1	

2.6. Research and development

In 2018, the Energa Group continued its research, development and innovation projects commenced in previous years. In this context, it spent more than PLN 31 m on innovation activities and almost PLN 2 m on research and development activities.

In order to build innovation and competitive advantage, in 2018 the Energa Group adopted the Strategic Research Agenda for 2019-2028. The Strategic Research Agenda (SRA) is a roadmap document which specifies the development, research and innovation (R&D&I) focus for Energa Group. When developing the SRA, the company's strategy, structure and corporate culture were taken into consideration, along with its assets. SAB, allowing to focus on the most promising and priority activities in the R&D&I area.

Like in the previous years, the Energa Group is supported in the R&D&I area in 2018 by the Science and Technology Board for Innovation. The board is composed of excellent representatives of Poland's leading academic communities. The Board is Energa SA's opinion-making and advisory body, appointed by the Management Board.

In 2018, Centrum Badawczo-Rozwojowe im. M. Faradaya (CBRF) held the second edition of the Energa Open Innovation competition. Two innovative energy sector projects were rewarded, developed by scientific staff of the Gdańsk University of Technology and a very experienced practitioner from the electrical industry. The first prize went to a project whose goal was to identify the phases of LV grid customers. The Energa Open Innovation competition 2018 was held under the auspices of the Ministry of Energy and the Ministry of Entrepreneurship and Technology.

Centrum Badawczo-Rozwojowe im. M. Faradaya was brought to life as one of the key tools for the implementation of Energa's Innovation Strategy for 2017-2020, with a perspective beyond 2025. The main tasks of the CBRF are to initiate new projects and to acquire third party financing for R&D activities. CBRF is based in LINTE^2 – Poland's most advanced electricity laboratory on the premises of the Gdańsk University of Technology, unparalleled in Europe.

Key innovation projects of the Energa Group

The NEDO Project

One of the Energa Group Companies has been implementing the NEDO Project since 2017. The objective of the project is to gain knowledge and experience with respect to the possibility of using energy storage technologies to improve the flexibility of the National Electricity System. The final project deliverable will be an energy storage facility at the Bystra Wind Farm. The energy storage facility is being built as part of the Smart Grid Demonstration Project in Poland implemented by NEDO, a Japanese governmental organisation. An Energa Group Company is responsible for the construction of the necessary infrastructure for the foundations of the components of the facility, integration of the facility with the National Electricity System and operation of the facility in the demonstration period. The project is scheduled for completion on 31 December 2020.

The Upgrid Project

In 2018, the Upgrid Project, implemented with financial support from the European Union under the Horizon 2020 programme, was completed. As part of the project, MV and LV grids were upgraded in a selected area in order to test new LV and MV grid management functionalities. Those measures will minimise failures and reduce SAIDI/SAIFI and grid losses. The failure response process will be more efficient, and the flexibility of LV grid operation will improve.

LBZ

Construction of a Local Balancing Zone to contribute to the improvement of the safety and energy efficiency of operation of the distribution system – the project objective was to develop and implement of a Local Balancing Zone technology in order to enable the integrated management of energy resources within a specific zone of the electricity system.

The implementation of the solution developed as part of the project will help increase the connection capacity of a RES-based distributed generation network, improve the efficiency of electricity consumption and improve the reliability and security of energy supply.

SORAL

The objective of the SORAL project is to deliver knowledge and tools to improve the efficiency of management of the MV cable network. As part of the project, methodology will be developed for the assessment of the risk of MV cable failures, and an IT system called SORAL will be created to support a clear assessment of failure risks for individual components of MV cable lines. The system will provide insights for preventive measures to minimise failures and it will support the modernisation of the cable network.

Energa Living Lab

The Energa Living Lab project was completed in 2018. The objective of the project, carried out by Enspirion, was to demonstrate the effectiveness and promote the use of demand side management tools in the form of tests carried out in a live laboratory created with the involvement of 300 households in Gdynia. For around two years, households from seven districts of Gdynia tested innovative solutions provided by Enspirion supporting electricity consumption control. The underlying concept was to test the tools in a real-life situation. Throughout the project period, the families checked how the energy saving tools and products worked in practice. As a result, the overall electricity use was reduced by approx. 104 MWh, and CO₂ emissions were cut down by 124 tonnes in total. The project was subsidised by the European Commission and the National Fund for Environmental Protection and Water Management under the LIFE+ Instrument.

Floating photovoltaic

One of the Energa Group Companies has built a pilot floating photovoltaic farm. Energa Wytwarzanie SA is testing an installation with a capacity of several kW. Pilot testing is to confirm the suitability of floating photovoltaic farms in Polish climatic conditions. Tests are carried out in variable weather conditions. The floating photovoltaic farm is installed in Łapino, a village in the Kolbudy municipality, at a hydro power plant owned by the company. The testing which is under way provides an excellent foundation for the development of a research project with the objective of implementing a floating wind farm.

Energy clusters

Energa Obrót has set up the Żerków Energy Cluster in cooperation with the Żerków municipality. This is the first initiative of this kind where Energa Obrót SA wants to share its knowledge and experience with citizens and local businesses. The initiative is aimed at improving the energy security and efficiency of the municipality and its citizens.

In the second half of 2018, Energa Obrót together with 22 economic operators, local authorities and entrepreneurs created the Turek Clean Energy Cluster. Energa Obrót SA plays the role of a technical partner, and it will cooperate with some Group Companies in the implementation of the initiative, including Energa Invest. The mission of the Turek Clean Energy Cluster is to grow the share of renewable energy sources in the overall energy mix of the Turek district, protect the natural environment by reducing low emissions and, finally, strive to achieve energy self-sufficiency.

The benefits, opportunities and future of energy clusters were discussed by representatives of energy companies, local authorities and entrepreneurs during a conference held in Gdańsk "Energy clusters: an idea for RES" (*Klastry energii: pomysł na OZE*). The conference was organised by Energa Obrót, which invited, *inter alia*, representatives of the Ministry of Energy, of two clusters operating within its area, and of a provider of professional energy efficiency services.

DSR

In 2018, Enspirion sp. z o.o. acquired contracts for demand-side reduction of 340 MW in the summer and 360 MW in the winter. This accounts for 70% of the capacity available for contracting by Polskie Sieci Elektroenergetyczne in the demand-side reduction auction as part of the guaranteed capacity programme.

The company was capable of declaring such high reductions owing to the acquisition of new business partners, including all Azoty Group companies. They are able to support the security of the National Electricity System owing to their own power sources – CHP plants operated by their facilities. The demand-side reduction service improves the energy security of the country. It allows to reduce offtake for selected customers in case of a risk of energy shortages. Enspirion's customers include mills, melting plants, chemical plants, cement plants, foundries, food businesses, or telecommunications companies.

Those customers declared their readiness to shift their production processes to different hours or to temporarily switch to their own power sources.

Pylon

Energa Invest kicked off the Pylon project in 2018. Its objective is to harmonise and improve the efficiency of the process of designing and building of power lines. A wide array of solutions is being developed as part of the project to meet the needs of the most part of Poland.

Energa Invest is preparing a catalogue of optimum support structures for 110 kV power lines. The design work is aimed at achieving full conformity to the latest industry standards. Out of a scheduled series of four strength tests in Romania, two have been completed so far. The experimental verification of the strength of designed structures validated the design assumptions and the computation algorithm used.

Cooperation with partners

In its R&D&I projects, the Energa Group cooperates with a range of scientific institutions, such as: the Institute of Power Engineering in Gdańsk, the University of Warsaw, the Gdańsk University of Technology, the Warsaw University of Technology, the Institute of Fluid-Flow Machinery at the Polish Academy of Sciences, the University of Warmia and Mazury, the Gdańsk Science and Technology Park, and the Pomeranian Science and Technology Park.

In 2018, the Energa Group continued to publish *Acta Energetica*, a science and engineering quarterly. The quarterly has been published in cooperation with the Gdańsk University of Technology since 2009. It is addressed to professionals: engineers and technicians, managers, university staff and students of power engineering-related studies. Its topics focus on R&D&I in the power industry and power engineering, and on related subjects.

Prospects for development and strategy execution in 2019

The overarching objective of the Company is to grow the value of the company, guaranteeing a return on capital employed for shareholders. Furthermore, the Company performs functions associated with the energy security of Poland. Because of the high proportion of regulated activities in its business structure, the Group maintains the status of a company with a balanced risk profile. As a result, it is relatively resilient to adverse developments on the electricity market. In response to the evolving regulatory and business environment, in 2016 the Management Board of Energa SA adopted the Energa Group Strategy for 2016-2025.

Distribution Business Line

The Energa Group is consistently seeking to become a leading distribution system operator (DSO) by improving its grid performance and liability, and providing top quality customer service. In 2019, the planned investment budget of the Distribution Business Line is PLN 1,282 m.

The key investment focus in 2019 includes:

- connections of new customers and new sources and the associated construction of new networks,
- upgrading and recovery of the existing assets, associated with the improvement of service quality and increasing power demand. This includes, for instance, initiatives aimed at the improvement of SAIDI/SAIFI indicators:
 - o replacement of overhead MV power lines running through forest and wooded land with cable lines. The grid modernisation focus with regard to the use of the cable network is expected to help improve the resistance of the grid of Energa Operator SA to adverse weather conditions which are increasingly frequent in Poland and elsewhere in Europe, necessitating a consistent implementation of pre-existing strategy directions with regard to making the MV distribution network more resilient to external factors,
 - MV network automation,
 - o replacement of non cross-linked MV cables,
 - o replacement of LV cables with insulated cables with terminals.
 - o construction of new MV power line connections,

- o replacement of HV/MV transformers,
- remaining needs, mostly relating to:
 - implementation of AMI and the Quality Regulation of the President of the URE, Network Codes,
 - o deployment of the TETRA trunking system,
 - o replacement of the vehicle fleet,
 - o purchase of municipal 1- and 3-phase meters and special meters,
 - o setting up the CC&B sales support system,
 - o purchase of an integrated selling platform for CBP and Data Warehouses,
 - o preparation and delivery of the documentation of Energa Operator's overhead power lines,
 - bringing PPE numbering in line with the requirements of the Central Information Exchange System,
 - o development and upgrading of technical protection systems for HV/MV stations,
 - o development of the Central Metering Database,
 - o TAN network security.

In 2018, most of the work planned as part of the deployment of the TETRA network at Energa Operator SA under the TETRA project was completed. 136 out of the 139 planned BTSs were started up by the end of 2018. The remaining three, due to administrative issues during the construction of towers, will be completed in the first half of 2019. The other deployment and integration activities were also completed, and a range of pre-production tests were conducted. Aside from the radiotelephones installed in emergency vehicles and handportable radios used by staff working on the power grid, the TETRA network is now the main communication route for more than 2,500 radio-controlled disconnectors. This figure is steadily growing due to ongoing investments, which include both ongoing maintenance and the Smart-Grid project. Completion of the TETRA project is scheduled for end of March 2019, after the BTSs are built in Elblag and Dobre Miasto. Thereafter, the production operation of the TETRA network will commence and development will be planned to optimise and expand the network. At the same time, intensive efforts are made in cooperation with Enspirion Sp. z o.o., a Group company, in order to be able to offer the excess capacities of the TETRA network. A few test installations were carried out jointly in 2018, for instance for the Maritime Search and Rescue Service (SAR) and Polskie Sieci Elektroenergetyczne SA (PSE).

In 2019, the Energa Group will support and promote the development of electromobility in its area of operation. It is a new segment of the electricity market offering huge growth prospects, necessitating – due to its specific nature – independent energy distribution capabilities. To guarantee the stable development of the new market segment, the Distribution Business Line will take action in two areas: cooperating with local authorities and investing in MV and LV networks in order to enable the connection of charging stations.

The year 2019 is a subsequent year of the Regulation Strategy for Distribution System Operators 2016-2020. The Strategy has introduced far-reaching changes, for instance in the calculation of the return on capital employed, level of operating expenses reflected in the tariff, and quality regulation. Performance against key performance indicators will have an impact on the regulated revenue in future periods – performance in 2019 will be reflected in the 2021 tariff. What is noteworthy is that the President of the URE published an evaluation of the quality regulation for DSOs, which is to apply from 2018 to 2025. An important issue is to make a distinction for four areas within SAIDI/SAIFI targets: cities, towns with district rights, towns and villages. In this context, the President of the URE set very ambitious targets for the improvement of the said indicators. Aside from the continuity of power supply indicators (SAIDI/SAIFI), it is essential to maintain a good supply time for initial connection.

In 2019, intensive efforts will have to be undertaken to bring the infrastructure of Energa Operator SA necessary for the restoration of the National Electricity System in line with the requirements of Commission Regulation (EU) 2017/2196 of 24 November 2017 establishing a network code on electricity emergency and restoration. It is worth mentioning that on 18 December 2018, in accordance with the provisions of the aforesaid regulation, PSE submitted – along with other documents – a Restoration Plan to the President of the URE, which defined the measures to be implemented in the network of Energa Operator SA in connection with the provisions of that regulation. Energa Operator SA is obliged to complete those measures by the end of 2022.

In 2019, in accordance with a contract, the document "Concept for the operation of the LV transmission network and 110 kV distribution network as a meshed grid in the territory of Energa Operator SA until

2030" will be finalised in cooperation with PSE. This study will allow for planning of the optimum development of the power network infrastructure for the identified power demand growth scenarios and lanned initial connections to the electricity grid, forming the basis for a new Corporate Development Plan for 2020-2025, to be drawn up in 2019.

The ambition of the Distribution Business Line is to lead the implementation of innovative technical, organisational and process solutions. The Energa Group implements innovative solutions in such areas as smart grid, smart metering, advanced network asset management and cable diagnostics systems or smart energy storage. The DSO's activities additionally involve cooperation with another DSO on international research and development projects. The goal of the projects is to devise mechanisms for the development and integration of the future energy market and to set up the conditions for new services on the market on the DSO's side.

In the area of research and development, it is important to build relationships with universities and scientific institutes. Cooperation with local research institutions: the Gdańsk University of Technology, the Gdańsk Branch of the Institute of Power Engineering, and the Institute of Fluid-Flow Machinery at the Polish Academy of Sciences is being developed in the framework of the activities.

Generation Business Line

In the Generation Business Line, led by Energa Wytwarzanie SA, in accordance with the Multi-Annual Plan of Strategic Investments, the capital expenditure planned for 2019 amounts to PLN 0.8 bn. The main spending areas are investments in the modernisation of existing assets and development activities strengthening the generation capacity of the Group.

In line with the Strategy in place at the Energa Group, key generation investments are: the Ostrołeka C coal-fired power plant project with a capacity of approx. 1,000 MWe, and the project for the construction of a hydro power plant at the second barrage on the Vistula River with a capacity of approx. 80 MWe. The Ostrołęka C project is implemented by Elektrownia Ostrołęka Sp. z o.o. (an SPV), which has two shareholders: Energa SA and Enea SA. On 12 July 2018, a contract was signed with the General Contractor for the unit, a Consortium of GE Power Sp. z o.o. as the Consortium Leader and Alstom Power Systems SAS. On 21 December 2018, the Project took part in a capacity auction for the supply period starting in 2023, obtaining support for 15 years for a capacity of approx. 853 MW at 202.99 PLN/kW/year. On 28 December 2018, having obtained consent from the Extraordinary General Meeting, Elektrownia Ostrołęka Sp. z o.o. issued a notice to proceed with the construction activities for Ostrołęka Power Plant C to the General Contractor. In 2019, design work will be carried out and construction will start in connection with the project. In 2018, two working groups were set up pursuant to a decision of the Steering Committee relating to the construction of the Siarzewo Barage project: for technical and organisational matters and for legal matters and finance, made up of representatives of the project owner (PGP Wody Polskie), representatives of the Energa Group, the Ministry of Maritime Economy and Inland Navigation, the Ministry of Environment, the Ministry of Energy, and representatives of the Office of Inland Navigation in Bydgoszcz.

The expenditure made for these projects will have a significant bearing on the investment projects of the Energa Group.

The measures prepared in the field of strategic investments diversify the development opportunities in four areas of maintenance, capacity expansion or new development areas.

The first one includes activities in the area of capacity maintenance and expansion for conventional capacities (construction of a flue gas desulphurisation plant at Ostrołęka Power Plant B) and cogeneration capacities (in Kalisz and Elbląg), in connection with measures aimed at bringing sources in conformity to the standards of the IED Directive and BAT conclusions.

The second area involves the expansion of RES generation capacities and includes the construction of the 30 MW Przykona wind farm, proceeding with PV (solar energy) capacity construction projects and proactive acquisition of investment projects or existing sources. The activity in this area will be largely determined by the outcomes of RES auctions.

The third area involves preparation of investments in new generation capacities: combined cycle power plants with cogeneration capabilities. The investment project in Grudziądz envisages the construction

of an approx. 600 MWe combined cycle unit. Furthermore, a project for the construction of an approx. 450 MWe combined cycle power plant in Gdańsk is being prepared for implementation, and so is a project for the construction of a 115 MWe combined cycle unit with cogeneration in Elblag.

The fourth area involves activities relating to the possible expansion of capacity volumes in promising directions, in line with the guidelines set out in the energy policy of the State. This activity includes the implementation of an international project for the construction of a 6+ MW battery energy storage, which is described above as the NEDO project. Efforts are also made to gain access to offshore wind farm investment opportunities and development activities are carried out with regard to the use of photovoltaics in inland water bodies. In cooperation with Centrum Badawczo-Rozwojowe im. M. Faradaya, the options for engagement in development activities are being explored, of which some based on external funding.

Activities carried out by the Generation Business Line companies are focused on the diversification of development areas and maintaining and strengthening the market position.

Sales Business Line

Energa Obrót SA is the leading entity in the Sales Business Line, engaged in activities relating to trading in electricity and customer service. Companies within the Sales Business Line are engaged in selling electricity

and gas along with bundled products to all customer segments, from industry to small, medium and large enterprises and to households.

The Company continually monitors developments in the market environment (the most important ones being a sudden spike in wholesale electricity prices on the Polish Power Exchange, discontinuation of electricity selling by Energetyczne Centrum and Energia dla Firm, and raising of the 'power exchange obligation') and changes within the Energa Group.

In 2018, the unprecedented volatility of market prices coupled with consolidation of the producer markets affected the selling activities, and thus the financial performance of Energa Obrót SA. The adverse situation on the Polish Power Exchange had serious consequences for key energy market players as well. Rising prices were driven mostly by increasing prices of CO₂ emission allowances (from about 5 to almost 25 EUR per tonne) and a 20% pick-up in coal prices. The situation affected smaller companies (discontinuation of sale of electricity by Energetyczne Centrum and Energia dla Firm), their customers, who were taken over by suppliers of last resort, and the largest trading companies, including Energa Obrót SA.

Energa Obrót SA is working intensively to bring the company's pricing policy in line with the requirements of the Act of 28 December 2018 Amending the Act on Excise Duty and Certain Other Acts.

The strategic objectives laid down in the Energa Group Strategy for 2016-2025 are pursued through corresponding Strategic Programmes. Energa Obrót SA is the leader of Strategic Programme No. 5: Implementation of a new customer-centric business model and development of new business areas. The Integrator model focused in particular on the development and selling of a new product offering, addressed mostly to individual customers. The ever-changing market environment, growing expectations of increasingly aware customers, aggressive competition, but above all the changes taking place in the Company after the restructuring and identification of a number of limitations and challenges, necessitated a redefinition of the concept of the Integrator Model Implementation Programme. Therefore, it has become key to transform the corporate structure, to review the assumptions of the Programme for accuracy and appropriateness in view of the real situation within the Company and its market position, and in consequence, to redefine the projects and reassign responsibilities. As a result, the final version of the Corporate Development Programme was developed and approved by the Company's Management Board on 10 August 2018. The objectives of the Programme are aligned with the execution of the Energa Group Strategy for 2016-2025 and support the achievement of the Management Board's objectives with respect to customer focus, improvement of organisational performance and adaptation to the evolving market environment.

The deliverables expected from the implementation of the Programme were classified into two main groups of objectives:

quantitative – New Business EBITDA at an appropriate level until 2020,

qualitative – operations focused on improving organisational performance and the quality of services.

The strategy of the Sales Business Line envisages an increased share in market margin by growing the number of electricity and gas connections and defending own customer base by winning customer loyalty and cross-selling. The sales network is being expanded, new selling channels are being set up and the existing ones are undergoing optimisation. New categories have been added to the product portfolio: core offering, medical services, savings zone, insurance, auto assistance and TV. Making its customers aware that aside from selling electricity, it offers other attractive services for business customers, the company added the 'Efficiency Product Suite' to its portfolio. In addition to this, the company optimises its processes on an ongoing basis, in particular those relating to handling of complaints. In consequence, the number of overdue complaints is minimised, and the internal consultation delivery indicators are improving, which translates directly into timely resolution of customer complaints. The Company has initiated the third stage of a project aimed at the implementation of an online selling and customer service system, including a mobile application.

Factors relevant to the development of the Energa Group

In the opinion of the Management Board of Energa SA, the factors described below will affect the results and activities of the Company and the Energa Group at least throughout 2019:

Figure 7: Factors relevant to the development of the Energa Group at least throughout 2019

Grid expenditures incurred to meet the quality regulation re-Electricity prices on the fu-Developments in CO₂ emission quirements in the Business tures market, SPOT market allowance prices Line and balancing market Distribution Consequences of the decision Effect of resolution of court to declare the long-term condisputes and entering into new tracts for the purchase of green contracts for the purchase of Right-of-way charges certificates invalid property rights **Growing competition** Must-run production Weather and hydrometeorologion the market of electricity suplevel in cal conditions pliers Ostrołęka Power Plant B Effect of the Act of 28 Decem-Actual rate and volume of the ber 2018 Amending the Act on operating reserve **Excise Duty and Certain Other** Acts.

2.7. Risk management at the Energa Group

Integrated Risk Management System of the Energa Group

The Integrated Risk Management System (IRMS) has been in place at the Energa Group since 2011 and it is supervised centrally by Energa SA.

The IRMS has been implemented on the basis of a risk management process which is harmonised across the whole Group. It is based on international standards (ISO, COSO, FERMA) and spans all organisational levels and business lines. The risk management process consists of various interrelated stages

that form a continuous process. It starts at the level of organisational units and moves on to top executives and from the level of Group companies to Energa SA as the Parent Company.

Figure 8: The Energa Group risk management process



The main documents underlying the risk management process at the Energa Group are the Risk Management Policy and the risk management methodology, which define, among others, the harmonised approach, risk management principles and roles in the risk management process.



Management Board: defines the risk management focus, approves risk review outcomes and accepts risk appetite



Risk Unit: coordinates the risk management process, conducts risk reviews and action plan reviews, develops reports summarising the outcomes of risk identification and evaluation and action plan monitoring



Risk Owner: manages risks, develops and implements action plans, monitors risks, keeps risks within certain limits



Employees: report risks, events and inefficiencies of controls



Audit Committee: monitors the effectiveness of the existing internal control systems and risk management systems within the Energa Group



Internal Audit: performs an independent and objective assessment of the risk management system

As part of the Integrated Risk Management System, the Energa Group conducts the following activities:



risk review – involving identification and assessment of risks and defining the risk management strategy [in semi-annual cycles]



review of action plans – involving updates of the risk management strategy and verification of risk mitigation measures taken by Risk Owners [in quarterly cycles]



ongoing risk management – involving identification and assessment of risks and defining the risk management strategy, in the context of current events relevant to the Energa Group [on an ongoing basis]

Based on the semi-annual risk reviews, information on the risk exposure of the Energa Group is prepared. Relying on that information, the Management Board of Energa SA decides on the risk appetite level and approves the risk management strategy. The results of risk reviews are communicated to the Risk Owners and reported to the Audit Committee.

As part of the IRMS development efforts, in 2018 the Energa Group:

- implemented a risk management system in further seven Group companies,
- took steps to deploy a professional IT system within the Energa Group to support risk, audit and control activities,
- employed a range of measures and practices for a more thorough analysis of strategy-critical and IT risks,
- took measures to satisfy the requirements of personal data protection risk analysis,
- conducted a risk management system survey among Risk Owners.

Description of major factors and risks

Key risks identified at the level of Energa SA and Group companies for each of the four Energa Group Risk Model areas are presented below, together with a description of key risk mitigation measures.

Strategic area

Table 2: Key strategic risks identified at the level of Energa SA and Group companies

Risk	Description of the risk and its potential effects	Control mechanisms used
Risks of strategic programmes	Risks involved in the implementation of the Group Strategy for 2016-2025. Key risks in this area are associated with the use of revenue decoupling regulations in heat tariffs, implementation of a new customer-centric business model and development of new business areas, to name just some. Materialisation of risks may lead to lower EBITDA, loss of part of the market / competitive advantage, lack of return on investments or deterioration of image.	 Running programmes in project-based structures Ongoing monitoring of progress in the implementation of individual programmes Ongoing risk reporting
Project / invest- ment risks	Risks involved in investments carried out within the Energa Group, including without limitation those relating to the new unit in Ostrołęka, the biomass unit in Elbląg, and the flue gas desulphurisation plants in Elbląg and Ostrołęka. Materialisation of risks may lead to non-achievement of the expected return on investments, loss of	 Contracts with experienced and reputable contractors Ongoing monitoring and control of investments at the operating and strategic levels (Committees and Top Executives) Continuous involvement of law firms

revenue, the need to repay subsidies or deterioration of image.

- Carrying out investments on project basis
- Periodic and ongoing risk identification

Market risks

Risks involved in trading in electricity, fuels and property rights, including in the context of price volatility, forward market and SPOT market fluctuations, meeting customer demand or regulatory and legal requirements. Materialisation of risks may lead to difficulties in the achievement of strategic objectives, financial loses, changes to risk exposures, customer attrition, increased costs of operation.

- Risk management in core selling activities
- Processes and principles relating to contracting, trading and purchasing areas
- A coupled model
- Use of advisory and legal services

Legal and regulatory area

Table 3: Key legal and regulatory risks identified at the level of Energa SA and Group companies

Risk	Description of the risk and its potential ef- fects	Control mechanisms used
Regulatory risk	The risk concerns legislative changes affecting the functioning of the Energa Group's individual Business Lines. Materialisation of risks may lead to the modification of investment plans or rise in operating expenses. The risk additionally offers an opportunity to adopt new legal solutions which could facilitate raising of additional funds or provide a support system for the Group's assets.	 Monitoring of legal changes Participation in the legislative process Participation of the Group's representatives in the activities of industry associations
Risk of non-com- pliance with new legal provisions	The risk is associated, for instance, with legal, financial, organisational or image-related ramifications of the Energa Group's failure to align with new legal provisions, or a misinterpretation of new legal provisions.	 Monitoring of legal changes Working groups engaged in bringing the Group's activities in line with the law (e.g. energy prices, cybersecurity). Implementation of a compliance management system at the Energa Group
Environmental risk	Risks associated with conducting the operations in accordance with the provisions of environmental law, good practice and environmental standards (ISO 14001, ISO 50001) mitigating the risks and ensuring sustainability; providing information and assurance to stakeholders with respect to compliance with the national environmental regulations and the requirements of the EMAS Regulation. Materialisation of risks may lead to withdrawal of the ISO 14001 certificate. Non-compliance with environmental regulations may lead to increased costs due to the need to address potential environmental incidents, imposition of financial sanctions and closures of defective plant components.	 Internal polices Monitoring legislative changes on an ongoing basis Analysis and measurements of emissions Inspections and audits The EMAS system implemented by the Group companies
Risk of fraud	The risk concerns situations and actions related to fraud, including potential conflicts of interest, corruption or misappropriation on the part of the employees of the Energa Group companies. The	 Internal anti-fraud policies Training for employees (including, without limitation, anti-corruption)

risk involves the potential threat of fraud and cor-• The organisation's three lines of rupt practices in operating processes. Materialidefence (internal control system, sation of risks may lead to financial losses and risk management system, internal may entail procedures conducted by law enforce-• External controls ment authorities against employees or bodies of Investigations the Group companies. The risk may have an adverse effect on the Energa Group's image and reputation, undermining employees' trust in supervisors, colleagues and the organisation as a whole. Legal risk The risks are associated with court and adminis- Cooperation with law firms trative proceedings carried out by or against the • A system for the monitoring of im-Group companies. Materialisation of risks may portant matters give rise to an obligation to pay damages and Internal policies sanctions, or to grant customer discounts arising from the provisions of law.

Operating area

Table 4: Key operating risks identified at the level of Energa SA and Group companies

Risk	Description of the risk and its potential effects	Control mechanisms used
Risk to the secu- rity of persons and property	Risk associated with unauthorised access to facilities, including power equipment. The risk additionally involves the safety and security of employees and third parties present on the premises of the Group's companies, as well as incidents related to terrorism and sabotage. Potential consequences of the risk may involve a threat to security of grid operation, loss/destruction of property or interruption of operational continuity.	 Security Plans, including Critical Infrastructure Security Plans Internal safety and security policies Business Continuity Plans of the Group Companies Property insurance, third party liability insurance and insurance for lost revenues Physical and technical security systems for the Group's facilities Security incident monitoring within the Group Employee training
Risk of disruption of business conti- nuity	Risks associated with the disruption of critical distribution activities, i.e. continuity of the distribution service meeting the required performance security criteria of the distribution system. Materialisation of risks may put human life and property in danger and lead to unavailability of critical process resources (sites, systems, employees).	 The Business Continuity Strategy Emergency Procedures The Critical Infrastructure Security Plan Rules of proceeding in emergency Backup sites Periodic testing within the business continuity management system
Risk of IT system failures	Risk involving the availability (malfunctions and loss of performance), integrity and confidentiality of ICT systems, including interfaces/integrations. Materialisation of the risk may lead to increased maintenance costs of IT systems and the need to incur additional capital expenditures in this area. The risk may significantly hinder or even prevent the Group companies from performing their basic functions.	 IT system backup procedures Internal policies on ICT security Service Level Agreements (SLA) and Service Agreements signed with IT service and hardware providers Eliminating the possibility of entering incorrect data in the system (system validations and a system of user privileges) Training to improve specialist qualifications of IT employees

		• IT audits
Risk of untimely / poor customer and seller service	The risk is associated with observance of quality standards in customer service and compliance with contractual provisions. Materialisation of risks may affect revenue, result in financial sanctions, damages and obligatory discounts, as well as civil law suits and deterioration of image due to poor customer experience.	 Outsourcing a part of the complaints process Customer satisfaction surveys Monitoring of KPIs designated in the complaint resolution process Processes and Principles for managing process interfaces between the Energa Group companies IT systems
Compliance Programme risks	Risks associated with infringements of the Energa Operator SA Compliance Programme. If the risk materialises, complaints might be filed by system users to the Energy Regulatory Office and the Office of Competition and Consumer Protection. The effects of the risk involve an increased workload in the preparation and conduct of investigations before the President of the URE or potential financial sanctions.	 Provisions of the Compliance Programme allowing to seek compensation based on applicable law from an employee who has engaged in misconduct resulting in a financial sanction imposed by the President of the URE Contractual provisions obligating subcontractors and service providers to follow the provisions of the Compliance Programme Regular training
Fuel purchase risks		
Risk of no long- term heat supply contract for Elbląg	This risk involves a lower sales volume and breaching the conditions of integrated permits by Energa Kogeneracja due to the failure to conclude a long-term heat supply contract with Elblag.	 Meetings with City Hall and EPEC representatives Cooperation with a law firm Construction of a flue gas desulphurisation plant on a project basis

Finance area

Table 5: Key financial risks identified at the level of Energa SA and Group companies

Risk	Description of the risk and its potential effects	Control mechanisms used
Liquidity risk	Risk associated with the ability to meet payment obligations in the short and long term. Materialisation of the risk may hinder the achievement of strategic objectives and organisational development, undermine creditworthiness, increase the cost of debt servicing and lead to a loss of reputation.	 Financial policy, including the market risk management policy Financial projections Long-term financial model Cash pooling Cash flow projections Analysis of deviations
Pricing policy risk	Risk associated with incorrect calculation of selling prices and approval by the President of the URE of tariff rates at a level which does not guarantee the viability of sales. If the risk	Ongoing market investigation for developments in the market, legal and regulatory environment

materialises, this may result in losing the market share (margin, volume, revenue), customer attrition, and if no tariff is approved – inability to bill customers for actual sales.

- Ongoing examination of the planned financial result and other selected ratios, and ongoing analysis of the impact of the adopted price calculation principles on that result/ratios
- Ongoing examination of offering mechanisms (including the Coupled Model) and proper performance of commercial IT systems and databases
- Close collaboration to obtain the necessary insights for the pricing policy
- Audits and inspections
- Quoting process monitoring system

Implementing the provisions of the Energa Group's financial policy, group companies enter into various kinds of financial agreements that generate financial and market risks. The most important ones are interest rate risk, foreign exchange risk, credit risk, as well as liquidity risk. The above risk categories determine the financial performance of individual companies, as well as the Energa Group as a whole.

Interest rate risk

The Energa Group finances its operating or investing activity with debt liabilities bearing interest at a floating or fixed interest rate. Interest rates are also involved when surplus cash is invested in floating or fixed interest rate assets.

The floating interest rate risk resulting from existing debt liabilities applies to WIBOR-based rates only. With respect to liabilities denominated in EUR, the Energa Group has a financial liability arising from issues of fixed-coupon eurobonds, as well as issues of hybrid eurobonds, also based on a fixed coupon.

According to the interest rate risk policy, the risk of fluctuation of interest rates is mitigated by maintaining a portion of debt with a fixed interest rate. In line with these assumptions, IRS floating interest rate hedging transactions are executed.

In connection with the implementation of hedge accounting, the Energa Group additionally identifies an interest rate risk relating to its CCIRS and IRS hedging transactions, which however has no effect on the Group's financial result. Moreover, the level of interest rates has a direct effect on the WACC quoted by the President of the URE to calculate the return on RAB, which is included in the tariffs of Energa Operator SA. Low interest rates result in a lower return on RAB and an increase in actuarial provisions.

Foreign exchange risk

In the financial area, the foreign exchange risk is associated mainly with incurring and servicing Energa Group's debt liabilities in foreign currencies under the EMTN eurobond programme, as well as issue of hybrid bonds. Additionally, some Energa Group companies have a foreign currency surplus resulting from their operating activity or investing activity. The Energa Group monitors the foreign exchange risk and manages it mainly through CCIRS hedge transactions and hedge accounting.

Credit risk

Credit risk is associated with the counterparty's potential permanent or temporary insolvency with regard to financial assets such as cash and cash equivalents and available-for-sale financial assets. The risk arises due to the contractual counterparty's inability to make the payment and the maximum exposure to this risk equals the carrying amount of the instruments acquired.

Within the scope covered by the analysis, in order to minimise the credit risk, ratings of financial institutions cooperating with the Energa Group are regularly monitored.

Liquidity risk

Liquidity risk involves the likelihood of becoming unable to pay current liabilities on time or losing the potential benefits of over-liquidity.

The Energa Group companies monitor the liquidity risk using a regular liquidity planning tool. The tool takes into account the due/maturity dates of investment liabilities, financial assets and financial liabilities, as well as the projected cash flows from operating activities. The Group aims to maintain a balance between continuity and flexibility of financing by using many different sources of financing, such as working capital and investment loans, local bonds and eurobonds. Since the Group's debt operations are centralised within Energa SA, this company monitors the fulfilment of covenants on an ongoing basis and their long-term projections, enabling the determination of the Energa Group's debt capacity, determining its ability to invest and impacting its capability of meeting its obligations in the long term.

The efficiency of use of the Group's surplus cash for financing of daily operations of individual Group companies is maximised by zero-balancing cash pooling, which was implemented in January 2016.

In order to mitigate the liquidity risk, the Group companies can also use the short-term bond issuance mechanism, and in the existing bond programmes, the issuer – a Group company – offers the bonds to other Group companies only. This procedure is coordinated by Energa SA, which makes it possible to optimise the entire process in terms of its organisation.

Additionally, Energa SA concluded loan agreements with several financial institutions, which are a potential immediate liquidity reserve in case of any liquidity needs.

2.8. Information on material contracts, agreements and transactions

Significant contracts

Adjustment of the estimated value of a contract for the supply of coal to Ostrołęka B

The Management Board of Energa SA (the "Company") reported that on 10 January 2018, Energa Elektrownie Ostrołęka SA (a subsidiary of Energa SA) and Polska Grupa Górnicza SA ("PGG") had signed an amendment (the "Amendment") to the contract for the supply of coal to the Ostrołęka B power plant, which was announced in Current Report No. 53/2016 on 27 December 2016.

The amendment increased the volume of deliveries to 750 thousand tonnes of coal per annum with a possible volume tolerance of ±20%. The parties agreed on coal deliveries of 750 thousand tonnes for 2018.

The Agreement to which the Amendment was signed had been concluded for a definite term from 1 January 2017 to 31 December 2030, subject to renewal. Due to the significant change in the volume to be supplied, the estimated value of the contract was adjusted and presently its lifetime value is PLN 3.28 bn. As a result of the increased volume of deliveries, PGG has become the main supplier of coal to the Ostrołęka B power plant (Current Report No. 1/2018).

Agreements for loans and borrowings

Lending agreements with multilateral financial institutions

Loans for the financing of Energa Operator SA's investment programme in 2009-2012

In 2009-2010, Energa SA and its subsidiary Energa Operator SA signed the following lending agreements in connection with the development and upgrading of its distribution network in 2009-2012:

- with the European Investment Bank ("EIB") for a PLN 1,050 m facility,
- with the European Bank for Reconstruction and Development ("EBRD") for a PLN 1,076 m facility,
- with the Nordic Investment Bank ("NIB") for a PLN 200 m facility.

The financing was fully utilised by the Company, and the following balances remain outstanding:

• to EBI – PLN 549 m with a final maturity date on 15 December 2025,

- to EBRD PLN 463 m with a final maturity date on 18 December 2024,
- to NIB PLN 76 m with a final maturity date on 15 June 2022.

Loans for the financing of Energa Operator SA's investment programme in 2012-2015

In 2013, Energa SA together with Energa Operator SA entered into the following lending agreements to finance the investment programme of Energa Operator SA in 2012-2015, in connection with the development and upgrading of the distribution network:

- an agreement with the EBRD for a PLN 800 m facility as at 31 December 2018 PLN 476 m were utilised (of which PLN 189 m by Energa SA and PLN 287 m by Energa Operator SA). The final maturity date is 18 December 2024.
- an agreement with the EIB for a PLN 1,000 m facility as at 31 December 2018, PLN 900 m were utilised (of which PLN 700 m by Energa SA and PLN 200 m by Energa Operator SA). The final maturity date of the utilised facility falls on 15 September 2031.

Nordic Investment Bank

On 23 October 2014, Energa SA signed a bank credit facility agreement with the Nordic Investment Bank for a PLN 67.5 m facility to finance a wind farm construction project in Myślino. As at 31 December 2018.

PLN 49 m were utilised. The final maturity date is 15 September 2026.

Loans granted

Two loans totalling EUR 499 m, granted to Energa SA by Energa Finance AB (publ) (an SPV) from the proceeds of its eurobond (EMTN) issue in March 2013, as well as an EUR 200 m loan granted in June 2017 from the proceeds of an eurobond (EMTN) issue in March 2017, were continued in 2018.

Furthermore, in the reporting period, the Energa Group serviced its bond programmes, where for reasons of effective liquidity management, the Group company issuing the debt securities addressed the proposal only to the other Group companies.

In pursuance of the financial policy of the Energa Group and in line with the terms and conditions of the internal bond programmes, Energa SA purchased bonds issued by Energa Operator SA in 2018 for a total of PLN 1,066 m. The main goal of the issuance was to provide the issuer (an Energa Group company) with funds to carry out its investment programme.

The following table presents the par values of bonds taken up by Energa and not redeemed, by Energa Group issuer company, as at 31 December 2018.

Table 6: Par value of bonds taken up by Energa SA and not redeemed, by issuer, as at 31 December 2018

No.	Company name	Par value of the bonds taken up (PLN '000)
1.	Energa Operator SA	3,916,233
2.	Energa Wytwarzanie SA	747,200
3.	Energa Kogeneracja Sp. z o.o.	26,238
4.	Energa Elektrownie Ostrołęka SA	72,000
	TOTAL	4,761,671

Domestic bond programme

With respect to the domestic bond programme set up in September 2012, under which Energa SA carried out its first PLN 1,000 m bond issue, there have been no changes to the volume of the issuance. In the framework of its measures carried on in 2018, the Energa Operator SA subsidiary acquired a further

block of bonds of Energa SA on the secondary market: 16,780 bonds with a total par value of PLN 167.8 m. As at 31 December 2018, Energa Operator SA held 99,749 bonds of Energa SA with a total par value of PLN 997.49 m.

Insurance contracts

The Group has a common insurance policy in place, which provides for insurance coverage for the companies and their operations against risks involved in their business and assets, conforming to the highest market standards, at a fairly calculated market rate. The sums insured are set at an adequate level for the risks and external factors and correspond to the profile of energy sector companies in Poland.

A joint Insurance Programme is carried out in cooperation with a brokerage company. In accordance with the conditions of the Programme, all Energa Group companies have a coinciding insurance period, and contracts are made for three years. The Programme accepts standardised coverage for insured risks, with individual contracts and extension clauses negotiated to suit the specific needs of the companies.

Insurance contracts are made with leading insurers operating in Poland. Currently, the Energa Group's main insurance partner is Towarzystwo Ubezpieczeń Wzajemnych Polski Zakład Ubezpieczeń Wzajemnych.

Guarantees and sureties granted

Table 7: Information on Energa's guarantee and surety business as at 31 December 2018

No.	Date guar- antee or surety granted	End date of guarantee or surety	Entity for which guarantee or surety was granted	Entity in favour of which guar- antee or surety was granted	Form of surety or guarantee granted	Amount of guarantee or surety (m PLN)	Amount of obligation as at 31 Dec 2018 covered by surety or guarantee (m PLN)
1	2012-11-15	2033-12-31	Energa Fi- nance AB	bondholders	surety agreement*	5,375.0	3,380.4
2	2015-01-08	2024-12-31	Energa Wytwarzanie SA	WFOŚiGW (Provincial Fund for En- vironmental Protection and Water Management) Gdańsk	surety - loan agree- ment	15.0	4.9
3	2017-06-20	2021-02-28	Energa Invest SA	NFOŚiGW (National Fund for Environmental Protection and Water Management) Warsaw	surety agreement	4.2	2.7
4	2017-11-22	2021-03-31	Energa Opera- tor SA	State Treasury	surety agreement	40.00	40.0
5	2017-11-28	2021-03-31	Energa Obrót SA	Enea Trading Sp. z o.o.	surety agreement	25.00	25.0
6	2018-10-25	2019-06-30	Enspirion Sp. z o.o.	Grupa Azoty Zakłady Azotowe Kędzierzyn SA	surety agreement	0.6	0.6

7	2018-10-31	2026-01-01	Enspirion Sp. z o.o.	Polskie Sieci Elektroener- getyczne SA	surety agreement	10.1	10.1
8			Other Energa Group com- panies		surety** - guarantee agreement	22.1	14.8
	TOTAL					5492.0	3478.5

^{*}The Euro Medium Term Note (EMTN) programme for up to EUR 1,000,000,000 was established on 15 November 2012. As part of the EMTN Programme, Energa Finance AB (publ), a Swedish law subsidiary of Energa SA, can issue Eurobonds with maturities of one to ten years. Under a surety agreement of 15 November 2012, as amended on 16 February 2017, Energa SA undertook to unconditionally and irrevocably guarantee the Eurobond liabilities of Energa Finance AB (publ) up to EUR 1,250,000,000 until 31 December 2033 inclusive. On 19 March 2013, Energa Finance AB (publ) issued the first series of eurobonds totalling EUR 500,000,000 and maturing on 19 March 2020; on 7 March 2017 it issued the second series of eurobonds totalling EUR 300,000,000 and maturing on 7 March 2027.

The remaining guarantees granted on the instruction of Group companies include, without limitation,

 PLN 142.7 m in bank guarantees granted by Pekao SA, ING Bank Śląski SA and mBank SA to Energa Obrót SA.

Structure of main equity deposits or major investments within the Issuer's Group in the financial year

For a description of major investments, please see Section 2.3 herein. The table below presents the main equity deposits as at 31 December 2018.

Table 8: Main equity deposits of Energa SA as at 31 December 2018 (PLN)

No.	Bank	Instrument type	Start date	Maturity date	Amount (PLN)
1	DNB Bank Polska SA	short-term deposit	28.12.2018	28.03.2019	100,000,000
2	DNB Bank Polska SA	short-term deposit	28.12.2018	27.03.2019	50,000,000
3	Santander Bank Pol- ska SA	short-term deposit	28.12.2018	28.03.2019	450,000,000
4	Bank Gospodarstwa Krajowego	short-term deposit	03.10.2018	28.03.2019	100,000,000
5	Bank Gospodarstwa Krajowego	short-term deposit	21.12.2018	21.03.2019	200,000,000
6	Bank Gospodarstwa Krajowego	short-term deposit	28.12.2018	28.03.2019	100,000,000
7	Bank Gospodarstwa Krajowego	short-term deposit	28.12.2018	28.03.2019	100,000,000
				TOTAL	1,100,000,000

^{**} Civil-law sureties granted by Energa SA for liabilities of the Energa Group companies arising from bank guarantees granted by Bank PKO BP SA under guarantee facilities dedicated to Energa Group companies. The facility is available until 19 September 2022. The expiry dates of guarantees provided under the facility can fall beyond the end date of the facility itself. The repayment of obligations is secured by a civil-law surety.

Information on material transactions with related parties made on non-arm's length terms

All transactions within the Energa Group are entered into based on arm's-length prices of the goods, products or services delivered, which result from the cost of production. For details, please see Note 32 to the Consolidated financial statements for the year ended 31 December 2018.

Assessment of management of financial resources and prospects of investment projects

During the financial year, the Energa Group had sufficient financial resources to timely cover all current and planned expenses in connection with its operating and investing activities. The cash held by the Group as well as the available credit facilities allow the Group to pursue a flexible liquidity management policy.

The structuring of the projects implemented by the Energa Group assumes that its financial security will be maintained, which is reflected in the use of long-term debt financing sources, pursuing a dividend policy aligned with the strategy, maintaining financial covenants as agreed with debt capital providers, and maintaining the investment-grade rating. The two latter represent restrictions that determine the investment capabilities of the Energa Group, which are defined in the long-term perspective. Such a conservative approach allows to carry out the investing policy in a way that minimises any risk of violation of financial covenants or rating downgrades, while optimising the financial structure of the Group in consideration of the current and projected financial market trends. Relying on the above, the Energa Group, being equipped with sufficient financial means and funded based on diversified long-term debt obligations, cannot not see any threats to the achievement of its investment plans.

The Company monitored its liquidity risk using a regular liquidity planning tool, taking into account the due/maturity dates of investment liabilities, financial assets and financial liabilities, as well as the projected cash flows from operating activities, in order to maintain a balance between continuity and flexibility of financing by using many different sources of financing.

For reasons of efficient liquidity management, the Energa Group used a short-term bond issuance mechanism (albeit to a smaller extent than in the previous years) where the Group issuers addressed the bond offering solely to the other Group companies.

In 2018, the Energa Group continued the optimisation of liquidity management using zero-balancing cash pooling, which took over the functions associated with short-term bond issuances, and additionally maximised the Group's ability to use its surplus cash to finance the current activities of its individual companies.

2.9. Proceedings pending before courts, arbitration or public administration bodies

As at 31 December 2018, the Energa Group was a party to 12,864 court proceedings. The Group was a plaintiff in 11,472 cases where the aggregate amount in dispute was approx. PLN 274 m. The Group was a defendant in 1,392 cases where the aggregate amount in dispute was approx. PLN 427 m.

As at 31 December 2018, the total amount of claims involving the location of power installations on third party properties without a legal title, awarded by final judgments, was approx. PLN 22.0 m in approx. 3,834 cases. 2,079 court cases with amounts in dispute totalling PLN 205.1 m were pending.

Based on the available data pertaining to the value of pending proceedings, we assume that the actual amount to be paid after the above-mentioned disputes are resolved may reach PLN 75.0 m, which is

subject to change if new court cases involving power installations located on third party properties without a necessary legal title are brought against Energa Operator SA.

Moreover, the above data do not include cases in which court and enforcement-based collection is conducted for and on behalf of Energa Obrót SA in order for the Company to recover the amounts due from its Customers and bankruptcy cases, with the exception of the case brought by Energa Obrót SA against ERGO ENERGY Sp. z o.o. for the amount of approx. PLN 13 m. As regards the case referred to above, a first-instance judgment was pronounced on 12 July 2018, by which:

- Energa Obrót SA was obligated to pay a compensation of PLN 100,000.00 to ERGO-ENERGY Sp. z o.o.;
- 2) ERGO-ENERGY Sp. z o.o. was obligated to pay PLN 5,092,000.00 to Energa Obrót SA;
- 3) ERGO-ENERGY Sp. z o.o. was obligated to pay costs of proceedings of PLN 34,113.50 to Energa Obrót SA;
- 4) Energa Obrót SA was obligated to pay costs of proceedings of PLN 13,191.89 to ERGO-EN-ERGY Sp. z o.o.

Energa Obrót SA filed a motion for a reasoning for the aforesaid judgment. A copy of the judgment with reasoning was collected. An appeal was lodged, contesting item I of the judgment. On 23 November 2018, ERGO-ENERGY filed a response to the appeal, contesting items II, III, V and VII of the judgment. The Company submitted a response to the appeal, moving that the appeal be dismissed, the motions for evidence included in the appeal (hearing of witnesses) be dismissed and costs be awarded. The Company received a response – ERGO-ENERGY filed a reply to the response to the appeal.

As at 30 September 2018, the aggregate value of all such cases was approx. PLN 201 m, which included:

Type of receivables	Balance as at 31 Dec 2018 (m PLN)
court and enforcement-based	27.4
bankruptcies	48.9
non-billing	1.4
non-billing – bankruptcies	0.7
Total	78.4

Table 9: Type and value of receivables in dispute

The table below presents the continuation of proceedings with the highest amounts in dispute, which remained pending in Q4 2018. The Company's previous interim reports and its Prospectus provide information on legal steps taken in earlier periods.

Table 10: Proceedings pending before courts, arbitration or public administration bodies

Parties	Subject matter	Description of the case
T-Matic Systems SA, Arcus SA (defendant) Energa Operator SA (plaintiff)	Claim for payment of con- tractual penalties under the a contract for the delivery and start-up of metering	The statement of claim was filed on 7 April 2015 (the amount in dispute is PLN 23,152,481). On 10 June 2015, the defendants filed a statement of defence, requesting that the claim be dismissed in its entirety, arguing that the defendants are not at fault for the delays, some of the delays being caused by reasons attributable to Energa Operator SA, and relied on the operation of force

	infrastructure (concerns the first stage of AMI).	majeure, the fact that Energa Operator SA suffered no losses and grossly excessive amount of contractual penalties. In a pleading dated 30 September 2015, Energa Operator SA filed a reply to the statement of defence, addressing all defences in detail and tendering new evidence. On 18 December 2015, the defendants filed a rejoinder putting forward similar argumentation to that presented in the statement of defence but extended to include a defence of invalidity of the contracts due to their imprecise language and contractual inequality of the parties. On 13 January 2016, a hearing was held at which the Court obligated Energa Operator SA to file a reply to the defendants' rejoinder within 45 days. The plaintiff's pleading was sent on 25 February 2016. In H1 2016, a number of witness hearings were held. At a hearing held on 23 November 2016, the Court granted the parties' motion and adjourned the hearing due to pending negotiations. On 8 February 2017, a hearing was held during which the parties failed to reach an agreement. At further hearings, more witnesses were examined. Parties are yet to be heard in October and November 2019, and subsequently the court will refer the case to experts.
T-Matic Systems SA, Arcus SA (plaintiff) Energa Operator SA (defendant)	Action for declaration of a contract for stage II of AMI invalid Counterclaim for payment of contractual penalties for stage II of AMI	On 8 February 2016, a statement of claim filed by T-Matic Systems SA and ARCUS SA was served on Energa Operator SA. The case is pending before the Regional Court in Gdańsk, file No. IX GC 893/15. The defendant's representative filed a pleading to extend the court time limit for responding to the reply. As the time limit for the response expired on 1 July 2016 and the Court did not yet issue a decision to extend the time limit, the defendant sent a pleading on 1 August 2016 responding to the legal issues and another pleading on 1 September 2016 addressing the technical issues. On 7 November 2016, a counterclaim was filed against Arcus and T-Matic for payment of PLN 157,063,142 on account of the payment of contractual penalties of PLN 156,060,200 and PLN 1,002,942 on account of a reduction in remuneration, in accordance with the demand for payment of 9 November 2015. On 30 January 2017, the Court issued a decision resuming the proceedings which had been previously suspended at the request of the parties. On 13 June 2017, the Court decided to discontinue the interlocutory appeal proceedings to dismiss the Plaintiff's motion for injunctive relief prohibiting the use of the insurance guarantee, in connection with a motion to withdraw the interlocutory appeal. The case file will be forwarded to the Regional Court in Gdańsk. As regards the counterclaim, it was served on the plaintiffs (counterclaim defendants) who filed a statement of defence. Taking of evidence is under way, witnesses are being heard and hearings are scheduled until the end of the first half of 2019.
T-Matic Systems SA, Arcus SA (plaintiff) Energa Operator SA (defendant)	Claim for payment of compensation for unlawful acts/unfair competition practices	On 29 January 2018, Energa Operator SA received a statement of claim from Arcus SA and T-Matic Systems SA for payment of PLN 174,111,458.96 as compensation for unlawful acts allegedly committed by Energa Operator SA. The compensation, as described in the statement of claim, concerns losses resulting from an unlawful act/unfair competition practice committed deliberately by Energa Operator S.A and involving illegal actions or omissions in relation to the process of performing execution contracts for stage I and II of the AMI

system. It appears from the reasons for the pleading that the loss incurred by Arcus SA and T-Matic SA is related to the unlawful calculation of contractual penalties by Energa Operator SA, as a result of which a dispute arose and escalated, leading to numerous court proceedings, thereby causing a loss "which was related to the occurrence of the circumstances [described in the statement of claim] concerning the business activity carried out." The Company challenges the validity of the cause of action and will move for the action to be dismissed.

A statement of defence was filed. An organisation meeting took place, where the court heard the parties, and it will decide ex officio on the further conduct of the proceedings.

Energa Operator SA (plaintiff); PKN ORLEN SA (defendant) Claim for payment

On 19 April 2016, the Court of Appeal in Warsaw pronounced its judgment in the case brought by Energa Operator SA, Branch in Płock, against PKN Orlen SA. The court partially dismissed the defendant's appeal. Consequently, the judgment of the Regional Court in Warsaw of 27 October 2014, case file No. XVI GC 782/11, awarding PLN 16.1 m plus interest accrued from 30 June 2004 to the plaintiff, became final and non-appealable. The judgment is final. Energa Operator SA applied for delivery of the judgment with reasoning, which was delivered to the Plaintiff's representative on 1 August 2016. On 29 September 2016, Energa Operator SA filed with the Supreme Court a cassation appeal against the judgment of 19 April 2016 handed down by the Appellate Court in Warsaw. On 24 October 2016, the representative of Energa Operator SA received PKN ORLEN's cassation appeal filed against the judgment of the Appellate Court in Warsaw. Energa Operator SA responded to the appeal in a pleading which was forwarded on the same date to the Appellate Court in Warsaw. The new date of hearing was set at 20 July 2017. The Supreme Court dismissed the appeal filed by the defendant PLN Orlen, but granted the appeal filed by Energa Operator SA, reversing the appealed judgment of the Appellate Court and remanding the case to the same for re-examination. On 1 August 2017, the reasoned judgment was received. The hearing was scheduled for 15 November 2017. Having re-examined the case, the Appellate Court rendered a judgment of 15 November 2017 reversing those provisions of the appealed judgment of the Regional Court of 27 October 2014 which ordered PKN Orlen to pay PLN 30,093,882.82 and remanding the case for re-examination in this respect to the Regional Court. A hearing was held on 11 May 2018 before the Regional Court in Warsaw. The Court called the parties to consider a settlement and gave one month to the attorneys to present new evidence requests concerning the nature of the agreement binding the parties after 1 January 2002.

The next hearing was set to take place on 4 October 2018. However, the hearing was adjourned without setting a new date. This was done upon a concurrent request from both parties, in view of the ongoing negotiations concerning a court settlement. In a letter dated 15 November 2018, the Company informed the Regional Court in Warsaw about the negative outcome of the settlement negotiations and moved for a hearing of the court's own motion.

Energa Operator SA (party); PRESIDENT OF THE ENERGY REGULATORY OFFICE (authority)	Fine imposed by the authority	Energa Operator SA received a decision dated 21 December 2016 under which the President of the URE imposed a fine of PLN 11 m on Energa Operator SA for misleading the President of the URE. The Company appealed against this decision and requested that it be reversed in its entirety or, in the alternative, varied by the fine being waived or reduced to PLN 50,000.00. The President of the URE responded to the appeal, requesting <i>inter alia</i> that it be dismissed. The first hearing was held, where witnesses were interviewed. The court will interview further witnesses at a hearing scheduled for 10 May 2019, during which the judgment is likely to be passed.
Energa Operator SA (party); PRESIDENT OF THE ENERGY REGULA- TORY OFFICE (authority)	Fine imposed by the authority	Energa Operator SA received the decision of 6 November 2017 imposing fines totalling PLN 13,600,000 for breaching the Traffic and Distribution Grid Operation Manual by: (1) communication with trading companies using other codes than provided for in the Traffic and Distribution Grid Operation Manual; (2) failure to meet the deadlines to provide metering data to trading companies; (3) failure to meet the deadlines to examine complaints from trading companies; (4) failure to meet the deadlines to verify supplier switching reports; (6) failure to meet the deadlines for the final settlement of electricity sales agreements; (6) failure to restore power supplies to a customer. The Company appealed against this decision and requested that it be reversed or, in the alternative, varied by the fine being waived or reduced. The case is pending under file No. XVII AmE 68/18 and to date no steps related to it have been taken.
Boryszewo Wind Invest Sp. z o.o. (plaintiff) and Energa Obrót SA (de- fendant)	Claim for payment of damages for the failure by Energa Obrót SA to perform part of the agreement to purchase property rights in certificates of origin for renewable electricity.	On 25 August 2017, Boryszewo Wind Invest filed a statement of claim against Energa Obrót SA with the Regional Court in Gdańsk for payment of PLN 31,931,614.78 plus interest as damages for a failure to perform part of the Framework Agreement for the Sale of Property Rights in Certificates of Origin No. W/HH/210/2010/1, which consisted in making a representation about partial termination of the agreement and refusal to acquire property rights in certificates of origin. The amount claimed comprises "losses" incurred by the plaintiff due to the necessity to sell the property rights at the TGE exchange plus statutory interest (PLN 25,694,540.08) and incidental costs relating to debt service under a loan agreement (PLN 6,282,074.70). The file number assigned to the case was IX GC 701/17. On 11 September 2017, Boryszewo Wind Invest filed a pleading supplementing evidence. On 30 October 2017, Energa Obrót SA filed a statement of defence. On 27 December 2017, a hearing was held at which Boryszewo Wind Invest withdrew the statement of claim with regard to the amount of PLN 150,000.00. On 17 January 2018, Boryszewo Wind Invest filed a reply to the statement of defence. On 26 February 2018, Energa Obrót SA filed a second rejoinder. A hearing was held on 7 March 2018. On 28 March 2018, Boryszewo Wind Invest filed a third

rejoinder. Hearings were held on 14 May 2018 and 9 July 2018, during which a witness was interviewed. The Court directed the parties to mediate, however the plaintiff refused. The first-instance hearing was held on 31 October 2018. The first-instance judgment was passed on 28 November 2018 – the Court awarded PLN 17,796,755 plus statutory interest from 26 July 2017 from Energa Obrót SA to the plaintiff and dismissed the remaining part of the action, i.e. PLN 13,984,860, awarding the costs of proceedings amounting to PLN 58,596 from Energa Obrót SA to the plaintiff. Action for declaration of On 11 September 2017, Energa Obrót SA filed a state-Energa Obrót SA (plaintiff) – RELAX WIND the non-existence of a lement of claim with the Regional Court in Warsaw, 16th PARK I Sp. z o.o. (degal relationship purportedly Commercial Division. fendant 1), Bank of China established as a result of Luxembourg The file number assigned to the case was XVI GC Energa Obrót SA entering SA Spółka Akcyjna acting 801/17. into a contract for the sale through its Branch Office of property rights in certifiin Poland (defendant 2) Relax Wind Park I Sp. z o.o. and the Bank of China filed cates of origin ("CPA") statements of defence. A counterclaim from Relax Wind Park I Sp. z o.o. was received on 8 February 2018. On 18 July 2018, the parties reached a settlement. On 19 July 2018, Energa Obrót SA withdrew its action for declaration, and Relax Wind Park I Sp. z o.o. withdrew its counterclaim for payment. Action for declaration of On 11 September 2017, Energa Obrót SA filed a state-Energa Obrót SA (plaintiff) - MEGAWATT BALment of claim with the Court of Arbitration at the Polish the non-existence of a le-TICA SA (defendant 1), gal relationship purportedly Chamber of Commerce in Warsaw. Powszechna Kasa Oszestablished as a result of czędności Bank Polski The file number assigned to the case was SA 128/17. Energa Obrót SA entering SA (defendant 2) into a contract for the sale On 5 December 2017, Megawatt Baltica filed a stateof property rights in certifiment of defence accompanied by a counterclaim and a cates of origin ("CPA") motion for preliminary injunction. On the same date, PKO BP SA filed a statement of defence. The first hearing was held on 7 February 2018. On 29 January 2018, a court session (attended by Megawatt Baltica SA) was held with respect to a summons for a settlement attempt. No settlement has ever been signed. The first hearing was held on 7 February 2018. On 12 March 2018, Energa Obrót SA filed a reply to the statement of defence. On 16 April 2018, Megawatt Baltica filed a second rejoinder. A hearing was held on 10 May 2018. On 30 May 2018, the parties submitted their summaries. On 4 June 2018, the Court issued a partial judgment which dismissed the action for declaration brought by Energa Obrót SA. A hearing was held on 5 July 2018. An updated counterclaim was filed by Megawatt Baltica on 1 September 2018. The amount of the claim is PLN 16,969,401.36 including statutory interest. On 31 October 2018, Energa Obrót SA filed a statement of defence. On 14 November 2018, Megawatt Baltica filed a reply to the response to the counterclaim. On 28 November 2018, Energa Obrót SA filed a second rejoinder. A hearing was held on 11 December 2018. The parties filed a statement of costs of proceedings on 19 December 2018.

Energa Obrót SA (plaintiff) – ZAJĄCZKOWO WINDFARM Sp. z o.o. (defendant)	Action for declaration of the non-existence of a legal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certificates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Gdańsk, 9th Commercial Division. The file number assigned to the case was IX GC 737/17. On 14 November 2017, the defendant filed a statement of defence. On 19 January 2018, Energa Obrót SA filed a reply to the statement of defence. On 5 April 2018, Zajączkowo filed a second rejoinder. The first hearing was held on 13 April 2018. On 18 May 2018, the parties reached a settlement and Energa Obrót SA withdrew the action. On 22 May 2018, the Court discontinued the proceedings.
Energa Obrót SA (plaintiff) – EOLICA KISIELICE sp. z o.o. (defendant 1), RAIFFEISEN BANK POLSKA SA (defendant 2)	Action for declaration of the non-existence of a legal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certificates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Gdańsk, 9th Commercial Division. The file number assigned to the case was IX GC 739/17. On 7 November 2017, Energa Obrót SA filed a pleading specifying the relief sought in more detail. On 16 February 2018, Raiffeisen Bank Polska and Eolica Kisielice filed a statement of defence. On 12 March 2018, Raiffeisen Bank Polska filed a counterclaim for payment (the amount claimed: PLN 3,104,430) On 25 March 2018, Energa Obrót SA filed a reply to the statement of defence with a response to the counterclaim. On 29 June 2018, Raiffeisen Bank Polska extended its counterclaim for payment. On 3 August 2018, Raiffeisen Bank Polska extended its counterclaim for payment. On 10 October 2018, Energa Obrót SA filed a reply to the extended counterclaim. The first hearing was held on 18 October 2018. On 30 October 2018, Raiffeisen Bank Polska extended its counterclaim for payment.
Energa Obrót SA (plain- tiff) – PGE ENERGIA OD- NAWIALNA SA (defend- ant)	Action for declaration of the non-existence of a le- gal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certifi- cates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Warsaw, 20th Commercial Division. The file number assigned to the case was XX GC 839/17. On 8 November 2017, PGE filed a statement of defence. On March 8, 2018, PGE filed an application for an order referring the parties to mediation. A hearing was held on 25 April 2018. The Court directed the parties to mediate.
Energa Obrót SA (plaintiff) – C&C WIND Sp. z o.o. (defendant 1), Bank Ochrony Środowiska SA (defendant 2)	Action for declaration of the non-existence of a le- gal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Court of Arbitration at the Polish Chamber of Commerce in Warsaw. The file number assigned to the case was SA 127/17. On 5 December 2017, C&C Wind filed a statement of defence accompanied by a counterclaim. On 5

December 2017, BOŚ SA filed a statement of defence. of property rights in certificates of origin ("CPA") On 29 December 2017, Energa Obrót SA withdrew the statement of claim against BOS. In its decision of 16 January 2018, the Court of Arbitration at the Polish Chamber of Commerce in Warsaw discontinued the proceedings against the defendant BOŚ SA as the statement of claim filed against that entity had been withdrawn. The first hearing was held on 7 February 2018. On 12 March 2018, Energa Obrót SA filed a reply to the statement of defence. On 16 April 2018, C&C Wind filed a second rejoinder. A hearing was held on 10 May 2018. On 30 May 2018, the parties submitted their summaries. On 4 June 2018, the Court issued a partial judgment which dismissed the action for declaration brought by Energa Obrót SA. A hearing was held on 5 July 2018. An updated counterclaim was filed by C&C Wind on 1 September 2018. The amount of the claim is PLN 7,767,619.14 including statutory interest. On 22 October 2018, C&C Wind withdrew the counterclaim in its entirety, without waiving the claim. On 31 October 2018, Energa Obrót SA filed a pleading - a response to the counterclaim along with an opposition against the withdrawal of the counterclaim in a partial amount. On 14 November 2018, C&C Wind filed a reply to the response to the counterclaim, withdrawing the withdrawal of the counterclaim for the amount opposed by Energa Obrót SA, and changed the action for payment to an action for declaration that Energa Obrót SA was not entitled to the refund of contractual penalties. On 5 December 2018, Energa Obrót SA filed a second rejoinder. A hearing was held on 11 December 2018. The parties filed a statement of costs of proceedings on 19 December 2018. Energa Obrót SA (plain-Action for declaration of On 11 September 2017, Energa Obrót SA filed a statetiff) – BORYSZEWO ment of claim with the Regional Court in Warsaw, 16th the non-existence of a le-WIND INVEST Sp. z o.o. Commercial Division. gal relationship purportedly (defendant 1), MBANK established as a result of SA (defendant 2) The file number assigned to the case was XVI GC Energa Obrót SA entering 799/17. into a contract for the sale of property rights in certifi-On 31 October 2017, MBANK filed a statement of decates of origin ("CPA") fence. On 10 November 2017, Boryszewo Wind Invest filed a statement of defence. On 21 December 2017, Energa Obrót SA filed a reply to the statement of defence. On 23 March 2018, MBANK filed a second rejoinder. On 30 April 2018, Boryszewo filed a second rejoinder. On 3 September 2018, Energa Obrót SA filed a third rejoinder. A hearing was held on 7 September 2018. The Court closed the proceedings. On 21 September 2018 the Court dismissed the action with its judgment. On 2 November 2018, Energa Obrót SA filed an appeal. On 28 December 2018, MBANK filed a response to the appeal. On 11 September 2017, Energa Obrót SA filed a state-Energa Obrót S.A (plain-Action for declaration of tiff) – JEŻYCZKI WIND ment of claim with the Regional Court in Warsaw, 16th the non-existence of a le-INVEST Sp. z o.o. (de-Commercial Division. gal relationship purportedly fendant 1), MBANK SA established as a result of (defendant 2) The file number assigned to the case was XVI GC Energa Obrót SA entering 805/17. into a contract for the sale

	of property rights in certificates of origin ("CPA")	On 16 November 2017, MBANK and Jeżyczki Wind Invest filed a statement of defence. On 3 January 2018, Energa Obrót SA filed a reply to the statement of defence. On 16 February 2018, Jeżyczki Wind Invest and MBANK filed a second rejoinder. A hearing was held on 27 February 2018. On 27 March 2018, Energa Obrót SA filed a third rejoinder. A hearing was held on 17 April 2018. On 17 April 2018 the defendants filed a joint pleading – a response to the third rejoinder. A hearing was held on 11 May 2018. On 6 June 2018 the Court dismissed the action with its judgment. On 13 July 2018, Energa Obrót SA appealed against the judgment. On 17 August 2018, MBANK filed a response to the appeal.
Energa Obrót S.A (plaintiff) – WIND INVEST Sp. z o.o., (defendant 1), MBANK SA (defendant 2)	Action for declaration of the non-existence of a le- gal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certifi- cates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Warsaw, 16th Commercial Division. The file number assigned to the case was XVI GC 798/17 On 28 November 2017, Wind Invest and MBANK filed statements of defence. On 26 March 2018, Energa Obrót SA filed a reply to the statements of defence. On 12 September 2018, MBANK filed a second rejoinder.
Energa Obrót S.A (plaintiff) – STARY JAROSŁAW WIND IN- VEST Sp. z o.o. (defendant 1), MBANK SA (defendant 2)	Action for declaration of the non-existence of a legal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certificates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Warsaw, 16th Commercial Division. The file number assigned to the case was XVI GC 802/17. On 17 November 2017, Stary Jarosław Wind Invest and MBANK filed statements of defence. On 15 March 2018, Energa Obrót SA filed a reply to the statements of defence. On 21 September 2018, MBANK filed a second rejoinder. A hearing was held on 6 December 2018. No witnesses were interviewed at the hearing. The next hearing is scheduled for 11 April 2019. At the hearing, one witness of Energa Obrót SA and one witness of Stary Jarosław Wind Invest will be interviewed.
Energa Obrót SA (plaintiff) – LIVINGSTONE Sp. z o.o. (defendant 1), DNB BANK POLSKA SPÓŁKA AKCYJNA (defendant 2)	Action for declaration of the non-existence of a le- gal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certifi- cates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Warsaw, 26th Commercial Division. The file number assigned to the case was XXVI GC 713/17. On 22 December 2017, Livingstone and DNB Bank filed a statement of defence. On 26 February 2018, Energa Obrót SA filed a reply to the statement of defence. A hearing was held on 16 April 2018. On 23 April 2018, the parties submitted their pleadings. A hearing was held on 7 May 2018. On 18 May 2018, the Court dismissed the

		action with its judgment. On 25 July 2018, Energa Obrót SA appealed against the judgment. The Defendants filed a response to the appeal on 3 September 2018. An appeal hearing was held on 29 November 2018. An appeal hearing was held on 19 December 2018 (at a concurrent request of both parties, the court reopened the hearing). On 17 January 2019, the parties submitted motions requesting the court not to schedule the hearing within the next 30 days.
Energa Obrót SA (plaintiff) – PGE ENERGIA ODNAWIALNA SA (defendant)	Action for declaration of the non-existence of a le- gal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certifi- cates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Warsaw, 20th Commercial Division. The file number assigned to the case was XX GC 842/17. On 24 November 2017, PGE filed a statement of defence. 27 March 2018 – an order referring the parties to mediation and appointing a mediator. On 19 March 2018, Energa Obrót SA filed a reply to the statement of defence. 27 March 2018 – an order referring the parties to mediation and appointing a mediator. The Court directed the parties to mediate.
Energa Obrót S.A (plaintiff) – KRUPY WIND INVEST Sp. z o.o. (defendant 1), MBANK SA (defendant 2)	Action for declaration of the non-existence of a legal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certificates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Warsaw, 16th Commercial Division. The file number assigned to the case was XVI GC 803/17. On 24 November 2017, Krupy Wind Invest and MBANK filed statements of defence. On 26 April 2018, Energa Obrót SA filed a reply to the statements of defence. On 2 July 2018, Krupy Wind Invest filed a second rejoinder. On 21 September 2018, MBANK filed a second rejoinder. A hearing was held on 21 September 2018. No witnesses were interviewed at the hearing. Dates of further hearings where witnesses and parties are to be heard: 27 February 2019, 20 March 2019, 10 April 2019.
Energa Obrót SA (plaintiff) – PGE ENERGIA NATURY Sp. z o.o. (defendant)	Action for declaration of the non-existence of a le- gal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certifi- cates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Warsaw, 20th Commercial Division. The file number assigned to the case was XX GC 841/17. On 16 November 2017, PGE filed a statement of defence. 26 February 2018 – an order referring the parties to mediation and appointing a mediator. The Court directed the parties to mediate.
Energa Obrót SA (plain- tiff) – WINDVEST-PO- LAND Sp. z o.o. (defend- ant 1), RAIFFEISEN	Action for declaration of the non-existence of a le- gal relationship purportedly established as a result of	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Warsaw, 26th Commercial Division.

BANK POLSKA SA (defendant 2)	Energa Obrót SA entering into a contract for the sale of property rights in certificates of origin ("CPA")	The file number assigned to the case was XXVI GC 711/17. On 22 December 2017, Windvest and Raiffeisen filed a statement of defence. On 19 March 2018, Energa Obrót SA filed a reply to the statement of defence. On 27 August 2018, the defendants filed a second rejoinder.
Energa Obrót SA (plaintiff) – NIDZICA Sp. z o.o. (defendant 1), BANK OCHRONY ŚRODOWISKA SA (defendant 2)	Action for declaration of the non-existence of a legal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certificates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Warsaw, 16th Commercial Division. The file number assigned to the case was XVI GC 800/17. On 6 November 2017, Nidzica filed a statement of defence. On 23 November 2017 – a notice of reassignment from BOŚ to Nidzica. On 24 November 2017, Nidzica filed a pleading supplementing its statement of defence. On 24 November 2017, BOŚ filed a statement of defence. On 11 December 2017, Energa Obrót SA withdrew its statement of claim against BOŚ. 3 January 2018 – a decision to discontinue the proceedings with respect to the claim against BOŚ. On 2 February 2018, Energa Obrót SA filed a reply to the statement of defence. On 30 May 2018, the parties reached a settlement. On 5 June 2018, Energa Obrót SA withdrew the action. On 7 June 2018, the Court decided to discontinue the proceedings.
Energa Obrót SA (plaintiff) – SAGITTARIUS SOLUTIONS Sp. z o.o. (defendant 1), RAIFFEISEN BANK POLSKA SA (defendant 2)	Action for declaration of the non-existence of a le- gal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certifi- cates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Warsaw, 16th Commercial Division. The file number assigned to the case was XVI GC 804/17. On 22 December 2017, Sagittarius and Raiffeisen filed a statement of defence. On 5 March 2018, Energa Obrót SA filed a reply to the statement of defence. On 16 November 2018, Sagittarius and Raiffeisen filed a second rejoinder.
Energa Obrót SA (plaintiff) – EW CZYŻEWO Sp. z o.o. (defendant 1), BANK BGŻ BNP PARIBAS SA (defendant 2)	Action for declaration of the non-existence of a legal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certificates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Gdańsk, 9th Commercial Division. The file number assigned to the case was IX GC 736/17. On 5 December 2017, Energa Obrót SA filed a pleading specifying the relief sought in more detail. On 22 December 2017, EW Czyżewo filed a statement of defence accompanied by a counterclaim. On 22 December 2017, BGŻ BNP filed a statement of defence. On 28 February 2018, Energa Obrót SA filed a reply to the statement of defence. On 18 May 2018, EW Czyżewo filed a second rejoinder with extension of the counterclaim. Hearings were held on 26 June 2018 and 5 October 2018, during which witnesses were interviewed. A hearing was held on 20 November 2018. On 4 December 2018, the Court

		dismissed the action for declaration with its judgment and awarded penalties.
Energa Obrót SA (plaintiff) – ELEKTROWNIA WIATROWA EOL Sp. z o.o. (defendant 1), BANK ZACHODNI WBK SA (defendant 2)	Action for declaration of the non-existence of a legal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certificates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Warsaw, 26th Commercial Division. The file number assigned to the case was XXVI GC 712/17. On 21 November 2017, EW EOL filed a statement of defence. On 14 November 2017, BZWBK filed a statement of defence. On 21 November 2017, EW EOL filed a statement of defence. On 15 January 2018, Energa Obrót SA filed a reply to the statement of defence. 6 February 2018 – an order referring the parties to mediation and appointing a mediator. The defendants did not agree to mediation. On 28 May 2018, EW EOL filed a statement of defence. A closed hearing was held on 30 October 2018. On 30 November 2018 the parties submitted their pleadings.
Energa Obrót SA (plaintiff) – WIELKOPOLSKIE ELEKTROWNIE WIATROWE Sp. z o.o. (defendant 1), BANK BGŻ BNP PARIBAS SA (defendant 2)	Action for declaration of the non-existence of a legal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certificates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Gdańsk, 9th Commercial Division. The file number assigned to the case was IX GC 735/17. On 7 November 2017, Energa Obrót SA filed a pleading specifying the relief sought in more detail. On 15 December 2017, Wielkopolskie Elektrownie Wiatrowe filed a statement of defence. On 19 December 2017, BGŻ BNP filed a statement of defence. On 29 January 2018, Energa Obrót SA filed a reply to the statement of defence. On 10 April 2018, Wielkopolskie Elektrownie Wiatrowe filed a second rejoinder. A hearing was held on 28 May 2018 (no witnesses were interviewed). A hearing was held on 2 July 2018, where witnesses were interviewed. On 24 September 2018, a hearing was held, during which the parties were heard and the court closed the case in the first instance. The judgment was to be pronounced on 2 October and 16 October 2018. However, this was postponed until 5 November 2018 due to the judge's illness. On 6 December 2018, the Court dismissed the action for declaration with its judgment.
Energa Obrót SA (plaintiff) – EW KOŹMIN Sp. z o.o. (defendant 1), BANK BGŻ BNP PARIBAS SA (defendant 2)	Action for declaration of the non-existence of a le- gal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certifi- cates of origin ("CPA")	On 11 September 2017, Energa Obrót SA filed a statement of claim with the Regional Court in Gdańsk, 9th Commercial Division. The file number assigned to the case was IX GC 738/17. On 18 December 2017, EW Koźmin filed a statement of defence accompanied by a counterclaim. On 18 December 2017, BGŻ BNP filed a statement of defence. On 28 February 2018, Energa Obrót SA filed a reply to the statement of defence. A hearing was held on 26 March 2018. On 25 April 2018, BGŻ BNP filed a second rejoinder. On 27 April 2018, EW Koźmin filed a second rejoinder with extension of the counterclaim. On 12 June 2018,

Energa Obrót SA (plaintiff) – WIATROWA BALTICA Sp. z o.o. (defendant 1), Raiffeisen Bank Polska SA (defendant 2)	Action for declaration of the non-existence of a le- gal relationship purportedly established as a result of Energa Obrót SA entering into a contract for the sale of property rights in certifi- cates of origin ("CPA")	Energa Obrót SA filed a reply to the extended counterclaim. A hearing was held on 13 June 2018. The last hearing was held on 1 August 2018. On 30 August 2018, the Court dismissed the action for declaration with its judgment and awarded contractual penalties. On 30 November 2018, Energa Obrót SA filed an appeal. On 11 September 2017, Energa Obrót SA filed a statement of claim with the Court of Arbitration at the Polish Chamber of Commerce in Warsaw. The file number assigned to the case was SA 129/17. On 4 December, Wiatrowa Baltica and Raiffeisen Bank filed a statement of defence accompanied by a counterclaim. The first hearing was held on 7 February 2018. On 12 March 2018, Energa Obrót SA filed a reply to the statement of defence. On 16 April 2018, Wiatrowa Baltica filed a second rejoinder. A hearing was held on 10 May 2018. On 30 May 2018, the parties submitted their summaries. On 4 June 2018, the Court issued a partial
		judgment which dismissed the action for declaration brought by Energa Obrót SA. A hearing was held on 5 July 2018. An updated counterclaim was filed by Raiffeisen Bank on 1 September 2018. The amount of the claim is PLN 1,352,533.66 including statutory interest. On 31 October 2018, Energa Obrót SA filed a response to the counterclaim. On 14 November 2018, Raiffeisen Bank and Wiatrowa Baltica filed a reply to the response to the counterclaim. On 28 November 2018, Energa Obrót SA filed a second rejoinder. A hearing was held on 11 December 2018. The parties filed a statement of costs of proceedings on 19 December 2018.
Energa Kogeneracja Sp. z o.o. (plaintiff) – Mostostal Warszawa SA (defendant)	Claim for payment on account of a contract price reduction	Case file No. IX GC 494/17. On 22 June 2017, Energa Kogeneracja Sp. z o.o. filed a statement of claim against Mostostal Warszawa SA with the Regional Court in Gdańsk, requesting that the defendant be ordered to pay to the plaintiff PLN 106,417,065.12 plus statutory interest accrued for the period from the date of filing the statement of claim to the payment date. The plaintiff seeks the reduction of the contract price due to Energa Kogeneracja Sp. z o.o. for the performance of CONTRACT No. EKO/86/2011 by PLN 90,286,722.15 (legal basis: Article 637.2 in conjunction with Article 656.1 of the Civil Code). On 15 September 2017, the Regional Court in Gdańsk issued a decision to preserve evidence in the form of an expert (institute) witness opinion. Inquiries about the possibility of preparing a relevant opinion sent out by the Court were all refused by the institutes. The defendant's time limit for the preparation of a statement of defence was extended to 15 December 2017. On 22 December 2017, Energa Kogeneracja Sp. z o.o. received a statement of defence accompanied by a counterclaim for the amount of PLN 7,753,230. Energa Kogeneracja Sp. z o.o. filed a reply to the counterclaim on 9 April 2018. The State Treasury, represented by the Minister for Energy, joined the proceedings as a secondary intervenor alongside Energa Kogeneracja Sp. z o.o. In a letter dated 27 April 2018, Mostostal Warszawa SA upheld its opposition and presented its further position. In a pleading dated 13 June 2018, Mostostal Warszawa SA moved for

a reversal of the evidence preservation decision and admission of evidence in the form of an opinion issued by an research and scientific institute in the normal course of proceedings. Additionally, Mostostal Warszawa moved that the opinion be prepared by a foreign institute and indicated two institutes from the United Kingdom. In response to this pleading, in its pleading dated 3 July 2018, Energa Kogeneracja Sp. z o.o. moved for a dismissal of the motion of Mostostal Warszawa SA to reverse the decision of 23 August 2017, amendment of the decision of 23 August 2017 to reflect further circumstances described in pleadings, and should the motion of Mostostal Warszawa SA be granted and the decision of 23 August 2017 be reversed, Energa Kogeneracja moved that the inquiry for an opinion be sent first to the Wrocław University of Technology, and only if they refused, that an inquiry about the possibility of delivering an opinion be sent to foreign institutes, and to this end, Energa Kogeneracja listed five institutes, highlighting one from Denmark. In a pleading dated 7 September 2018, Energa Kogeneracja Sp. z o.o. extended its claim by PLN 7,969,194.27 arising from contractual penalties for the failure to achieve the guaranteed availability of the Unit in the third year of operation. A hearing will be held in November, where the Court will rule on the opposition of Mostostal Warszawa SA against the intervention of the State Treasury - the Minister for Energy.

2.10. HR and payroll situation

Employment in the Energa Group

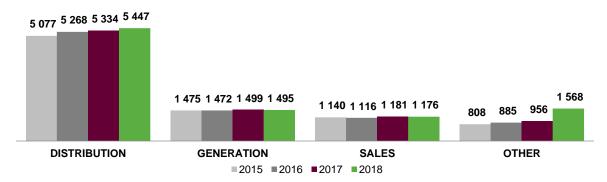
At the end of 2018, the Energa Group employed 9,686 people under employment contracts. Headcount increased by 716, or 8%, vs. the end of 2017.

The headcount growth in 2018 was driven mainly by the hiring of security guards by Energa Ochrona Sp. z o.o. (Other Business Line), responsible for the supervision of the Group's property and facilities, and the competency improvement process within the Energa Group with respect to MV and HV power line design and distribution substation design services provided by Energa Invest Sp. z o.o. (Other Business Line) to the Distribution Business Line. The headcount growth is also attributable to the implementation of a policy of gradual replacement of outsourced services with the Energa Group's in-house staff, i.e. offering of employment contracts to temporary agency workers working on a continuous basis for the Group's companies, as well as continuation of measures aimed at **closing competence and generation gaps** affecting electricians, engineers and technical staff in the Distribution and Generation Business Lines.

In addition, in the process of centralisation of procurement, employees were transferred from Group companies to two companies in the Other Business Line, which have specialised procurement centres for IT and other procurement.

In Q4 2018, the Group's headcount increased by 77 persons, or 0.8%.

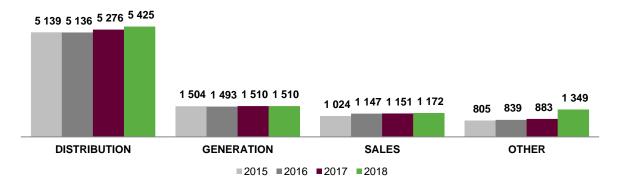
Figure 9: Energa Group's headcount as at 31 December 2015, 2016, 2017 and 2018



^{*} refers to employment contracts, to the exclusion of unpaid leaves, parental leaves and rehabilitation benefits; data for 2015-2017 has been adjusted to the structure of the Energa Group in 2018

The average employment in FTEs at the Energa Group in the period from January to December 2018 was 9,456 FTEs vs. 8,820 FTEs in the same period last year. The figure below shows the average employment by business line.

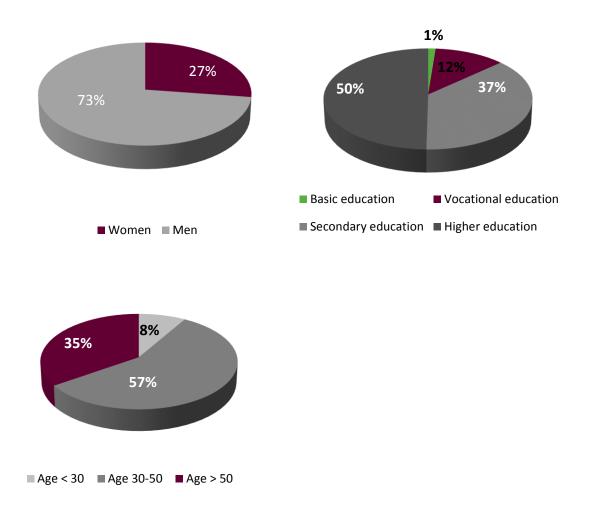
Figure 10: Energa Group's average employment in 2015, 2016, 2017 and 2018 (FTEs)*



^{*} refers to employment contracts, to the exclusion of unpaid leaves, parental leaves and rehabilitation benefits; data for 2015-2017 has been adjusted to the structure of the Energa Group in 2018

Detailed employment figures by gender, education and age are presented on the following charts.

Figure 11: Energa Group's headcount as at 31 December 2018 by gender, education and age



Compensation plans

The compensation plans at the Energa Group are decentralised and differentiated. They are governed by the Multi-Employer Collective Bargaining Agreement for Power Industry Employees of 13 May 1993, Company Collective Bargaining Agreements, Compensation Policies, the Labour Code and collective agreements with trade union organisations. No significant changes were made to the compensation plans of individual Energa Group companies in 2018.

Material information relevant to the HR and payroll situation

Principles of setting and monitoring of objectives at the Energa Group

The strategic objectives of the Lead Entities of Business Lines and heads of Energa SA departments have been set in a consultation process, using a top-down approach. In line with this approach, the objectives for executive staff covered by the system are underpinned by the strategic objectives of the Group. The objectives for Lead Entities and heads of Energa SA departments have been designed on the basis of the Energa Group's Strategy, long-term financial plans and budget information. The objectives perform a range of functions, including that of a basis for executive incentives within the Energa Group.

Standardisation of HR processes across the Energa Group

In 2018, the Energa Group continued the measures taken to standardise the HR processes across the Group, in accordance with the HR Policy adopted in 20 December 2017, which sets out the main focus of development for the HR function and supports the implementation of the HR strategy of the Energa Group.

Employee benefits

In 2018, the system of additional employee benefits at the Energa Group includes, without limitation:

- 1. The 'employee tariff' for electricity offered once an employee reaches 1 year of service in the power industry,
- 2. The Company Social Benefits Fund, permitting contributions equal to twice the annual basic contribution set out in the Act on the Company Social Benefits Fund (CSFB),
- 3. Special vouchers given to employees for Easter, the Power Engineers' Day and Christmas,
- 4. Employee Pension Plans within the Group companies, funded by employers at the rate of 7% of employee remuneration,
- 5. The Additional Medical Services Plan,
- Training provided by all employers within the Energa Group; the forms of employee development are aimed at preparing staff members to perform their job assignments, improving performance, building knowledge, motivation and commitment, and bridging competency gaps,
- 7. Agreement securing employee, social and trade union rights of 18 September 2017.

Within the Energa Group companies covered by the Multi-Employer Collective Bargaining Agreement for Power Industry Employees of 13 May 1993, although the Group companies withdrew from the agreement on 31 December 2014, some additional pay components remain in place as acquired rights, including but not limited to:

- 1. An annual bonus, equal to 8.5% of the annual salary fund from the previous year, paid in proportion to years in service,
- 2. A supplement to the base salary, depending on years in service,
- 3. Money equivalent of free coal,
- 4. The 'employee tariff' for electricity offered once an employee reaches 1 year of service in the power industry,
- 5. Hazard pay,
- 6. Length of service bonus.

Changes in wage conditions

In 2018, grading scales within the Group companies were not modified to a significant extent.

Collective dismissals

No collective dismissals occurred within the Group companies in 2018.

Collective disputes

As at the end of 2018, there were thirty trade union organisations across the Energa Group companies. Almost 5,4 thousand employees were members of trade unions as at 31 December 2018.

Three collective disputes occurred within the Energa Group in 2018.

 A collective dispute with Energa Elektrownie Ostrołęka SA initiated by manifests of trade union organisations dated 22 August and 8 September 2017. This collective dispute is at the mediation stage now.

- 2) The collective dispute at Energa Kogeneracja Sp. z o.o. was initiated by a manifest of Trade Union Organisations of 22 May 2018. The collective dispute ended with an Agreement closing the collective dispute of 29 November 2018.
- 3) A collective dispute initiated at Energa Serwis Sp. z o.o. by a manifest of the multi-employer trade union organisation Organizacja Międzyzakładowa NSZZ Solidarność Region Mazowsze operating at Energa Serwis Sp. z o.o., concerning the provisions of the Agreement on pay rises for the Energa Group employees in 2018 signed on 21 November 2017. The dispute ended on 10 December 2018, when the trade union organisation withdrew the demands made in the dispute.

2.11. Corporate Social Responsibility at the Energa Group

One way to achieve the vision, mission and goals of the Energa Group and to create its value is by conducting business in line with the applicable law, being ethical, transparent and open to dialogue, balancing the needs of all stakeholders and environmental protection. In view of the above, the Group's business objectives are supported by its sustainable development objectives set out in the Sustainable Development and Responsible Business Strategy of the Energa Group. These objectives include:

- responsible development of customer relations building relationships based on fair practices, transparency and openness, and ensuring top-quality customer service
- reducing the environmental footprint (while maintaining legal compliance and business competitiveness) through a continuous strive to reduce emissions and improve energy efficiency
- developing the distribution business towards improved reliability and security of supply
- caring for employees and their safety working to reduce the number of accidents at work, offering a friendly and safe workplace, improving satisfaction and commitment
- responsibility towards local communities supporting communities considering their needs and building of community partnerships, as well as charitable activities
- national responsibility contribution to the security of the Polish energy system and social development, support for strategic resources.

The Group informs on all corporate social responsibility activities in its CSR reports every year. The 2018 report was prepared according to the Global Reporting Initiative guidelines at the CORE level (considering the indicators included in the supplement for power sector entities). Starting from this year, reporting is done according to new guidelines, the GRI Standard.

The choice of key themes to be covered by the report is based on internal and external stakeholder dialogue and the requirements of the Accounting Act.

This year's document entitled "Our Responsibility 2018" will span the entire calendar year 2018 and all Energa Group companies.

The Group also published, once again, its Environmental Statement, in line with the requirements of EMAS (the Eco Management and Audit Scheme), which shows the efforts made by the Group to reduce its environmental footprint, as corporate social responsibility at Energa Group is correlated with environmental protection, which is an important element of the Group's strategy for 2016-2025.

Maintenance, upgrading and construction of new grid and production infrastructure, including that based on renewable energy, climate commitments, adjustment to BAT conclusions (resulting from the Industrial Emissions Directive) and amended regulations on water and waste management, the idea of circular economy and diversification of supplies were the key tasks undertaken by the Group companies.

2018 was extremely important for the organisation of the Group's environmental and energy management system. The Group implemented a management system conforming to the updated EMAS regulation and ISO 14001:2015 (environmental management) and ISO 50001:2012 (energy management)

standards. Meeting of the criteria of the aforesaid regulations was confirmed by an independent audit (July – September 2018), carried out by an international certification body. The companies and the Group were awarded certificates of conformity to ISO 14001 and ISO 50001 (in this respect to the exclusion of Energa Operator SA). Meanwhile, the General Directorate for Environmental Protection is carrying out the next stage, which is the extension of the EMAS registration covering – aside from the core 9 companies – all other Group members (23 companies across 431 locations).

Obtaining and maintaining an ISO 50001 certificate not only ensures more efficient energy management and a focus on financial performance, but also helps businesses meet their legal obligations – carry out the corporate energy audits required by the Energy Efficiency Act of 20 May 2016.

For the fifth time, Energa SA was included in the RESPECT Index, which groups listed companies that are socially responsible and managed to the highest standards. Energa SA is also a part of the FTSE4Good Emerging Index. This index represents companies from more than twenty emerging economies, which are selected based on compliance of their operations with environmental, CSR and corporate governance criteria.

In 2018, the Energa Group additionally continued its engagement in the Carbon Disclosure Project. The CDP is an international non-governmental organisation which seeks to demonstrate the environmental footprint of large organisations and to build a low-carbon economy. Since 2002, more than 6,000 companies have disclosed their environmental impact information through the CDP.

In line with the requirements of Article 49b of the Accounting Act (Journal of Laws of 1994, No. 121, item 591), non-financial information can be found in the CSR Report published on the Group's website on 14 March 2019.

2.12. Awards and recognitions for the Energa Group

Table 11: Awards, recognitions and certificates received in 2018

2018

Feb. 2018

Eco-Inspiration (Eko-Inspiracja): The Energa Group received a sustainability distinction in a poll run by Forum SA for EnerGo, its e-mobility product, in the Eco-Inspiration category. The award ceremony took place during the Eko-Inspiracje 2017 Gala on 28 February 2018 in Warsaw.

March 2018

Parkiet's Bulls and Bears (Byki i Niedźwiedzie): Energa SA won the Bulls and Bears statue from the *Parkiet* magazine for the best company in the WIG20 index. In the period reviewed by the jury, the company recorded a 38% increase in share price and excellent financial performance.

April 2018

Platinum Megawatt 2017 (Platynowy Megawat 2017): The Polish Power Exchange (TGE) awarded the Platinum Megawatt 2017 to Energa Obrót for the most intensive activity in international trade in 2017. The company was recognised in this category for the third time over a few years. Energa Obrót is engaged in trading activity on the Slovak, German and Czech markets. The award was presented on 19 April 2018, during TGE's annual wrap-up ceremony for 2017.

Transparent Company 2017 (Transparentna spółka 2017): The Energa Group received a distinction and a "Transparent Company 2017" certificate. The title of a Transparent Company is awarded

to companies which thoroughly comply with the obligation to inform investors and improve the quality of communication with all market participants.

May 2018

Telemarketer of the Year (Telemarketer Roku): Beata Woźniak from Gdańsk, a consultant at Energa Obrót, made it to the finals of the Telemarketer of the Year 2018 contest in the customer service category. This year's edition had almost 180 entrants from 30 companies. The contest promotes best practices in remote customer service and the professionalism of call centre consultants.

June 2018

Nagroda Gospodarcza (Economic Prize) in the Corporate Social Responsibility category: Energa SA won the main prize in the Corporate Social Responsibility category. The organiser of the contest recognised the Group for its efforts towards building a strategy that balances social interests, environmental protection and stakeholder relationships. The prize was presented during the Vision for Development Forum (Forum Wizja Rozwoju) in Gdynia.

July 2018

EKOJANOSIK – Poland's Green Ribbon (Zielona Wstęga Polski) Energa Wytwarzanie won the National Sustainability Award EKOJANOSIK – Poland's Green Ribbon. The Company was recognised for the implementation of sustainability projects making a difference to the environment. 600 business operators from all over Poland were entered in the contest. The prize was awarded by the National Sustainability Board (Krajowa Rada Ekologiczna).

August 2018

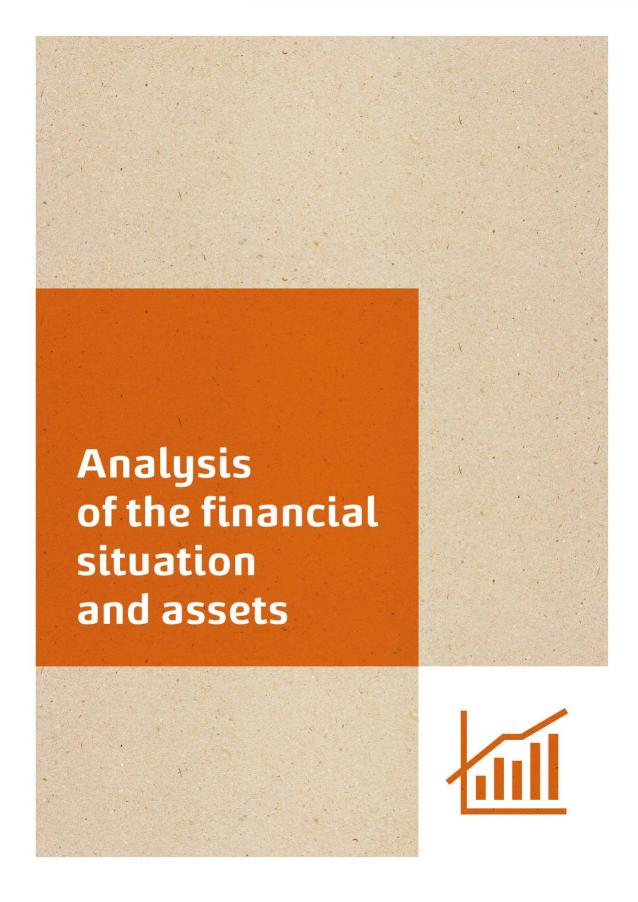
Leader 2017 in the Industry 4.0 category: Energa Obrót won the second prize in the Industry 4.0 category of the Leader 2017 contest held by *Gazeta Bankowa*. The company was recognised for its online forms, i.e. the option to conclude online electricity sale agreements. The innovative system enables the transfer of electricity meters, tariff group changes or online offers.

September 2018

THE ECO-EAGLE (EKO-ORZEŁ): Energa Wytwarzanie won the EKO-ORZEŁ award in the Air Protection category. From among a number of projects, the Provincial Fund for Environmental Protection and Water Management in Toruń recognised the construction of a 3.77 WM photovoltaic farm in Czernikowo near Toruń. Today, it is one of the largest installations of its type in Poland.

December 2018

The Innovation Pearl (Perła Innowacji): The Energa Group received the PROGRESS 2018 – Innovation Pearl award. When choosing the winner, the jury considers the innovative nature of the submitted projects, how they have been implemented and their impact on the economy and society. In 2018, they recognised, among others, the implementation of feed-in tariff mechanisms for hydro power plants and the smart parking solution in Gdańsk.



3. ANALYSIS OF THE FINANCIAL SITUATION AND ASSETS

3.1. Rules of preparing the annual consolidated financial statements

The consolidated financial statements of the Energa Group for the year ended 31 December 2018 were prepared:

- in accordance with the International Financial Reporting Standards endorsed by the European Union.
- on a historical cost basis, except for financial instruments measured at fair value through profit or loss and hedging derivatives,
- in millions of Polish zlotys ("m PLN"),
- based on the assumption that the Group would continue as a going concern in the foreseeable future. As at the date of the financial statements there is no evidence indicating that the continuation of the Energa Group's business activities as a going concern may be at risk.

The parent company's Management Board applied the standards and interpretations as well as the valuation approaches and principles for each item of the consolidated financial statements of the Energa Group to the best of their knowledge, in line with the IFRS EU for the year ended 31 December 2018. The statements and notes presented were prepared with due diligence.

The accounting principles (policy) applied to prepare the annual consolidated financial statements are presented in note 9 to the annual consolidated financial statements of the Energa Group for the year ended 31 December 2018.

3.2. Explanation of the economic and financial data disclosed in the annual consolidated financial statements

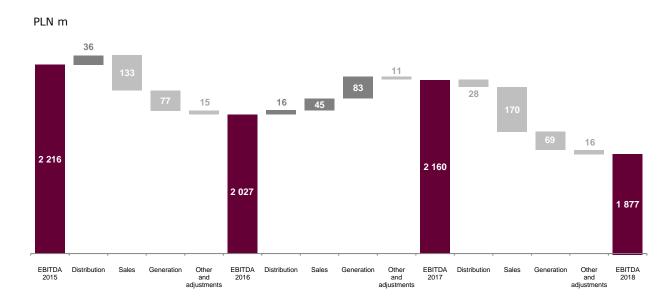
Table 12: Consolidated statement of profit or loss

PLN m	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Sales revenues	10,804	10,181	10,534	10,337	(197)	-2%
Cost of sales	(8,786)	(8,846)	(8,615)	(8,284)	331	-4%
Gross profit on sales	2,018	1,335	1,919	2,053	134	7%
Other operating income	91	117	118	104	(14)	-12%
Selling and distribution expenses	(336)	(338)	(341)	(354)	(13)	4%
General and administrative expenses	(344)	(318)	(326)	(355)	(29)	9%
Other operating expenses	(149)	(309)	(160)	(272)	(112)	70%
Operating profit	1,280	487	1,210	1,176	(34)	-3%
Result on financial activity	(228)	(230)	(232)	(313)	(81)	35%
Share in profit/(loss) of the entities measured by the equity method	-	(52)	24	90	66	275%
Profit or loss before tax	1,052	205	1,002	953	(49)	-5%
Income tax	(212)	(58)	(213)	(209)	4	-2%

Net profit or loss for the period	840	147	789	744	(49)	-6%
EBITDA	2,216	2,027	2,160	1,877	(283)	-13%

PLN m	Q4 2017	Q4 2018	Change	Change (%)
Sales revenues	2,817	2,736	(81)	-3%
Cost of sales	(2,181)	(2,189)	(8)	0%
Gross profit on sales	636	547	(89)	-14%
Other operating income	(26)	21	47	-181%
Selling and distribution expenses	(85)	(104)	(19)	22%
General and administrative expenses	(88)	(84)	4	-5%
Other operating expenses	(53)	(192)	(139)	262%
Profit or loss on operating activity	384	188	(196)	-51%
Result on financial activity	(83)	(86)	(3)	4%
Share in profit/(loss) of the entities measured by the equity method	7	12	5	71%
Profit or loss before tax	308	114	(194)	-63%
Income tax	(78)	(50)	28	-36%
Net profit or loss for the period	230	64	(166)	-72%
EBITDA	517	290	(227)	-44%

Figure 12: EBITDA bridge by Business Lines (m PLN) in 2015-2018



The Group's EBITDA in 2018 was PLN 1,877 m, vs. PLN 2,160 m in 2017 (a 13% change). Against the backdrop of adverse macroeconomic conditions, this result should be considered positive as it remains at a level close to that of previous years. EBITDA in the Generation Business Line decreased by PLN 69 m to PLN 329 m, mainly on the back of the growing cost of purchase of CO₂ emission allowances resulting from higher market prices of emission allowances and a smaller pool of free emission allowances granted for 2018. The deteriorated EBITDA yoy in the Sales Business Line resulted from the persisting high prices of electricity on the market and the occurrence of non-recurring events in 2017, in particular the reversal of impairment losses for receivables in dispute. Furthermore, PLN 136 m provision for onerous contracts in Energa Obrót SA was created and PLN 26 m of sanctions were imposed on the Sales Business Line in 2018 in connection with court proceedings for the declaration of invalidity of long-term green certificate purchase contracts. The EBITDA of the Distribution Business Line declined as well, mainly on the back of increased OPEX (increased costs of rights of way and employee benefits, to name just some).

The Distribution Business Line was the greatest contributor to the Group's EBITDA in 2018 (91%), while the contributions of the Generation Business Line and Sales Business Line were 18% and 5%, respectively.

The operating profit in 2018 stood at PLN 1,176 m, in relation to PLN 1,210 m in 2017 (3% change). Aside from the above-described factors, a decision to reverse impairment losses, in particular on wind and photovoltaic assets in the Generation Business Line, was the strongest contributor to the EBIT yoy. The impairment losses reversed in 2018 totalled PLN 272 m.

In 2018, equity in net income/loss of associates and joint ventures was recognised at PLN 90 m, marking an increase by PLN 66 m year on year.

The net income/loss of the Group in 2018 was PLN 744 m, in relation to PLN 789 m in 2017.

In 2018, the Group generated PLN 10,337 m in sales, 2% or PLN 197 m less than in 2017. The revenue of the Distribution Business Line decreased by PLN 272 m yoy, mostly due to a change in the presentation of the costs of the transitional charge – revenues were adjusted downwards for the value of the transitional charge previously presented as costs. The aforesaid change in presentation resulted in a considerable decline in the cost of sales. Increased sales, on the other hand, were recorded in the Sales Business Line, Generation Business Line and Other Business Line. The strongest growth was seen in the Sales Business Line, driven mostly by higher electricity sales.

The Group's EBITDA in Q4 2018 was PLN 290 m vs. PLN 517 m in the same period last year. The Other Business Line and adjustments were positive drivers of the Group's EBITDA, but in Q4 2017, the final settlement of the purchase of Polimex – Mostostal SA stock pressed down on the result of the period. The Sales Business Line recorded PLN -135 m in EBITDA. Following the adjustment for a non-recurring event which occurred in that period (conclusions of arbitration proceedings, provisions for onerous contracts), the result is PLN 27 m. The Distribution Business Line had a negative impact on EBITDA, as its EBITDA decreased by PLN 47 m, mostly on the back of an increase in OPEX by PLN 62 m and a pick-up in costs of employee benefits and right of way. In the Generation Business Line, prices of emission allowances and a higher purchase price of coal were the strongest contributors to EBITDA.

The effect of material non-recurring events (assuming that the materiality threshold is PLN 25 m) on EBITDA is presented below.

Table 13: EBITDA after material one-off events

EBITDA (PLN m)	
2018	
EBITDA	2,013
Adjusted EBITDA	2,058
including:	
CPA – conclusions of arbitration proceedings	26
Provisions for onerous contracts	136
2017	
EBITDA	2,160
Adjusted EBITDA	2,024
including:	
Actuarial reserves	(60)
Reversal of impairment losses for receivables in dispute under IFRS 9	(60)

EBITDA	
(PLN m)	
Q4 2018	
EBITDA	426
Adjusted EBITDA	465
including:	
CPA – conclusions of arbitration proceedings	26
Provisions for onerous contracts	136
Q4 2017	
EBITDA	517
Adjusted EBITDA	456
including:	
Gain on bargain purchase	50
Actuarial reserves	(35)
Reversal of impairment losses for receivables in dispute under IFRS 9	(60)

Table 14: Consolidated statement of financial position

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ASSETS

Non-current assets

Property, plant and equipment	12,912	13,053	13,371	14,335	964	7%
Intangible assets	395	383	338	307	(31)	-9%
Goodwill	143	26	15	15	-	-

OTAL ASSETS	18,456	18,731	21,056	21,599	543	3%
	4,583	4,216	6,126	5,417	(709)	-12%
Other current assets	232	198	176	188	12	7%
Cash and cash equivalents	1,669	1,471	3,641	2,724	(917)	-25%
Other current financial assets	38	15	83	22	(61)	-73%
Contract assets	-	-	-	363	363	
Investments in the financial asset portfolio	322	2	-	-	-	
Trade receivables	1,762	1,947	1,843	1,429	(414)	-229
Current tax receivables	47	111	31	4	(27)	-879
Inventories	513	472	352	687	335	959
urrent assets						
	13,873	14,515	14,930	16,182	1,252	89
Other non-current assets	103	101	107	118	11	109
Other non-current financial assets	60	166	46	65	19	419
Deferred tax assets	260	396	325	313	(12)	-49
Investments in associates and joint ventures measured by the equity method	-	390	728	1,029	301	419

EQUITY AND LIABILITIES

Equity

Share capital	4,522	4,522	4,522	4,522	-	-
Foreign exchange differences from translation of a foreign entity	-	4	(2)	-	2	100%
Reserve capital	447	1,018	1,018	1,018	-	-
Supplementary capital	661	728	1,433	1,540	107	7%
Cash flow hedge reserve	6	41	2	(34)	(36)	< -100%
Retained earnings	3,134	2,464	2,436	3,249	813	33%
Equity attributable to equity holders of the parent company	8,770	8,777	9,409	10,295	886	11%
Non-controlling interest	44	40	56	61	5	9%
	8,814	8,817	9,465	10,356	891	9%
Non-current liabilities						
Loans and borrowings	2,475	3,086	2,720	2,384	(336)	-12%
Liabilities on account of the issue of debt securities	3,116	2,639	4,520	4,484	(36)	-1%
Non-current provisions	664	578	550	642	92	17%
Deferred tax liabilities	591	593	596	593	(3)	-1%
Deferred income and non-current grants	531	515	501	274	(227)	-45%
Other non-current financial liabilities	25	6	81	61	(20)	-25%
	7,402	7,417	8,968	8,438	(530)	-6%

Current liabilities

TOTAL EQUITY AND LIABILITIES	18,456	18,731	21,056	21,599	543	3%
Total liabilities	9,642	9,914	11,591	11,243	(348)	-3%
	2,240	2,497	2,623	2,805	182	7%
Other current liabilities	257	233	322	268	(54)	-17%
Other financial liabilities	193	157	280	300	20	7%
Short-term provisions	471	711	571	942	371	65%
Deferred income and non-current grants	161	170	182	187	5	3%
Current income tax liability	2	3	11	65	54	> 100%
Liabilities on account of the issue of debt securities	76	78	109	108	(1)	-1%
Current loans and borrowings	203	334	356	189	(167)	-47%
Contract liabilities	-	-	-	129	129	-
Trade liabilities	877	811	792	617	(175)	-22%

As at 31 December 2018, the balance sheet total of the Energa Group was PLN 21,599 m, up by PLN 543 m compared to 31 December 2017.

In non-current assets, the most significant change was recorded under property, plant and equipment. The biggest contributors to the PLN 964 m increase were capital expenditures, in particular in the Distribution Business Line (expenditures on grid expansion and upgrades) and impairment losses on assets (mostly reversal of impairment loss on wind farms and photovoltaic farms in the Generation Business Line totalling) net of depreciation and amortisation.

As regards non-current assets, a substantial change affected investments in equity-accounted associated entities and joint ventures, which was due to the involvement of the Energa Group in Polska Grupa Górnicza Sp. z o.o., Polimex Mostostal SA, Elektrownia Ostrołęka Sp. z o.o. and ElectroMobility Poland SA. The key change in current assets involved the balance of cash (the causes are discussed in the further section further herein). A substantial change was also recorded in inventories (an increase by PLN 335 m), which was mainly due to a higher inventory of energy certificates of origin.

The Energa Group's equity as at 31 December 2018 was PLN 10,356 m and its share in the financing of the Group was 47.9%. In Q2 2018, Energa SA's profit for 2017 was distributed. The entire profit totaling PLN 107 m was transferred to supplementary capital.

As regards liabilities, major changes affected the balance of trade liabilities and deferred income and non-current grants (the decline affects mostly connection fees and results from the application of IFRS 15: Revenue from Contracts with Customers). In relation to 31 December 2017 the provisions item, especially short-term provisions item, also changed, which was the result of, inter alia, the establishment of the provision for contracts giving rise to charges.

The balance of loans and borrowings changed significantly in relation to the previous year as well. The decline was mainly attributable to obligations repaid to International Financial Institutions, where aside from scheduled payments, certain prepayments were made.

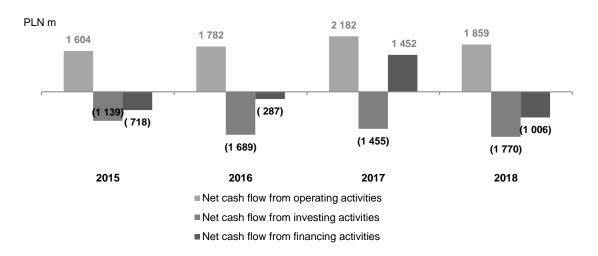
In addition to this, contract assets and contract liabilities items were added to the statement of financial position, in accordance with IFRS 15. The above changes were recognised in a simplified manner, without changing the comparable data. Therefore, for trade receivables and liabilities, the change has to be considered together with contract assets and liabilities. The change is described in more detail in

Note 8 *New standards and interpretations* to the consolidated financial statements for the year ended 31 December 2018.

Table 15: Consolidated statement of cash flows

PLN m	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Net cash flows from operating activities	1,604	1,782	2,182	1,859	(323)	-15%
Net cash flows from investing activities	(1139)	(1689)	(1455)	(1770)	(315)	-22%
Net cash flows from financing activities	(718)	(287)	1 452	(1006)	(2458)	< -100%
Net increase/ (decrease) in cash	(253)	(194)	2 179	(917)	(3096)	< -100%
Cash and cash equivalents at the end of the reporting period	1,658	1,464	3,643	2,726	(917)	-25%

Figure 13: Cash flows of the Group in 2015-2018 (m PLN)



As at 31 December 2018, the Group held PLN 2,726 m in cash, PLN 917 m less than the year before.

Total net cash flows from operating, investment and financial activities of the Group in 2018 were negative at PLN 917 m, compared to positive flows of PLN 2,179 m in 2017.

The value of cash flows from operating activities decreased by PLN 323 m vs. 2017. The decline in cash flows from operating activities was mainly driven by changes in working capital. In 2018, an increase in inventories of certificates of origin was recorded, a decrease in trade and contract liabilities, as well as an increase in the provision for the obligation to present certificates for redemption and in the provision for gas emission liabilities.

Net cash used in investing activities increased by PLN 315 m in 2018, mainly on the back of higher expenditure on acquisitions of new tangible fixed assets and intangible assets.

Cash flow from financing activities in 2018 was negative at PLN 1,006 m, which was PLN 2,458 m less than in 2017. The decline was attributable mostly to lower proceeds from debt: PLN 37 m in 2018 compared to PLN 2,313 in 2017.

3.3. Structure of assets and liabilities in the consolidated statement of financial position

Figure 14: Structure of assets and liabilities

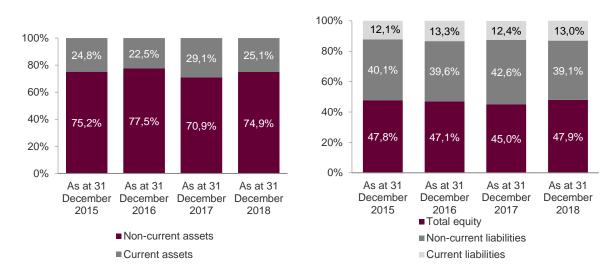


Table 16: Financial ratios of the Energa Group

Ratio	Definition	2015	2016	2017	2018
Profitability		•			
EBITDA margin	operating result + depreciation and amortisation + impairment losses on non-financial non-current assets / sales revenues	20.5%	19.9%	20.5%	18.2%
return on equity (ROE)	net profit for the period / total equity at the end of pe- riod	9.5%	1.7%	8.3%	7.2%
return on sales (ROS)	net profit for the period / sales revenues	7.8%	1.4%	7.5%	7.2%
return on assets (ROA)	net profit for the period / total assets at the end of the period	4.6%	0.8%	3.7%	3.4%

Ratio	Definition	As at 31 Decem- ber 2015	As at 31 Decem- ber 2016	As at 31 Decem- ber 2017	As at 31 Decem- ber 2018
Liquidity					
current liquidity ratio	current assets / current li- abilities	2.0	1.7	2.3	1.9
Debt					

financial liabilities (m PLN)	total liabilities due to loans and borrowings and long- and short-term debt securities	5,870	6,137	7,705	7,165
net financial liabilities (m PLN)	financial liabilities – cash and cash equivalents	4,201	4,666	4,064	4,441
net debt / EBITDA ra- tio	net financial liabilities / EBITDA	1.9	2.3	1.9	2.4

The decrease in EBITDA (13% yoy), coupled with a parallel decrease in revenues (2% yoy) squeezed the EBITDA margin. The Decrease in net result for 2018 compared to 2017, which was significantly driven, aside from operating factors, the one-off event in 2018, resulted in a year-on-year decrease in profitability ratios.

The lower amount of cash combined in relation to 2017 with the parallel decline in debt, resulting in increased net financial liabilities and a deterioration of EBITDA, led to an increase in the net debt to EBITDA ratio.

3.4. Description of significant off-balance sheet items

For details please see section 2.8 *Information on material contracts, agreements and transactions* of this Report and note 35 to the Consolidated Financial Statements *Contingent assets and liabilities*. Operating lease payables and receivables are described in notes 33.1 and 33.2 to the consolidated financial statements.

3.5. Key operating data of the Energa Group

Table 17: Electricity distribution by tariff group

Electricity distribution by tariff group (invoiced sales) in GWh	2015*	2016*	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Tariff group A (HV)	4,280	3,981	3,512	3,503	(10)	-0%
Tariff group B (MV)	7,531	7,981	8,436	8,905	470	6%
Tariff group C (LV)	4,283	4,243	4,620	4,522	(97)	-2%
Tariff group G (LV)	5,392	5,522	5,500	5,611	111	2%
Total electricity distribution	21,486	21,727	22,068	22,542	474	2%

Electricity distribution by tariff group (invoiced sales) in GWh	Q4 2017	Q4 2018	Change	Change (%)
Tariff group A (HV)	893	883	(9)	-1%
Tariff group B (MV)	2,188	2,227	40	2%
Tariff group C (LV)	1,136	1,123	(13)	-1%
Tariff group G (LV)	1,387	1,381	(5)	-0%
Total electricity distribution	5603	5615	12	0%

^{*}for 2016 data (applies to tariffs C and G), invoiced sales figures were reduced by the portion of the volume invoiced this year that originated in 2015 (and was not invoiced in 2015 due to postponing associated with data migration to new billing systems).

In 2018, the volume of electricity supplied was on average 2% higher than in the previous year. Volume picked up in groups B and G, mainly due to a higher number of customers. Meanwhile, volume in group C declined. The increase in the volume sold was accompanied by a slight decline in the average distribution rate by approx. 1% yoy.

In Q4 2018, in turn, the volume remained similar to what it was in the same period of the previous year.

Table 18: SAIDI and SAIFI indicators

		SAIDI			SAIFI	
	Unplanned incl. catastrophic	Planned	Total	Unplanned incl. catastrophic	Planned	Total
	Minutes pe	r customer in t	he period	Disruptions pe	er customer in	the period
Q4 2017	89.7	24.1	113.8	0.7	0.1	0.8
Q4 2018	17.9	10.9	28.8	0.4	0.1	0.5
Change	(71.8)	(13.2)	(85.0)	(0.3)	(0.1)	(0.4)
Change (%)	-80%	-55%	-75%	-45%	-43%	-44%
2015	239.4	46.4	285.8	3.1	0.3	3.4
2016	177.0	50.8	227.8	2.5	0.3	2.8
2017	298.0	55.4	353.3	2.7	0.3	3.0
2018	107.2	43.8	151.0	1.9	0.3	2.1
Change 2018/2017	(190.8)	(11.6)	(202.4)	(0.8)	(0.1)	(0.9)
Change 2018/2017 (%)	-64%	-21%	-57%	-31%	-16%	-29%

At the end of 2018, the Energa Group's SAIDI (planned and unplanned incl. catastrophic) was 57% lower than in the previous year. Also SAIFI was lower than in the previous year, having declined by 29%. This considerable improvement of the indicators was an effect of mass failures, in particular catastrophic storms, that took place in August 2017, as well as the cyclones Xaver and Greg, which caused the deterioration of indicators in 2017.

The above factors additionally supported the year-on-year improvement of quarterly indicators.

Table 19: Number of customers of Energa Operator SA in 2015-2018 (by tariff group)

Tariff groups		As at 31 De	ecember		Change	Change
at Energa Operator (#)	2015	2016	2017	2018	2018/2017	2018/2017 (%)
Tariff group A	90	90	91	94	3	3%
Tariff group B	6,777	7,024	7,181	7,425	244	3%
Tariff group C	295,030	291,611	288,727	288,231	(496)	-0%
Tariff group G	2,670,053	2,708,406	2,746,711	2,792,187	45,476	2%
TOTAL	2,971,950	3,007,131	3,042,710	3,087,937	45,227	1%

Tariff group A – the largest customers connected to HV lines (110 kV), such as mills, melting plants, mines, ship-yards and other large industrial facilities; Tariff group B – large industrial facilities connected to MV lines (1 to 60 kV), such as manufacturing plants, hospitals, shopping centres, leisure and entertainment facilities; Tariff group C – institutional customers connected to LV lines (up to 1 kV), such as banks, shops, clinics, retail and service outlets, street lighting; Tariff group G – households and similar customers, regardless of connection voltage.

In 2018, Energa Operator SA recorded an increase in the number of customers by 1% compared to the previous year. The number of customers grew in tariff groups B and G, but declined in tariff group C.

Table 20: Gross electricity production by the Energa Group

Gross electricity production (GWh)	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Power plants – coal-fired	2,226	2,580	2,586	2,546	(40)	-2%
Power plants – biomass co-fired	609	11	-	-	-	-
CHP plants – coal-fired	131	114	115	127	11	10%
CHP plants – biomass-fired	24	28	45	15	(30)	-66%
Power plants – hydro	687	804	1,027	785	(242)	-24%
Pumped storage power plant	37	33	31	34	3	10%
Power plants – wind	419	371	471	385	(87)	-18%
Power plants – photovoltaics	4	5	5	6	1	20%
Total production of electricity	4,136	3,945	4,280	3,896	(383)	-9%
of which renewable	1,743	1,218	1,548	1,190	(357)	-23%

Gross electricity production (GWh)	Q4 2017	Q4 2018	Change	Change (%)
Power plants – coal-fired	594	731	136	23%
Power plants – biomass co-fired	-	-	-	-
CHP plants – coal-fired	38	38	0	0%
CHP plants – biomass-fired	8	14	6	79%
Power plants – hydro	337	129	(208)	-62%
Pumped storage power plant	18	9	(9)	-49%
Power plants – wind	163	123	(40)	-25%
Power plants – photovoltaics	0	1	0	37%
Total production of electricity	1160	1045	(114)	-10%
of which renewable	509	267	(242)	-47%

The generating assets of the Energa Group produced 3.9 GWh of electricity in 2018 vs. 4.3 GWh in the same period of the previous year (-9%). This involved basically all types of sources owned by the Group (with the exception of photovoltaics).

It should be noted that with respect to the production of renewable electricity, the downward trend in 2018 is a consequence of the high reference base until 2017. The generation of energy by run-of-river power plants is an effect of hydrological conditions, while the level of wind power production was caused by the prevailing weather conditions. The production level at the Ostrołęka power plant was determined by must-run operation for the Transmission System Operator in Poland. Production of energy by the CHP plants of the Group is determined by the production of heat, which depended mostly on the demand for heat from local customers of the Group.

Comparing Q4 on a year-on-year basis, the production levels of the Ostrołęka power plant and the Group's CHPs are remarkably higher, by 136 GWh and 6 GWh, respectively.

Table 21: Heat production

Gross heat production in TJ	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Energa Kogeneracja Sp. z o.o.	2,226	2,326	2,400	2,342	(57)	-2%
Energa Elektrownie Ostrołęka SA	1,399	1,470	1,428	1,294	(134)	-9%
Ciepło Kaliskie Sp. z o.o.	280	313	312	291	(21)	-7%
Total gross heat production	3905	4109	4140	3928	(212)	-5%

Gross heat production in TJ	Q4 2017	Q4 2018	Change	Change (%)
Energa Kogeneracja Sp. z o.o.	767	797	31	4%
Energa Elektrownie Ostrołęka SA	399	404	5	1%
Ciepło Kaliskie Sp. z o.o.	116	106	(9)	-8%
Total gross heat production	1281	1308	27	2%

In 2018, the Group generated 3,928 TJ of heat, which was attributable a range of factors, including air temperatures determining the demand for heat from the Group's local suppliers.

In Q4 2018, the production of heat increased by approx. 27 TJ (or 2%), due to a pick-up in demand from local markets in Ostrołęka, Elbląg, and Kalisz.

Table 22: Volume and cost* of consumption of key fuels

Consumption of fuels*	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Coal					•	•
Amount (thousand tonnes)	1,157	1,288	1,280	1,297	17	1%
Cost (m PLN)	284	283	306	357	51	16%
Biomass						
Amount (thousand tonnes)	406	30	46	13	(33)	-71%
Cost (m PLN)	161	11	16	7	(9)	-58%
Total fuel consumption (m PLN)	445	294	322	364	41	13%

Consumption of fuels*	Q4 2017	Q4 2018	Change	Change (%)
Coal				
Amount (thousand tonnes)	312	372	60	19%
Cost (m PLN)	73	104	31	42%

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D	101	Пa	55

Amount (thousand tonnes)	8	12	5	59%
Cost (m PLN)	3	6	4	> 100%
Total fuel consumption (m PLN)	76	111	35	46%

^{*} including cost of transport

The increase in the total cost of the Group's fuel consumption by PLN 41 m yoy was mainly driven by the increasing unit cost of coal.

In Q4 2018, the cost of fuel consumption for production increased by approx. PLN 35 m (or 46%) year on year. This was mostly due to the higher production volume of electricity from coal, coupled with higher prices of coal purchases made by the Ostrołęka power plant.

Table 23: Sales of electricity by the Sales Business Line

Sales of electricity by the Sales Busi- ness Line in GWh	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Retail sales of electricity	16,767	19,628	20,615	19,777	(838)	-4%
Sales of electricity in the wholesale market, including:	8892	4973	3200	3991	791	25%
Sales of energy to the balancing mar- ket	428	399	476	631	155	33%
Sales of energy to cover grid losses to Energa Operator*	(16)	1 520	-	1,490	1,490	-
Other wholesale	8,480	3,054	2,724	1,871	(854)	-31%
Total sales of electricity	25,658	24,602	23,815	23,769	(47)	-0%

^{*} the negative volume in 2015 results from a settlement of a contract from 2014 which was not extended to 2015

Sales of electricity by the Sales Business Line in GWh	Q4 2017	Q4 2018 Change		Change (%)
Retail sales of electricity	5382	5027	(356)	-7%
Sales of electricity in the wholesale market, including:	1215	1177	(38)	-3%
Sales of energy to the balancing mar- ket	33	280	247	> 100%
Sales of energy to cover grid losses to Energa Operator*	-	393	393	-
Other wholesale	1,182	504	(678)	-57%
Total sales of electricity	6598	6204	(393)	-6%

In 2018, the total volume of electricity sold by the Sales Business Line did not change considerably relative to 2017, in the aftermath of a decline in retail sales by 4% (or 0.8 TWh) and the parallel increase in wholesale volume by 25% (or 0.8 TWh) compared to the previous year.

With respect to retail sales in 2018, there was a decline in the volume of sales to customers on the Polish market (resulting from a decline in sales to business customers and a slight increase in sales to households) and on the Slovak market (due to phasing out of the Group's operations in that country). Sales to business customers declined as a result of intensified competition on the Polish market. The Sales Business Line acquired more customers, reaching approx. 3.1 million customers at the end of 2018. The growth involved group G (households).

In the period under review, sales of energy in the wholesale market increased by 25%. This is due to the performance of a contract for the sale of electricity to cover grid losses to Energa Operator SA in 2018 – in 2017 a different electricity supplier was selected in a procedure.

In Q4 2018, the total volume of electricity sold by the Sales Business Line declined by 6% (or 0.4 TWh) vs. Q4 2017. Retail sales in Q4 2018 followed the annual trend and declined by 7% qoq, while sales on the wholesale market dropped by 3% qoq.

3.6. Financial results by operating segments

Table 24: Energa Group's EBITDA by Business Line

EBITDA in PLN m	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
DISTRIBUTION	1,680	1,716	1,732	1,704	(28)	-2%
GENERATION	392	315	398	329	(69)	-17%
SALES	173	40	85	(85)	(170)	< -100%
OTHER and consolidation eliminations and adjustments	(29)	(44)	(55)	(71)	(16)	-29%
Total EBITDA	2,216	2,027	2,160	1,877	(283)	-13%

EBITDA in PLN m	Q4 2017	Q4 2018	Change	Change (%)
DISTRIBUTION	387	340	(47)	-12%
GENERATION	131	95	(36)	-27%
SALES	61	(135)	(196)	< -100%
OTHER and consolidation elim- inations and adjustments	(62)	(10)	52	84%
Total EBITDA	517	290	(227)	-44%

Distribution Business Line

Figure 15: Results of the Distribution Business Line of the Energa Group (m PLN)

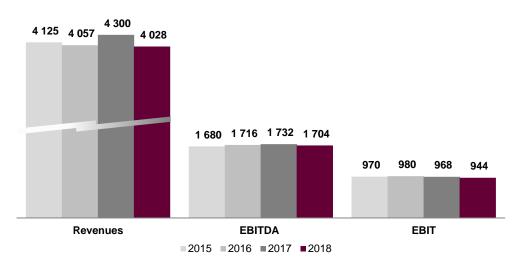
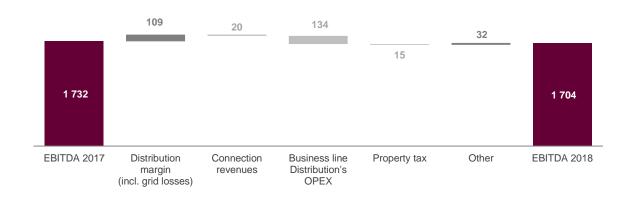


Table 25: Results of the Distribution Business Line

PLN m	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Revenue	4,125	4,057	4,300	4,028	(272)	-6%
EBITDA	1,680	1,716	1,732	1,704	(28)	-2%
amortisation and depreciation	710	736	764	760	(4)	-1%
impairment losses on non-financial non-current assets	-	-	-	-	-	0%
EBIT	970	980	968	944	(24)	-2%
Net result	664	705	685	647	(38)	-6%
CAPEX	1,124	1,265	1,251	1,368	117	9%

PLN m	Q4 2017	Q4 2018	Change	Change (%)
Revenue	1,097	1,008	(89)	-8%
EBITDA	387	340	(47)	-12%
amortisation and depreciation	190	195	5	3%
impairment losses on non-financial non-current assets	-	-	-	0%
EBIT	197	145	(52)	-26%
Net result	137	88	(49)	-36%
CAPEX	574	508	(66)	-11%

Figure 16: EBITDA bridge of the Distribution Business Line (m PLN)



Throughout 2018, the Distribution Business Line generated almost 91% of the EBITDA for the Energa Group (vs. 80% in 2017).

The sales revenue of the Distribution Business Line in 2018 was PLN 4,028 m vs. PLN 4,300 m in 2017. This was mainly the effect of a change in the presentation of the costs of the transitional charge. Starting from Q1 2018, sales revenues were adjusted for the transitional charge which had been previously

presented under expenses (without affecting the distribution margin). Further, the level of revenue was also driven by a higher volume of distributed electricity (by 2%).

EBITDA remained at a similar level year on year, amounting to PLN 1,704 m. An increase in the distribution margin (taking into account grid losses of PLN 109 m) had a significant impact on the net operating result of PLN 944 m. This was mainly the effect of higher volumes in the high-margin groups G and B. On the other hand, OPEX went up, mainly in three areas. With respect to employee benefits, the increase was driven mostly by a change in actuarial reserves (as compared to the low base in 2017, when material actuarial provisions were reversed), and additionally by employment growth due to measures taken to address the skills gap. Furthermore, the cost of right of way and debt provisions increased due to the full application of IFRS 9. The balance of other operating activities was also higher, mostly as a result of the absence of any material accidental losses, which did occur in 2017.

The net profit in 2018 was PLN 647 m vs. PLN 685 m, and the change is mainly attributable to EBIT.

The capital expenditure of the Distribution Business Line was PLN 1,368 m, which means an increase by PLN 117 m year on year.

EBITDA in Q4 2018 reached PLN 340 m and was driven mostly by OPEX, which went up by PLN 62 m yoy (an effect of increased costs of employee benefits and right of way, as explained above).

Generation Business Line

Figure 17: Results of the Generation Business Line of the Energa Group (m PLN)

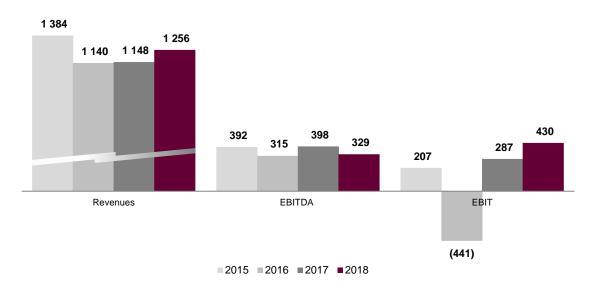


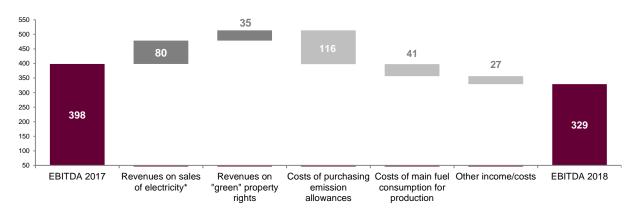
Table 26: Results of the Generation Business Line of the Energa Group

PLN m	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Revenue	1,384	1,140	1,148	1,256	108	9%
EBITDA	392	315	398	329	(69)	-17%
amortisation and depreciation	168	183	164	166	2	1%
impairment losses on non-finan- cial non-current assets	17	573	(53)	(267)	(214)	< -100%
EBIT	207	(441)	287	430	143	50%

Net result	115	(303)	172	306	134	78%
CAPEX	392	248	87	238	151	> 100%

PLN m	Q4 2017	Q4 2018	Change	Change (%)
Revenue	340	394	54	16%
EBITDA	131	95	(36)	-27%
amortisation and depreciation	41	44	3	7%
impairment losses on non-financial non-current assets	(139)	(150)	(11)	-8%
EBIT	229	201	(28)	-12%
Net result	168	152	(16)	-10%
CAPEX	26	82	56	> 100%

Figure 18: EBITDA bridge of the Generation Business Line (m PLN)



^{*} includes net electricity trading (revenue less cost)

The following table presents a breakdown of EBITDA for the Generation Business Line by Division. The overview shows non-consolidated data, considering the Line management cost mark-up, elimination of inter-company transactions between business areas and consolidation adjustments.

The data presented may differ from historical data due to the clarification of the methodology for the allocation of Business Line results between individual Divisions.

Table 27: EBITDA of the Generation Business Line by Division

EBITDA in PLN m	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Water	155	93	127	103	(23)	-18%
Wind	73	26	42	88	46	> 100%
Ostrołęka Power Plant	149	152	189	124	(65)	-34%

Other and adjustments	15	43	40	13	(27)	-67%
Total Generation	392	315	398	329	(69)	-17%

EBITDA in PLN m	Q4 2017	Q4 2018	Change	Change (%)
Water	43	13	(30)	-69%
Wind	21	32	11	51%
Ostrołęka Power Plant	61	47	(14)	-23%
Other and adjustments	6	3	(3)	-54%
Total Generation	131	95	(36)	-28%

The EBITDA of the Generation Business Line in 2018 was PLN 329 m, accounting for 18% of the total Group EBITDA (also 18% in 2017). The Line's EBITDA in 2018 was driven by a range of factors, including revenue from the sale of electricity and green property rights, cost of purchase of emission allowances and cost of consumption of key fuels for production.

Revenue from the sale of electricity depends mainly on the level of selling prices for electricity charged by the Ostrołęka and wind farms. The increase in revenue from the sale of green property rights was driven by high market prices. The cost of purchase of CO₂ emission allowances depended on the market prices of emission allowances and a smaller pool of free production allowances granted for 2018. However, it is appropriate to note that this cost is largely offset by electricity prices. The cost of consumption of key fuels for production was determined by the unit prices for the coal purchased by the Group.

Apart from the factors affecting the gross results of the Business Line presented above, one has to note that:

- impairment charges on wind farms totalling PLN 117 m were reversed in Q2 2018. The reversal
 was dictated by developments in the legislative environment, namely signing of the Act of 7 June
 2018 Amending the Renewable Energy Sources Act and Certain Other Acts by the President of the
 Republic of Poland;
- impairment charges on wind farms and photovoltaic farms totalling PLN 145 m were reversed in Q4 2018. The reversal was dictated by developments in the market environment, in particular an increase in electricity and green certificate prices.

Capital expenditures of the Line in 2018 increased by PLN 151 m and were mainly related to repair work at the Ostrołęka power plant and optimisation of the biomass unit in Elbląg.

In Q4 2018, sales were boosted by higher selling prices for electricity charged by the Ostrołęka power plant, coupled with a higher production of energy and increased revenue from the sale of green property rights in renewable energy sources. On the other hand, the market level of CO₂ prices inflated the cost of purchase of emission allowances, and the higher purchase price of coal drove up the cost of fuel consumption.

Water

Table 28: Results of the Hydro Power Division

PLN m	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Revenue	247	180	215	193	(22)	-10%
EBITDA	155	93	127	103	(23)	-18%
EBIT	124	61	94	72	(22)	-24%

CAPEX 15 12 13 11 (2) -14%

PLN m	Q4 2017	Q4 2018	Change	Change (%)
Revenue	71	38	(33)	-46%
EBITDA	43	13	(30)	-69%
EBIT	35	6	(29)	-83%
CAPEX	7	3	(4)	-57%

Wind

Table 29: Results of the Wind Power Division

PLN m	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Revenue	112	69	94	122	28	30%
EBITDA	73	26	42	88	46	> 100%
EBIT	29	(279)	2	305	303	> 100%
CAPEX	9	1	0	9	9	> 100%

PLN m	Q4 2017	Q4 2018	Change	Change (%)
Revenue	35	46	11	32%
EBITDA	21	32	11	51%
EBIT	77	159	82	> 100%
CAPEX	0	9	9	> 100%

Ostrołęka Power Plant

Table 30: Results of the Ostrołęka Power Plant Division

PLN m	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Revenue	844	715	659	746	87	13%
EBITDA	149	152	189	124	(65)	-34%
EBIT	88	(56)	195	64	(130)	-67%
CAPEX	175	182	49	168	118	> 100%

PLN m	Q4 2017	Q4 2018	Change	Change (%)
Revenue	178	245	66	37%
EBITDA	61	47	(14)	-23%

EBIT	114	35	(79)	-69%
CAPEX	13	61	48	> 100%

Other and adjustments

Table 31: Results of the Other Division and adjustments

PLN m	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Revenue	180	177	180	195	15	8%
EBITDA	15	43	40	13	(27)	-67%
EBIT	(35)	(168)	(4)	(11)	(7)	< -100%
CAPEX	193	54	25	50	25	> 100%

PLN m	Q4 2017	Q4 2018	Change	Change (%)
Revenue	56	65	9	16%
EBITDA	6	3	(3)	-54%
EBIT	3	1	(2)	-55%
CAPEX	5	9	4	73%

Sales Business Line

Figure 19: Results of the Sales Business Line of the Energa Group (m PLN)

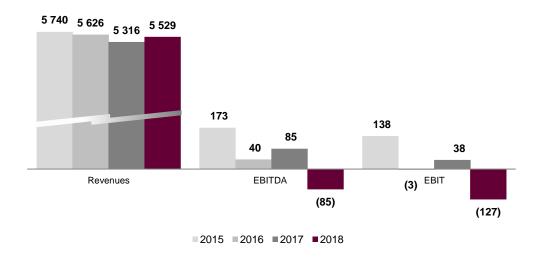


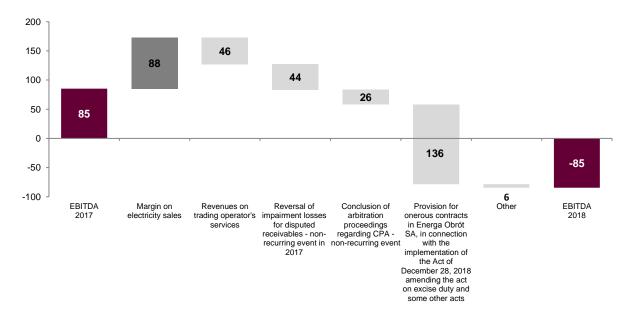
Table 32: Results of the Sales Business Line of the Energa Group

PLN m	2015	2016	2017	2018	Change 2018/2017	Change 2018/2017 (%)
Revenue	5,740	5,626	5,316	5,529	213	4%

EBITDA	173	40	85	(85)	(170)	- > 100%
amortisation and depreciation	34	39	43	39	(4)	-9%
impairment losses on non-financial non-current assets	1	4	4	3	(1)	-25%
EBIT	138	(3)	38	(127)	(165)	< - 100%
Net result	119	(2)	29	(100)	(129)	< -100%
CAPEX	58	92	43	45	2	5%

PLN m	Q4 2017	Q4 2018	Change	Change (%)
Revenue	1,457	1,455	(2)	0%
EBITDA	61	(135)	(196)	< -100%
amortisation and depreciation	11	9	(2)	-18%
impairment losses on non-financial non-current assets	4	3	(1)	-25%
EBIT	46	(147)	(193)	< -100%
Net result	36	(124)	(160)	< -100%
CAPEX	12	23	11	92%

Figure 20: EBITDA bridge of the Sales Business Line (m PLN)



In 2018, EBITDA in the Sales Business Line was PLN -85 m, as compared to PLN 85 m in EBITDA in 2017. Non-recurring events which occurred both in 2017 and 2018 significantly contributed to the change in EBITDA.

The revenue of the Sales Business Line in 2018 amounted to PLN 5,529 m, and it grew by PLN 213 m (or 4%) relative to 2017. As usual, the most important revenue item of the Business Line is revenue from the sale of electricity, which went up by 4% (or PLN 216 m) yoy in 2018. This is an effect of an increase in the average selling price of energy by 5%, with a similar sales volume.

One-off events had the most significant impact on the Business Line results in 2018. In connection with the implementation of the Act amending the Act on Excise Tax and Some Other Acts of 28 December 2018, a provision was established for contracts giving rise to charges at Energa Obrót SA in the amount of PLN 136 m (one-off non-cash event).

In connection with the cases seeking recognition of long-term contracts for purchase of green certificates as invalid, the Sales Business Line in the year 2018 was charged with the amount of PLN 26 m arising from the resolutions of some of those cases in arbitration proceedings (another one-off event). Furthermore, settlements ending disputes were concluded in 2018 with three counterparties. The aggregate power generating capacity of the facilities with whom settlements have previously been concluded accounts for over 31% of the aggregate installed capacity of all sued wind farms. As a result of the decision to recognise the said contracts as invalid, in 2018 the Business Line proceeded to the purchase of green certificates at market prices in the overwhelming majority (in addition to the disputes resolved during that period).

It is worthwhile to remember that the 2017 results of the Sales Business Line were higher due to the occurrence of a one-off non-cash event. At the end of 2017, the provisions for impairment losses on disputed receivables in the amount of PLN 44 m were released. As a result of an analysis of the wording of IFRS 9 introducing changes in the approach to the creation of provisions for impairment losses on disputed receivables, the previously established provisions were partially released. No similar event took place in the year 2018.

The margin on the sale of electricity, went up by PLN 88 m yoy, driven mainly by considerably reduced legal and contractual obligations in connection with the limitation of the scope of the Offtaker of Last Resort function starting from 1 January 2018 and the discontinuation of performance of long-term purchase contracts for green certificates starting from September 2017. However, the growth of the margin was limited as a result of a sudden and unexpected increase in electricity prices on the futures, SPOT and balancing markets observed last year. This translated into unexpectedly high costs of closing out of contract positions.

An important factor having a bearing on EBITDA was the revenue from the sale of services by the commercial operator, which were mostly provided to wind farm operators. The decline in this revenue by PLN 46 m is attributable to a substantially reduced scope of the function of Offtaker of Last Resort and thus the considerably lower volume of obligatory energy purchases from farms located in the territory of the Energa Group. However, it should be noted that the decline in revenue from the sale of commercial operator services is outweighed by the benefits of a reduced cost of electricity resulting from the restriction of this function.

In Q4 2018, the Business Line's EBITDA was at the level of PLN -135 m. Following the adjustment for a non-recurring event which occurred in that period (provision for onerous contracts, conclusions of arbitration proceedings, as discussed above), the result is PLN 27 m.

3.7. Projected financial results

The Management Board of Energa SA has not yet published projections for separate and consolidated financial results for FY 2018.

3.8. Ratings

On 21 March 2018, Fitch Ratings affirmed the Company's existing BBB long-term ratings: long-term rating in foreign and domestic currency, rating for the bonds issued by the Company's subsidiary Energa Finance AB (publ) in domestic and foreign currency, and a BB+ rating for hybrid bonds issued by Energa SA. The rating outlook remained stable (Current Report No. 10/2018).

The agreement with Moody's expired at the end of October 2017, and therefore starting from the current reporting period, Energa will no longer publish information on ratings assigned by that agency.

Table 33: Energa's current ratings

	Fitch
Long-term rating of the company	BBB
Rating outlook	Stable
Rating date	19 January 2012
Rating last changed on	12 October 2012
Rating last affirmed on	21 March 2018

3.9. Dividend

By the date of publication of these financial statements, no proposal for the distribution of profit for 2018 had been adopted.

On 27 June 2018, the Annual General Meeting adopted a resolution on the distribution of profit for 2017, which was transferred to supplementary capital in whole.

On 26 June 2017, the Annual General Meeting adopted a resolution on the distribution of profit for 2016, where PLN 79 m was appropriated for payment of dividend for shareholders of the Company, resulting in PLN 0.19 per share. The dividend was paid out in full, including PLN 28 m on account of shares with voting preference.

3.10. Information on the statutory audit firm

The statutory audit firm engaged to audit the financial statements of Energa SA and of the Energa Group is KPMG Audyt Spółka z ograniczoną odpowiedzialnością spółka komandytowa ("KPMG").

The agreement between Energa SA and KPMG was concluded on 12 April 2017 and covers an audit of separate and consolidated financial statements of the Company and of the Group for 2017 and a review of the statements for H1 2017, as well as an audit of separate and consolidated financial statements of the Company and of the Group for 2018, and a review of the statements for H1 2018. Aside from the audit of financial statements in 2018, KMPG performed a covenant review service for Energa SA. Therefore, the Audit Committee evaluated the independence of the audit firm and approved the provision of the service

Table 34: Remuneration of the auditor for services provided to the Group (PLN '000)

(PLN '000)	Year ended 31 December 2017	Year ended 31 December 2018
Audit of annual statements	660	559
Other assurance services, including review of financial statements	223	223
Tax consulting services	-	-
Other services	18	41
Total	901	823



4. ENVIRONMENT

4.1. Macroeconomic situation

The key operating market for the Energa Group companies is the domestic market. Therefore, market cycles, expressed by means of the rate of GDP changes, inflation, or unemployment rate, have a bearing on the prices of electricity, heat and gas and development of demand for products supplied to end customers.

According to a preliminary estimate by the Central Statistical Office (GUS), gross domestic product (GDP) in 2018 grew by 5.1% year on year in real terms (vs. +4.8% in 2017). What is particularly important, national economy performed so well despite a global economic downturn, as the adverse impact of the external environment was outweighed by domestic demand, together with its two main components: consumer demand and investment demand.

The growth of marketed production between January and December 2018 was 5.8% faster compared to same period last year. Relative to 2017, growth was seen in all main industrial sectors, the highest in production and supply of electricity, gas, steam and hot water (9% yoy), and the lowest in the mining and quarrying sector (1% yoy).

Despite the good performance of the national economy, the PMI (leading indicator for the Polish industry) decreased constantly in the second half of 2018. The December figure of 47.6 points was the lowest recorded since April 2013. The slump in the industrial sector can be largely driven by the declining external demand for Polish products, due to the economic slowdown experienced by Poland's key trade partners, resulting in fewer new export orders.

domestic demand individual consumption capital expenditures GDP 10 % 8 % 5,1 9 4.8 % 6 % 3,8 % 3,1 % 4 % 2 % 0 % -2 % -4 % -6 % -8 % -10 % 2015 2016 2017 2018 Forecast 2019

Figure 21: Annual changes in the GDP, domestic demand, individual consumption and capital expenditures

Source: Data from the GUS and forecasts of Santander Bank Polska SA (January 2019)

The Polish economy continues to be driven by domestic demand, and in particular by individual consumption, which increased by 4.5% yoy. The growing household income, all-time-low unemployment rate and low interest rates encourage increased consumer spending. In 2018, the current consumer confidence index, a synthetic measure of the current tendencies in individual consumption, increased by 3.3 pp yoy to 5.7%. According to analysts from Santander Bank Polska SA, the risk to private consumption this year lies mostly in increasing costs of living. Although electricity bills have been frozen by

the law, the question of rising prices of gas, heat, solid fuels and an additional fuel charge remains open. The disposable income of households will be additionally diminished by the gradual implementation of Employee Capital Plans.

In 2018, the economy was additionally supported by investment demand. Gross fixed capital formation increased by 7.3% yoy (vs. 3.9% in 2017). Increased investment spending was recorded mostly in the area of public investments, mainly infrastructure, due to the implementation of EU-funded investment projects. In the first half of the year, investments in the other sectors remained sluggish. Macroeconomic data suggests that private investments picked up in Q3 2018, as expenditure of companies employing 50 and more employees increased by as much as 15% yoy in that period, and additionally a breakdown of investment growth by asset showed a rebound in machinery and equipment expenditure (14.3% yoy), which is strongly correlated with business investments. Public investments are expected to continue to prevail this year. However, risks presented by limitation of supply are also perceptible. Among the barriers to ongoing business activity in January this year, costs of employment, skills shortages and fiscal strain are regarded as the most bothersome ones, just like a quarter ago and a year ago. The deteriorated sentiments in the global economy, the decreasing operating surplus in the business enterprise sector and the lingering legal and institutional uncertainty have an additional restrictive effect on business investment plans.

Strong economic growth, driven by the growing domestic demand and investment demand, supported a good situation on labour market. The average employment in the business enterprise sector in 2018 increased by 3.5% yoy. According to the GUS, the average monthly nominal gross salary in the business enterprise sector and its purchasing power in 2018 increased more than they did in 2017. Salaries were growing at a substantial rate throughout all quarters of the year. The average monthly (gross) salary in the business enterprise sector in 2018 grew by 7.1% yoy to PLN 4,852.29. Labour productivity in the industry, measured by marketed production per employee, also increased by 3.1% yoy. The registered unemployment rate at the end of December 2018 was 5.8%, down by 0.8 pp yoy.

The prices of sold industrial production in 2018 grew somewhat slower than they had done in 2017. According to preliminary data, the price index of sold industrial production in the period from January to December 2018 increased by 2.1% yoy. Prices across all sections increased relative to the previous year, with the most growth seen in mining and quarrying (by 2.9%). As regards the production and supply of electricity, gas, steam and hot water, the prices increased by 0.5%.

The inflationary pressure in the Polish economy remained low in 2018. The average annual consumer price index in 2018 vs. 2017 was 1.6%. The main inflation volatility components were supply factors, mostly in the food and fuel market. According to analysts, prices of energy products, including oil and gas, will remain the main source of inflationary pressure this year. Developments in electricity prices remain the main factor of inflation uncertainty.

With respect to monetary policy, the Monetary Policy Council did not make any changes to the base interest rates of the National Bank of Poland (NBP). The Council acknowledges the slowdown in some of the world's largest economies and the increasing uncertainty as to the development of economic activity over the following quarters. It believes, however, that the prospects of the domestic economic cycle remain positive, despite the expected gradual deceleration of GDP growth. Within the impact horizon of its monetary policy, the Council believes that inflation will fluctuate around the inflation target (2.5% with a symmetric deviation range of ±1 pp). Therefore, at the last meeting, the Council did not change the interest rates and retained the reference rate at 1.5%.

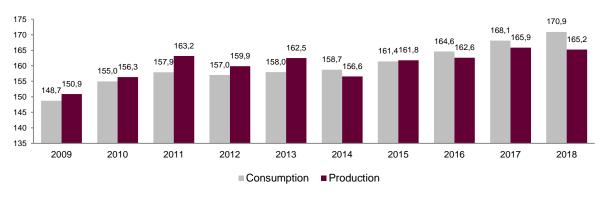
4.2. Electricity market in Poland

Developments in the market environment are of key importance for the financial performance of the Group. In this context, particular attention should be paid to price quotations for electricity, property rights, CO₂ emission allowances and coal (as a basic fuel for production). Furthermore, the Group's results were determined by the regulatory mechanisms of the market, such as the Operating Reserve, as well as non-regulatory factors, e.g. weather conditions, in particular hydrometeorological and wind conditions.

Domestic production and consumption of electricity

According to data published by the PSE, the demand for electricity in Poland in 2018 increased by 2.8 TWh in relation to 2017, reaching a 10-year high at 170.9 TWh. Production failed to match the increased demand and fell by almost 0.7 TWh in relation to 2017 to 165.2 TWh. Therefore, the visibly growing demand was not offset by production, and energy imports increased as a result.

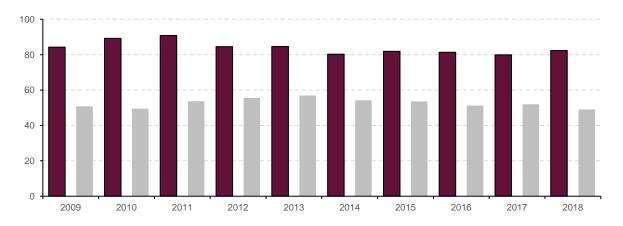
Figure 22: Production and consumption of electricity in Poland in 2009-2018 (TWh)

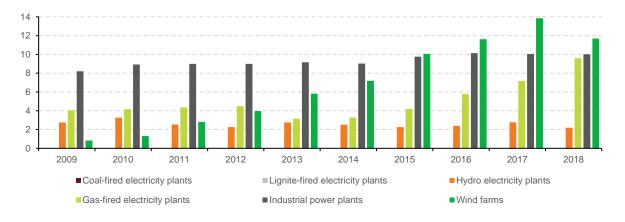


Source: PSE

In 2018, the upward trend in wind farm generation was interrupted. The share of wind energy in the generation mix was approx. 7.1%, and the production of electricity by wind farms declined by approx. 16% in relation to 2017. The lower wind power generation was due to inferior wind conditions.

Figure 23: Power generation mix in Poland in 2009-2018 (TWh)





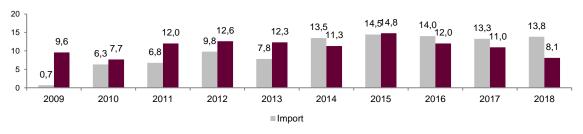
Source: PSE

Coal-fired main activity producer electricity plants had the highest share in the power generation mix last year. They accounted for 49.9% of the total production, while the share of lignite-fired main activity producer electricity plants was 29.8%. The highest increase in production in percentage terms in 2018 was recorded by gas-fired main activity producer electricity plants, where generation increased by 34% yoy to 9.6 TWh.

Poland's cross-border power exchange

Import increased in 2018 by more than 0.5 TWh relative to last year, while export declined by almost 2.9 TWh in relation to 2017, which can be explained by the visibly growing demand for electricity, which reached its 10-year high at 170.9 TWh in 2018. The launch of the new LitPol Link interconnection in December 2015 between Poland and Lithuania and of the Nordbalt interconnection between Lithuania and Sweden not only facilitated power flows between Poland and Lithuania, but also contributed to a higher power exchange with Sweden, treating Lithuania as a transit country. Import growth relative to 2017 was driven by increased power flow volumes from Ukraine.

Figure 24: Monthly cross-border power exchange volumes in Poland 2009-2018 (TWh)



Source: PSE

Energy prices in selected countries neighbouring with Poland

In order to compare electricity prices in Poland against prices in neighbouring countries, SPOT market prices were used as a reference product. The price level in Poland was substantially higher than in the neighbouring countries compared to previous years. The highest price differences were found in comparison to the Scandinavian market (+18.83%, or 35.37 PLN/MWh), and only slightly lower differences were identified in comparison to the German market (+17.43%, or 33.13 PLN/MWh). Very high system losses, high demand for power during high temperatures in the summer and low production from wind sources, as well as increasing CO₂ emission allowance (EUA) prices and persistently high prices of coal resulted in increasing prices on the Polish market. Especially in late Q4, in peak hours, we faced strong price increases on the Polish and neighbouring markets, where substantial price drops and spikes could be observed along with an increased volatility, which was attributable to high energy outputs from wind farms.

450 400 350 300 250 Price (PLN/MWh) 200 150 100 50 0 kwi 17 17 sie 17 wrz 17 paź 17 -5**9**ty 17 lut 17 mar 17 ma cze 17 lip 17 -100 -200 -250 Poland Scandinavia Germany

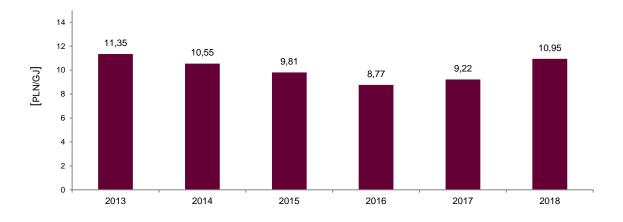
Figure 25: Prices of energy in the SPOT market in Poland and in neighbouring countries in 2018 (PLN/MWh)

Source: Bloomberg, Reuters

Coal prices in Poland

Over the recent years, a consistent decline in coal prices has been observed in Poland, driven by a global factor – the global decline in the price of this commodity and the oversupply of coal in Poland. The downward trend reversed on the global markets in 2016, when the prices skyrocketed. In 2018, coal prices were still very high at main transhipment ports (ARA, Newcastle, Richards Bay). On the Polish market, the selling price for coal for main activity producer and autoproducer power plants significantly increased, partially catching up with the global trends. The negative impact of this factor on the performance of the Energa Group was limited.

Figure 26: Prices of coal including cost of transport for coal-fired power plants at year-end in 2013-2018 (PLN/GJ)



Source: Polski Rynek Węgla

Day-Ahead Market of electricity in Poland

The average electricity price level on the day-ahead market in 2018 was 223.23 PLN/MWh, 65.39 PLN/MWh more than in 2017 (157.84 PLN/MWh). Record levels of system losses and domestic demand for power were coupled with very low wind power generation, which consequently resulted in a considerable pick-up in prices relative to 2017.

300 Day-ahead electricity prices 254 253 250 229 228 227 221 206 187 200 (PLN/MWh) 162161 163 165 155 151 153 150 100 50 0 January February March April May June July August September October November December ■2017 **2018**

Figure 27: Energy prices on the Day-Ahead Market in 2017-2018 (PLN/MWh)

Source: PPE

The highest average monthly price for electricity on the commodity market was recorded in September last year, when the average IRDN index stood at 272.24 PLN/MWh. There was a remarkable upward trend in prices in 2018 vs. 2017, due to high coal prices on global markets and increasing prices of CO₂ emission allowances. The minimum was observed in January 2018 at 161.12 PLN/MWh.

Electricity futures market in Poland

In order to assess the futures market in Poland, a one-year base-load future contract for 2019 (BASE 2019) has been selected as a reference product. In 2018, the price level for this contract was highly volatile, with above-average spikes that had not been seen in the recent years and brought the price to a peak level of 311.56 PLN/MWh in September. The trend on the futures market is particularly important from the perspective of the Group's contracting process for the next year.

The main drivers of energy rate increases in the forward market were:

- strong growth in CO₂ emission allowance prices,
- continually high price of coal on global markets, translating into higher prices on the Polish market,
- significantly lower wind and hydro power generation on the local market,
- record-breaking demand for electricity in the National Electricity System.

251 320 300 201 280 260 151 [N/MWh] [MW] 240 101 弖 220 200 51 180 160 2018-01-02 2018-01-16 2018-01-30 2018-02-13 2018-12-13 2018-03-13 2018-04-25 2018-05-25 2018-06-25 2018-07-09 2018-10-16 2018-11-29 2018-02-27 2018-03-27 2018-05-11 2018-06-11 2018-07-23 2018-08-06 2018-08-21 2018-09-04 2018-09-18 2018-10-02 2018-10-30 Volumes

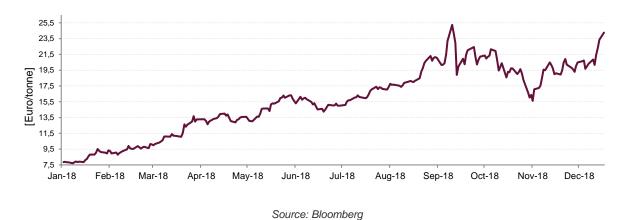
Figure 28: Base-load electricity futures price with delivery in 2019

Source: PPE

Emission allowance market

EUA prices rising to levels unseen since 2008 were mainly driven by efforts taken by the European Commission with the overarching goal to reduce the supply. On 15 May 2018, the European Commission published the number of allowances in circulation as at the end of 2017 (just over 1.654 billion), which is the basis for defining the Market Stability Reserve (MSR) of the EU Emissions Trading System (ETS), a mechanism which has been in operation since January 2019. Therefore, the volume of auctions in the first 8 months of 2019 will be reduced by 265 million allowances which will be transferred to the 'Reserve' (MSR), accounting for 16% of all allowances in circulation. During the first five years, the MSR is to be reduced by 24% of allowances from the auction pool every year. The next publication of the total number of allowances in circulation will be made by the European Commission on 15 May 2019. If the number of allowances in circulation does not change, in consequence 397 million allowances offered in auctions in 2019 will be transferred to the MSR. The implementation of this effective system to curb the supply of emission allowances on the market, backed up with suggestions that the floor for trading in emission allowances may be at the level of EUR 25 to 30 per tonne and the price in 2018 could reach EUR 30 to 35 per tonne this year, resulted in increasing market prices for allowances. On 10 September 2018, these factors boosted the EUA price to EUR 25.24/t, while since the end of 2017, the price had increased by 228%.

Figure 29: Prices for emission allowances (EUA DEC 2018) in 2018



Market for property rights

The table below presents the average prices of property right indices listed on the Polish Power Exchange.

Table 35: Prices of property right indices listed on the Polish Power Exchange

Index (type of certificate)	Index	Index value		Substitu- tion fee
	2017 (PLN/MWh) with 2017 index	2018 (PLN/MWh) with 2018 index		
OZEX_A (green)	36.47	98.60	19,35*	300,03*
KGMX (yellow)	119.69	113.76	8,0*	115,00*
KECX (red)	10.17	9.29	23,2*	9,00*

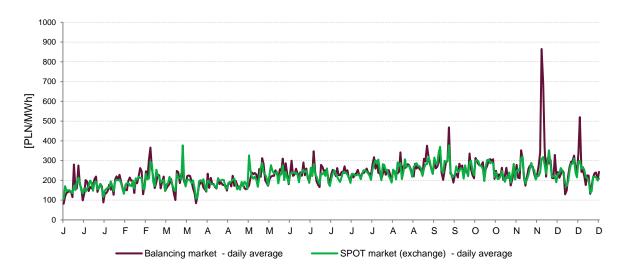
^{*} value of the substitution fee and redemption obligation in 2018

From the perspective of the Group's generation mix (its high share of RES), the prices of green property rights were of key importance. PM RES prices in EOB trades continued the growth path initiated in the second half of 2017, closing 2018 at 135.20 PLN/MWh, with a very strong volatility. The property rights market picked up, with a continually high volume of available property rights.

The balancing market and the SPOT market

The figure below shows the average daily prices for electricity on the balancing market and SPOT market.

Figure 30: Comparison of prices on the balancing market and SPOT market (exchange) in 2018 (PLN/MWh)



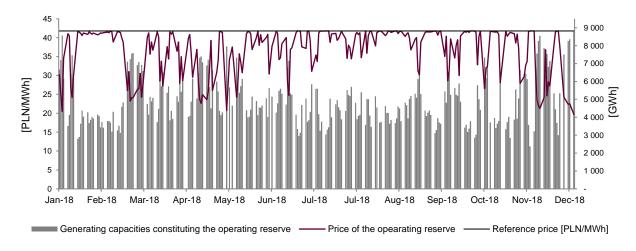
Source: PSE

In 2018, differences in prices on the balancing market and prices for instruments traded on the SPOT market were mostly attributable to strong variations in the wind generation output, increasing domestic demand for power and decommissioning in Poland and Western Europe. The average price level in 2018 on the balancing market was 227.94 PLN/MWh vs. 167.27 PLN/MWh in 2017.

Operating reserve

In 2014, the operating reserve was included in the catalogue of system services provided to PSE. The operating reserve is composed of generating units which have spare capacities not covered by contracts for electricity.

Figure 31: Prices and generating capacities constituting the operating reserve in 2018



Source: PSE

The operating reserve (OR) service was continued in 2018, although its volume changed slightly in relation to the previous year. The reference price was raised to 42.58 PLN/MWh, and the budget was extended by approx. 5% relative to 2017.

4.3. Regulatory environment

Regulatory issues handled and addressed in 2018

Table 36: List of key legal acts of relevance to the Group

Legal act	Purpose of legal changes		Opportunities		Threats/issues
The Act of 9 November 2018 Amending the Pharmaceutical Law and Certain Other Acts.	Setting out the rules for reserve sale of electricity and increased level of the power exchange obligation.	(1)	Improved liquidity of trading in electricity, increased security of energy supply to end customers owing to the adoption of specific legal rules governing the suppliers of last resort.	(1)	Exclusions from the power exchange obligation regime may lessen the actual impact of that regulation on the electricity market.
The Act of 9 December 2018 Concerning the Promotion of Electricity from High-Efficiency Cogeneration	Implementation of a new, effective system of support for the development of CHP plants in Poland.	(2)	on several support mechanisms dedicated to plants with various technical characteristics. The support can be allocated to the maintenance of existing plants through upgrading.	(1)	The absence of an European Commission decision approving the new system as being compatible with the EU law means that the system is suspended. Lack of secondary legislation makes it impossible to estimate the extent of potential support from the new system.
Act of 28 December 2018 Amending the Act on Excise Duty and Certain Other Acts.	Electricity price freeze and lowering of excise tax and transitional charge rates.		mentation, in a com- petitive market envi- ronment, of the new power plant construc- tion project (Ostrołęka	(2)	The fact that the assumptions of the act have not been consulted with the European Commission poses a risk to the potential beneficiaries of the compensation scheme (energy undertakings). No proposal has been made for a regulation governing payouts from the compensation fund. Interpretation concerns relating to the provisions of the act have not been addressed.
The Act of 7 June 2018 Amending the	Ensuring a stable regulatory and business environment with respect to property tax	(1)	C). Clarification of ambiguous provisions (inconsistent judgments	(1)	Lengthiness of the legis- lative process involved in

Renewable Energy Sources Act and Certain Other Acts.	imposed on wind farms and RES development opportu- nities with improved profita- bility prospects.	of Provincial Adminis- trative Courts) on wind farm taxation. Development of RES with the option to un- derpin investments with financial mecha- nisms ensuring pro- ject viability.	the launch of the new system.
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Regulatory issues handled in 2018 and continuing in 2019

Table 37: List of legal acts of relevance to the Group

Legal act	Purpose of legal changes	(1) Opportuni- ties	Threats/issues
Clean Energy for All Europeans legislative proposals – the Winter Package. COM/2016/0860 final.	Maintaining EU's competitiveness in the era of transformation of energy markets towards clean energy in the framework of the Winter Package. Plans to reduce coal subsidies, to increase the energy efficiency target to 30%, and to reduce CO ₂ emissions by 40% by 2030. The new legislation requires approval by the Council and the European Parliament. The Winter Package includes solutions promoting the development of decentralised electricity production and storage to develop 'civic energy'. A key change for the energy markets in the EU is the abolishment of the 'priority dispatch', i.e. priority of access to the grid for RES before conventional sources. The amendment will come into effect after 2020.	 (1) Introduction of consistent regulations improving the energy security of the European Union. (2) The Modernisation Fund will enable funding for renewable energy projects (such as the Lower Vistula Cascade). 	(1) Starting from 1 January 2025, limitation of capacity market support mechanisms for installations emitting more than 550 g CO ₂ /kWh. (2) The need to bring the RES/CHP and energy efficiency support system in line with new EU regulations. Impact of the planned amendments on the notification processes under the Act on RES and the Capacity Market Act.
Government bill to amend the Energy Law and certain other acts (No. UC 34).	Clarification of the competences of the President of the URE with respect to supervision over electricity undertakings, clarification of the rules of providing electricity storage services and a statutory delegation introducing an implementation schedule for smart metering in Poland.	 Introduction of requirements pertaining to the functioning of the President of the URE in the light of the Winter Package regulations. Clarification of the principles of availability of metering data. Clarification of the rules concerning the 	(1) Lengthiness of the legislative process.

			functioning and oversight of electricity undertakings.		
Proposal for the Energy Policy of Poland until 2040.	Definition of the long-term energy strategy of the country that will determine the ultimate energy mix and outline the key development focus for power sector entities.	(2)	The update of the current energy policy of 2009 pin-points the long-term trends in the development of the energy sector. A strong emphasis on the diversification of primary energy supply for the economy. The policy envisages gradual phasing out of carbon-intensive generating units.	(1) (2) (3)	the policy with the National Action Plan for Energy and Climate, which must be consulted with the European Commission in 2019 – a risk of diverging objectives and conditions. Lack of a comprehensive vision for the development of electricity storage facilities. Limited vision for the development of onshore wind farms, which is likely to reduce the odds of achieving the targets for the share of renewable energy in the power generation mix. Absence of a comprehensive strategy for the long-term availability of coal for power generation purposes.

4.4. Description of the Group's position in relation to other energy groups

The Energa Group is one of the four largest vertically integrated energy groups operating in Poland. The groups operate in separate geographies with respect to their electricity distribution territories. The dis- **Figure 32: Distribution territories of top en-** tribution territory of the Energa Group covers the north**ergy groups** ern and central part of Poland.



In the Distribution Segment, the Energa Group ranks third after the PGE Group and the Tauron Group in terms of the volume of electricity supplied, network length and number of customers. Owing to intensive upgrading efforts, the Energa Group's network quality indicators are among the best in Poland. Within the largest energy groups, better SAIDI and SAIFI performance is recorded by Tauron, which is a consequence of a higher customer density in the south-eastern part of the country.

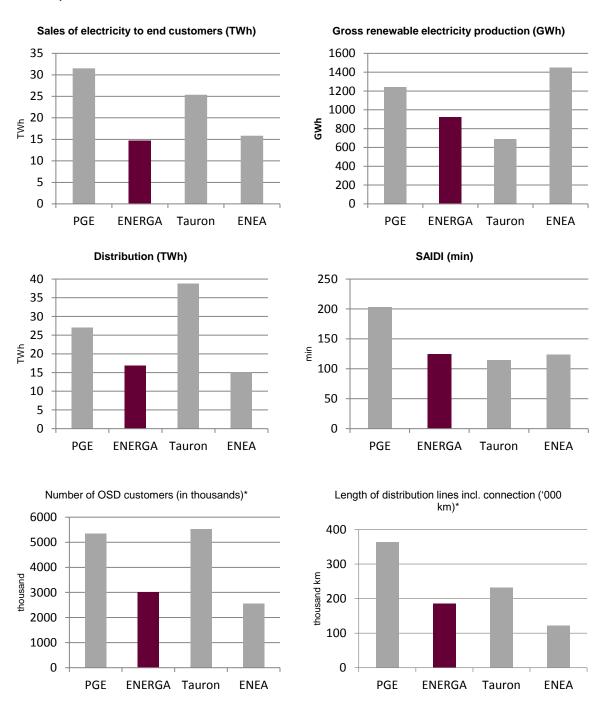
For historic reasons, the coverage of the distribution networks is correlated with the number of customers in the Sales Segment. In this respect, the Energa Group ranks

fourth. Sales by value to end customers is more volatile than the number of customers, depending on

the commercial strategy chosen for the largest users. Over the first three quarters of 2018, the Energa Group ranked fourth in terms of sales volume, outperformed by PGE, Tauron, and slightly by Enea.

Compared to the other groups, the Energa Group has a low share in conventional generation. The company has a single baseload unit with a generating capacity of 690 MWe (the Ostrołęka B Power Plant). This is significantly less than what the other groups have, with the PGE Group boasting the highest generating capacity. The situation in the renewable energy are is quite different. In terms of renewable energy production, the Energa Group is more or less at the same level as the other energy groups.

Figure 33: Comparison of operating data for the Energa Group and the other energy groups (data from Q1 to Q3 2018)



^{*}PTPiREE data, end of 2017



5. SHARES AND SHAREHOLDING STRUCTURE

5.1. Energa's shareholding structure

Table 38: Issuer's shares by series and type

Series	Type of shares	Shares	(%)	Votes	(%)
AA	ordinary bearer shares	269,139,114	65.00	269,139,114	48.15
ВВ	registered preferred shares*	144,928,000	35.00	289,856,000	51.85
TOTAL		414,067,114	100.00	558,995,114	100.00

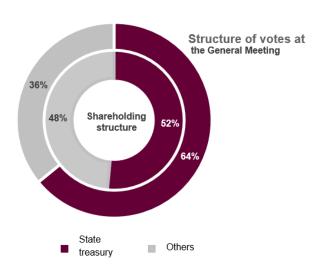
^{*} One preferred share carries two votes at the General Meeting. These shares are held by the State Treasury.

Table 39: Shareholding structure of Energa as at 8 November 2018, 31 December 2018 and as at the date of this Report

Shareholder's name	The Company's shareholding structure				
	Shares	(%)	Votes	(%)	
State Treasury*	213,326,317	51.52	358,254,317	64.09	
others	200,740,797	48.48	200,740,797	35.91	
TOTAL	414,067,114	100.00	558,995,114	100.00	

^{*} The State Treasury holds 144,928,000 series BB registered shares, preferred in terms of voting at the General Meeting, and one share entitles the holder to 2 votes at the General Meeting.

Figure 34: Shareholding and voting structure at the General Meeting of Energa as at 8 November 2018, 31 December 2018 and the date of this Report



The Management Board is not aware of the existence of any agreements (including agreements concluded after the balance sheet date) which could result in changes to the proportions of shares held by the current shareholders and bondholders.

Neither is the Issuer aware of any material contracts between shareholders.

The Company does not have any employee share schemes in place.

In 2018, neither the Company nor its subsidiaries purchased Energa's own shares. As at 31 December 2018 neither the Company nor its subsidiaries held any shares in Energa.

5.2. The Company's stock prices on the Warsaw Stock Exchange

Table 40: Data for Energa stock as at 31 December 2018

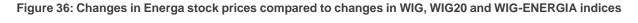
Data	Value
Issue price	PLN 17.00
Shares	414,067,114
Stock price at the end of the period	PLN 8.91
Capitalisation at the end of the period	PLN 3.7 bn
Q4 minimum at market close	PLN 7.78
Q4 maximum at market close	PLN 9.84
2018 minimum at market close	PLN 7.41
2018 maximum at market close	PLN 14.50
2018 minimum	PLN 7.35
2018 maximum	PLN 14.57
Average trading value	PLN 16.9 m
Average trading volume	744,200
Average number of trades	1,450

Source: Proprietary material based on data from www.infostrefa.com

30 PLN 350 000 300 000 25 PLN 250 000 20 PLN 200 000 15**2**LN 150 000 10 PLN 100 000 5 PLN 50 000 - PLN 2015 Stock price ■ Turnover

Figure 35: Energa SA stock price curve in 2015-2018

Source: Proprietary material based on data from www.infostrefa.com





Source: Proprietary material based on data from www.infostrefa.com

As at 31 December 2018, the Company was included in the following stock exchange indices: WIG, WIG20, WIG30, WIG-Energia, WIG-Poland, RESPECT Index, FTSE4Good Emerging Index, MSCI Global Sustainability Indexes.

5.3. Investor relations at Energa SA

The investor relations team carries outs activities aimed at intensifying effective communication on the capital market. In 2018, they included, without limitation:

- 1. Publication of 56 current reports and 4 interim reports,
- 2. More than 120 face-to-face meetings with institutional investors (investor conferences or non-deal roadshows),
- 3. A thematic workshop focusing on the Group's business for brokerage house analysts,
- 4. Online publication of the annual report for 2017
- 5. 4 conferences presenting its performance, which were also transmitted online,

- 6. Cooperation with the Association of Private Investors to improve communication with private investors, including presence at the Wall Street Convention in Karpacz,
- 7. The Private Investors' Day held on 11 October 2018,
- 8. 2 investor chats with a member of the Management Board (addressed mainly to private investors),
- 9. Ongoing communications with analysts making stock recommendations to their clients.

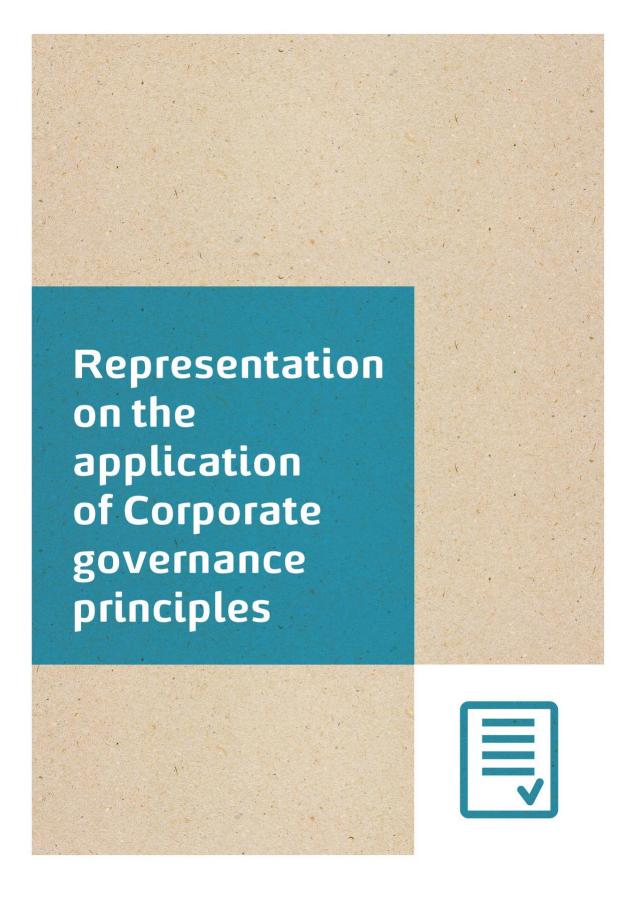
The Investor Relations Team uses a bilingual website to carry out its activities, which is updated on an ongoing basis with essential information about the Group, including quarterly results presentations, fact sheets, and the like. Market participants are free to access the rules followed by the Company in its investor relations – the website contains the Information Policy.

5.4. Recommendations for the Company's stock

In 2018, analysts from brokerage houses and investment banks made 15 recommendations concerning the stock of Energa SA. A list of recommendations can be found on the Company's Investor Relations website.

Figure 37: Recommendations made for Energa's stock in 2018





6. CORPORATE GOVERNANCE STATEMENT

In 2018, the Company and its corporate bodies followed corporate governance principles, which are described in the set of documents approved by Resolution No. 26/1413/2015 of the Supervisory Board of Giełda Papierów Wartościowych in Warszawie SA of 13 October 2015 as the "Best Practice of GPW Listed Companies 2016" (Best practice, DPSN), published on the website of the Warsaw Stock Exchange and in the Investor Relations section of the Company's website.

6.1. Corporate governance principles not applied by the Company

Energa SA does not apply principle III.Z.3 – the Company does not comply with the requirement of Standard 1110-1, but only with respect to the organisational independence of appointing and dismissing the Internal Audit Manager (IAM) and the approval and changes of his or her remuneration. The standard referred to above has been defined in the International Standards for the Professional Practice of Internal Auditing by the Institute of Internal Auditors. Moreover, IAM does not functionally report to the Supervisory Board.

In the absence of a decision on the publication of forecasts and considering the provisions of the Regulation of the Minister of Finance on Current and Interim Information of 29 March 2018, the Specific Principle I.Z.1.10 did not apply, either.

In view of the fact that the Company has implemented the Energa Group Anti-Fraud and Conflicts of Interest Policy, Principle V.Z.6, formerly reported as not applicable, has been applicable to Energa SA since 2018. The document addresses the concerns of identification, prevention and resolution of conflicts of interest.

6.2. Significant shareholders

For information on the shareholding structure, please see Section 5.1 *The Company's shareholding structure* in this Report.

6.3. Holders of stock with special control rights and a description of special control rights

The State Treasury holds a majority of shares and voting rights at the General Meeting, as stated in the previous subsection. The State Treasury holds 144,928,000 series BB registered shares, preferred in terms of voting at the General Meeting, where one BB share carries two votes at the General Meeting.

Furthermore, the State Treasury is individually authorised to appoint and dismiss a part of the members of the Company's Supervisory Board, and also to select the Chairman of the Supervisory Board, based on the principles set out in the Company's Articles of Association. For details in this respect please see the subsection *Appointments and dismissals of the members of the Supervisory Board*.

At the same time, in accordance with the Company's Articles of Association, the State Treasury has the right to obtain:

- information regarding the Company and the Group in the form of a quarterly report, in accordance with the applicable guidelines, subject to relevant provisions on the disclosure of confidential information,
- copies of announcements which are subject to obligatory publication in Monitor Sądowy i Gospodarczy,
- 3. complete sets of documents which must be debated by the Annual General Meeting in accordance with Article 395 sec. 2 of the Commercial Companies Code (CCC), i.e.: financial statements (consolidated financial statements of the Group), Management Board report on the Company's operations (Management Board report on the Group's operations) for the previous

- financial year, the auditor's opinion and report on the audit of the Company's financial statements (consolidated financial statements of the Group), Supervisory Board report, Management Board's recommendation on profit distribution or loss coverage,
- 4. consolidated text of the Articles of Association within four weeks from the date of entry of amendments to the Articles of Association in the business register.

6.4. Restrictions on voting rights

Section 27 of the Company's Articles of Association provides for restrictions of the exercise of voting rights by shareholders, usufructuaries and pledgees holding shares representing more than 10% of the total vote at the General Meeting as at the date of the General Meeting.

For the purposes of restricting the voting rights, the votes of shareholders linked by a parent or subsidiary relationship are aggregated by adding up the number of votes vested in such shareholders.

If, as a result of such cumulative treatment, a reduction in votes is required, it is effected through a pro rata reduction in the number of votes of all the shareholders linked by a parent or subsidiary relationship, by rounding down or up the fractional votes of the shareholder possessing the largest stake. If such rounding is impossible due to the fact that two or more shareholders have the same number of votes, then the shareholder in respect of whom such operation is to be performed is selected by the Management Board on a random basis. Such reduction cannot lead to any shareholder being entirely stripped of his voting right.

The provisions concerning restrictions on voting rights do not apply to the State Treasury, whose voting rights attached to shares on the date of introduction of the restrictions, in accordance with the Articles of Association, accounted for more than 10% of the total vote.

Further to that, the restrictions are without prejudice to the requirements pertaining to the acquisition of significant blocks of shares in accordance with the provisions of the Act of 29 July 2005 on Public Offering and the Terms and Conditions for Introducing Financial Instruments to an Organised Trading System and on Public Companies (consolidated text: Journal of Laws of 2013, item 1382) (hereinafter: the "Act on Offering"). Along the same lines, those provisions do not apply in the event of the determination of obligations of entities acquiring or intending to acquire significant blocks of shares.

Aside from the above mechanism and other mechanisms set out in generally applicable legal provisions, including the CCC, there are no additional mechanisms that would restrict the exercise of voting rights in any particular manner.

6.5. Restrictions on transfer of ownership of securities

As at the date of this report, there are no restrictions on the transfer of ownership of the Company's securities.

6.6. Amendments to the Articles of Association

Amendments to the Articles of Association must be made in accordance with the provisions of the CCC. In particular, an amendment to the Articles of Association requires a resolution of the General Meeting adopted by a three-quarters majority vote, and subsequently it has to be recorded in the business register. The Company's General Meeting may authorise the Supervisory Board to establish the consolidated text of the amended Articles of Association or make other editing changes as specified in a resolution of the General Meeting.

In accordance with Article 27 sec. 8 and 9 of the Articles of Association:

Resolutions of the General Meeting (which also require an amendment to the Articles of Association) pertaining to:

- a. the introduction of different types of shares, establishment of new types of shares,
- b. changes to share preferences,
- c. a division of the Company, with the exception of division by separation,
- d. relocation of the Company,
- e. transformation of the Company,
- f. any decrease in the share capital by redemption of a portion of shares, unless made in parallel with an increase in share capital require a four-fifths majority of votes cast.
- A resolution of the General Meeting concerning a significant change to the Company's business profile can be adopted without the redemption of shares from the shareholders who oppose the change.

On 27 June 2018, the Annual General Meeting of Energa SA amended the content of the Articles of Association (sec. 16 of the Articles of Association), and the amended wording still applies today.

6.7. Corporate bodies

The General Meeting

The rules of procedure of the Company's General Meeting are set out in the CCC and in the Articles of Association. Additional issues concerning the conduct of the General Meeting are governed by the Rules of Procedure of the General Meeting (available on the Company's corporate website).

Shareholders have certain rights associated with the General Meeting which arise expressly from the applicable provisions of law.

Manner of convening the General Meeting

The General Meeting is convened by means of a notice published on the Company's website and in the manner prescribed for the provision of current information in the Act on Offering, i.e. in the form of current reports. The notice must be published at least twenty six days before the date of the General Meeting, in accordance with the provisions of the CCC.

In line with the Articles of Association, the General Meeting is convened by the Management Board:

- 1. on its own initiative,
- 2. at the written request of the Supervisory Board, at the written request of a shareholder or shareholders representing at least one-twentieth of the share capital, or
- 3. at the written request of the State Treasury, as long as it is the Company's shareholder.

As a general rule, a properly convened General Meeting is valid irrespective of the number of shares represented therein.

General Meetings can be held either at the Company's registered office in Gdańsk or in Warsaw.

Conduct of the Ordinary General Meeting

The General Meeting is opened by the Chairperson or Vice-Chairperson of the Supervisory Board, and in their absence – by the President of the Management Board or a person designated by the Management Board. Subsequently, the Chair of the Meeting is elected from among the persons entitled to participate in the General Meeting, in accordance with the Rules of Procedure of the General Meeting.

Resolutions must not be passed on items not covered by the agenda of the General Meeting, unless the entire share capital is represented therein and no one of those present has objected as regards the adoption of such resolutions.

Voting is open. Voting by secret ballot is ordered in the case of elections and motions to dismiss members of the Company's governing bodies or liquidators, motions to hold them liable, as well as in personnel-related matters. Further, a secret ballot must be ordered at the request of at least one of the shareholders present or represented at the General Meeting.

In accordance with the Company's Articles of Association, the voting rights of shareholders and the voting rights of share usufructuaries and pledgees are restricted in a manner which is described in detail in the *Restrictions on voting rights* section of the Report.

Resolutions of the General Meeting are adopted by an absolute majority, unless the CCC or the Articles of Association provide otherwise.

The General Meeting may order adjournments (by a two-thirds majority), which may not last longer than thirty days altogether.

Powers and responsibilities of the General Meeting

Key powers and responsibilities of the General Meeting, as prescribed by the CCC and the Articles of Association, include:

- 1. reviewing and approving the Management Board's report on the Company's operations, and the financial statements for the previous financial year,
- 2. granting discharge to the members of the corporate bodies,
- 3. distribution of profit or coverage of loss,
- 4. changing the principal business activity of the Company,
- 5. amending the Articles of Association,
- 6. share capital increases or decreases,
- 7. merger, demerger or transformation of the Company,
- 8. dissolution or liquidation of the Company,
- 9. issues of convertible bonds, bonds with pre-emptive rights and subscription warrants,
- 10. disposal or lease of the enterprise or a branch of activities and creation of limited property rights thereon,
- 11. creation, utilisation and liquidation of the Company's capitals and funds,
- 12. appointment and dismissal of members of the Supervisory Board and determining the level of their remuneration,
- 13. stripping existing shareholders of subscription rights, in whole or in part,
- 14. purchase of own shares and authorising the Management Board to purchase them for redemption,
- 15. execution by the Company of a loan, advance or surety agreement or another similar agreement with a member of the Management Board, a member of the Supervisory Board, a commercial proxy (*prokurent*) or a liquidator, or in favour of any such person,
- 16. the purchase of real property, a right of perpetual usufruct or interest in real property or in a right of perpetual usufruct worth more than PLN 40 m,
- 17. purchase of non-current assets, excluding the purchase of real property or a right of perpetual usufruct or the acquisition of and subscription for shares in other companies, worth more than PLN 40 m,
- 18. disposal of non-current assets, including real property, a right of perpetual usufruct or interest in real property or in a right of perpetual usufruct, excluding shares in other companies, worth more than PLN 40 m,
- 19. postponement of the record date, setting the record date or arrangement for dividend payment in instalments.

Three General Meetings took place in 2018:

- 1) An Extraordinary General Meeting on 15 February 2018. The content of the resolutions adopted by that Meeting was published in Current Report No. 8/2018 dated 15 February 2018.
- 2) An Annual General Meeting on 27 June 2018. The content of the resolutions adopted by that Meeting was published in Current Report No. 25/2018 dated 28 June 2018.
- 3) An Extraordinary General Meeting on 3 September 2018. The content of the resolutions adopted by that Meeting was published in Current Report No. 41/2018 dated 3 September 2018.

The Supervisory Board

Composition

In FY 2018 and until the date of this Report, the composition of the Energa SA Supervisory Board has been as follows:

1. from 1 January 2018 until the date of the Report:

a) Paula Ziemiecka-Księżak – Chairperson of the Supervisory Board,

b) Zbigniew Wtulich – Vice-Chairperson of the Supervisory Board,

c) Agnieszka Terlikowska-Kulesza – Secretary of the Supervisory Board,
 d) Andrzej Powałowski – Member of the Supervisory Board,

e) Marek Szczepaniec – Member of the Supervisory Board,

f) Maciej Żółtkiewicz – Member of the Supervisory Board.

Marek Szczepaniec and Andrzej Powałowski satisfy the independence criteria envisaged for independent supervisory board members within the meaning of the Commission Recommendation of 15 February 2005 on the role of non-executive or supervisory directors of listed companies and on the committees of the (supervisory) board, taking into account the requirements envisaged by the Best Practices of WSE Listed Companies, and also for independent members of the Audit Committee, within the meaning of the Act of 11 May 2017 on Statutory Auditors, Audit Firms and Public Oversight (Journal of Laws of 2017, item 1089).

The current term of office of the Company's Supervisory Board will end on 26 June 2020.

Paula Ziemiecka-Księżak graduated from the Leon Koźmiński Entrepreneurship and Management College. In 1996, she began her employment with the Ministry of Treasury. She worked in departments responsible for the oversight of state-owned companies. She was in charge of the oversight of companies from the motor transportation and marine transport sectors, and also in the energy sector. Currently, she is the Head of the Supervision Division in the Department of Supervision and Ownership Policy of the Ministry of Energy. Her responsibilities include the supervision of overall economic and legal issues associated with the activity of state-owned companies from the mining sector, energy sector and other sectors. Additionally, she has gained experience in corporate governance since 2002, serving on supervisory bodies of companies such as SIP-MOT SA in Zamość, PKS Ostrołęka SA, Opakomet SA based in Kraków and PERN SA based in Płock. She has been the Chairperson of the Energa SA Supervisory Board since 12 November 2015.

Agnieszka Terlikowska-Kulesza graduated from the Agricultural Faculty of the Warsaw University of Life Sciences and completed postgraduate studies at the Warsaw School of Economics in finance and European economic and legal relations. In February 1997, she started her career with the Ministry of State Treasury, in the Department of Commercialisation and Direct Privatisation, in the Tender Privatisation Team. Between September 1997 and June 2002, she worked for the Privatisation Agency in the Tender Team as a Chief Specialist and then as a Section Manager. During that period, she participated in the organisation of tenders for the selection of providers of pre-privatisation analyses for companies with State Treasury shareholding, she was in charge of the oversight and execution of privatisation projects, mainly through the invitation to tender procedure, reviews of economic and financial analyses and valuations of state-owned companies slated for privatisation. Between July 2002 and June 2016, she was a Chief Specialist in state-owned company supervision departments at the Ministry of Treasury. She supervised companies from the ceramic, construction and vehicle transportation industries. In 2009-2016, she supervised chemical sector companies. Since July 2016, she has been a Chief Specialist at the Department of Supervision and Ownership Policy at the Ministry of Energy, in charge of the oversight of mining companies. She gathered additional experience in 2001-2016 by serving on supervisory bodies of companies with State Treasury shareholding such as: "Chłodnia Szczecińska" Sp. z o.o., Zakłady Ceramiczne "Bolesławiec" w Bolesławcu Sp. z o.o., Przedsiębiorstwo Komunikacji Samochodowej w Białymstoku SA, Przedsiębiorstwo Robót Drogowych Sp. o.o. in Mielec, Przedsiębiorstwo Elektryfikacji i Robót Instalacyjnych "ELTOR-Warszawa" Sp. z o.o. in Wołomin.

Zbigniew Wtulich graduated from the Faculty of Drainage and Water Engineering at the Warsaw University of Life Sciences. He started his professional career in 1984 as a Designer Assistant in the Hydro Drainage Design Department. Subsequently, he worked as a Construction Engineer for the Regional Drainage Projects Enterprise (in October 1984). He held that position until April 1988. In 1988-1991, he worked as an Engineer for Amak, a foreign company (construction sector), and in 1993-1997 he was employed by the State Treasury Agricultural Property Agency. Before his appointment on the Supervisory Board, Zbigniew Wtulich served as a Chief Expert in the Department of Treasury Property Records of the Ministry of Treasury (1997-1998), Chief Expert and Team Coordinator in the Department of Reprivatisation and Compensation of the Ministry of Treasury (1998-2001), Head of Unit in the Department of Reprivatisation and Share Allocation of the Ministry of Treasury (2002 to 2006), Head of Unit in the Department of Records, Reprivatisation, Compensation and Share Allocation (2006-2010). In 2010-2017, he additionally performed the function of Head of Unit in the Department of Treasury Property of the Ministry of Treasury. Additionally, he was a Member of the Supervisory Board in Zakłady Tworzyw Sztucznych GAMRAT SA (in 2011) and in Przedsiębiorstwo Gospodarki Wodnej i Rekultywacji SA (2002 to 2009). Currently he is the Minister's Advisor in the Department of Forestry of the Ministry of the Environment.

Maciej Żółtkiewicz graduated from the Faculty of Electrical Engineering of the Częstochowa University of Technology and completed a postgraduate course at the European University of Law and Administration in Warsaw. He started his career in 1979 as a Technical Specialist in the Eastern Power Region in Radom. He occupied this position until 1988. In 1988-1999, he worked at Elektrociepłownia Radom SA, successively as: an Automation and Measurement Specialist, Corporate Governance and Restructuring Department Manager, Chief Specialist for Organisational and Staff Matters and Management Board Member. In 1999-2000, he sat on the Management Board of Zakład Maszyn do Szycia Łucznik Sp. z o.o. in Radom. In 2001-2005, he successively held the following offices: a Forced Administrator of Putis in Milanówek, a privatisation representative at Transdrog in Warsaw, Vice-President of the Management Board at P.W. Mediainstal Sp. z o.o. in Radom. In 2006-2008, he was the President of the Management Board at Fabryka Łączników Radom SA. From 2009 he was in charge of internal control and audit at RTBS Administrator Sp. z o.o. in Radom, and from 2013 at Radpec SA in Radom. He has acquired state-owned company oversight experience sitting on the supervisory boards of such companies as: Elektrociepłownia Radom SA, Elektrownia Wodna Żarnowiec SA, Fabryka Łączników Radom SA. In 2009-2015, he served on the supervisory board of PPUH Radkom Sp. z o.o. in Radom.

Marek Szczepaniec graduated from the University of Gdańsk. Currently he is a professor at the University of Gdańsk (since 2008) and professor at the Kazimierz Wielki University in Bydgoszcz (since 2014). In 1993-2001, he worked as a Consultant at the Polish-American Small Business Advisory Foundation. In 1992-2006, he was a Consultant with the consulting firm B.P.S. Consultants Poland. Since 2006, he has been the Co-Owner and Vice-President of Qualifact, which is a research firm. He specialises in research on entrepreneurship, human capital, economic growth, behavioural finance and corporate marketing strategies. He has authored more than 150 research reports, scientific papers and other publications. Examples of companies that have relied on his reports and studies include PKO Bank Polski, BZ WBK, Credit Agricole, BNP Paribas, Pekao SA, ING, mBank in the banking sector, PZU, Warta, Compensa, Allianz, Aviva in the insurance sector, and the LOTOS Group, PKN Orlen, BP, Total in the fuel sector. He led market research for Elektrociepłownia Wybrzeże and the Energa Group and drew up a study entitled "Energy company customer service models. Global trends".

Andrzej Powałowski studied at the Faculty of Law and Administration of the Nicolaus Copernicus University in Toruń in 1969-1973. In 1973, he started a job as a Junior Lecturer in the National Economy Management Law Section at the Faculty of Law and Administration of the University of Gdańsk. In 1980, he obtained the title of PhD in legal studies and was employed as an Assistant Professor. From 1992, he was a Senior Lecturer at the Public Economic Law Faculty, and from 1994 – at the Public Economic Law and Environmental Protection Faculty. In 2009, he received a post-doctorate degree (doktor habilitowany) in legal studies in the area of public economic law. In 2010, he was nominated to the position of an Associate Professor at the University of Gdańsk. Currently, he is the Head of the

Public Economic Law Section at the Law and Administration Faculty and the Head of postgraduate programmes: "Legal conditions for conduct of business activity" and "Public procurement law and system" at the University of Gdańsk. He is also a lecturer at the Branch Campus of the Gdańsk School of Higher Education in Olsztyn. He was employed as an Associate Professor at the Baltic College of the Humanities and the Real Estate Management College. He wrote a number of publications, including books and papers for scientific journals, and he is a member of governing bodies of non-governmental organisations and scientific periodicals. He worked as a legal advisor (*radca prawny*), and since 2010 he has been a trial lawyer (*adwokat*) in his own law firm in Gdańsk. He is an arbitrator of the International Court of Arbitration of the Polish Chamber of Maritime Commerce.

None of the above members of the Supervisory Board are engaged in any activities competitive to the business of Energa SA, participate in any competitive company as a partner of a partnership or as a member of a body of a corporation, or participate in any other competitive legal person as a member of its corporate bodies, neither is any of them listed in the Registry of Insolvent Debtors maintained pursuant to the Act on the National Court Register.

Powers and responsibilities of the Supervisory Board

The powers and responsibilities of the Supervisory Board include, in particular:

- assessing the Management Board's report on the Company's and Group's operations as well
 as the financial statements for the previous financial year and the consolidated financial statements of the Group in terms of their consistency with the records, relevant documents and the
 facts, assessing the Management Board's recommendations on allocation of profit or coverage
 of loss.
- 2. submitting annual written reports on the assessment results to the General Meeting, referred to in point 1,
- preparation of reports in connection with oversight of the investments carried out by the Management Board and ensuring that investment spending is incurred in a correct and effective manner,
- 4. preparation, at least once a year, together with a report from the assessment of the annual financial statements and the consolidated financial statements of the Group, of the Supervisory Board's opinion on the economic viability of the Company's capital exposure to other commercial companies effected in financial year concerned,
- 5. preparation and presentation, once a year, to the Annual General Meeting of a brief assessment of the Company's standing, including an evaluation of the internal control system and the system for managing the Company's material risks,
- 6. reviewing of and expressing opinion on issues which are to be the subject of resolutions of the General Meeting,
- 7. selecting an auditor to audit the financial statements,
- 8. approving the strategies of the Company and of the Group,
- 9. approving annual/long-term income and expenditure budgets and investment plans for the Company and the Group,
- 10. adopting rules of procedure detailing the procedures applicable to the activities of the Supervisory Board,
- 11. approving the rules of procedure of the Company's Management Board,
- 12. approving the Company's organisation policy,
- 13. approving the principles of the Company's sponsoring activity,
- 14. setting the principles and rates of remuneration for the President of the Management Board and Management Board members, subject to the mandatory provisions of law,
- 15. delegating members of the Supervisory Board to temporarily substitute for Management Board members who are unfit for office and setting their rates of remuneration,
- 16. deciding how the Company will vote at general meetings of its subsidiaries.

A detailed description of the powers and responsibilities of the Supervisory Board is provided in the Articles of Association, available on the corporate website.

Method of operation of the Supervisory Board

The Supervisory Board is responsible for the permanent supervision of the operations of the Company, in accordance with the CCC and the Articles of Association. The detailed operating procedure is defined in the Rules of Procedure of the Supervisory Board, available on the corporate website.

The Supervisory Board carries out its activities as a body. Members of the Supervisory Board participate in meetings, exercise their rights and perform their obligations in person. Members of the Supervisory Board are obliged to keep confidential any information related to the Company's operations which they have obtained, whether in connection with the exercise of their mandates or otherwise.

As a general rule, the Supervisory Board adopts its resolutions at meetings held at least once every two months.

Meetings of the Supervisory Board are convened by the Chairperson or Vice-Chairperson, who present a detailed agenda. A meeting should also be convened at the request of any Supervisory Board member or of the Management Board.

Meetings of the Supervisory Board are chaired by the Chairperson, and in his or her absence – by the Vice-Chairperson.

Supervisory Board members may participate in meetings and vote on resolutions adopted during such meetings by means of distance communication, i.e. tele- or videoconferencing technologies, provided that at least one Supervisory Board member is present at the venue chosen by the person who convened the meeting and that it is technically possible to ensure a secure connection.

In accordance with the Articles of Association, the Supervisory Board may adopt resolutions if at least half of its members are present at the meeting and all Supervisory Board members have been invited to the meeting.

The proposed agenda may be amended if all Supervisory Board members are present at the meeting and none of them objects to such amendment. An item not included on the agenda should be put on the agenda of the next meeting.

The Supervisory Board may adopt resolutions independently of its meetings, either by circulation or by means of distance communication, including in particular by electronic mail. Such resolution is valid if all members of the Supervisory Board have been notified of the wording of the draft resolution.

Supervisory Board resolutions are passed by an absolute majority of votes, and in the event of a tie vote, the Chairperson's vote is decisive.

As a general rule, the Supervisory Board passes resolutions by open vote, however, at a request of a member of the Supervisory Board and in personnel-related matters, voting by secret ballot is ordered. Whenever voting by secret ballot is ordered, resolutions must not be adopted by circulation or by means of distance communication.

For important reasons, the Supervisory Board may delegate individual members to perform certain supervisory activities on their own.

The Supervisory Board may delegate its members, for no longer than three months, to temporarily substitute for the members of the Management Board who have been dismissed, have resigned or are otherwise unfit for office.

Details of the activities of the Supervisory Board in the past financial year can be found in the Report on the Activities of the Supervisory Board, which is submitted on an annual basis to the General Meeting and published on the Company's corporate website.

The Supervisory Board appoint the Audit Committee and the Nomination and Compensation Committee from among its members.

From 1 January to 31 December 2018, the Supervisory Board of Energa SA held 15 meetings and adopted 132 resolutions. Five Supervisory Board meetings in 2018 were held without all members in attendance.

In each case, the Supervisory Board members resolved to justify absences, relying on information provided by the Supervisory Board members concerning the reasons for their absences.

The most important matters handled by the Supervisory Board in FY 2018 included, without limitation:

- initiation and conduct of recruitment procedures for the positions of members of the Management Board of Energa SA,
- 2. approving the Energa Spółka Akcyjna Organisation Policy,
- 3. analysis of the current economic and financial position of the Company and the Group and of the execution of and return on Energa Group's investments,
- 4. adopting a consolidated version of the Articles of Association of Energa SA and a consolidated version of the Rules of Procedure of the General Meeting,
- 5. supervising the activities carried out as part of the investment project consisting in the construction of the Ostrołęka C power unit with a capacity of approx. 1000 MW.

Additionally, in 2018, the Supervisory Board decided how to vote at the general meetings of subsidiaries, to the extent arising from the Company's Articles of Association, approved the income and expenditure budgets of Energa SA and the Energa Group, evaluated separate and consolidated financial statements for FY 2017 along with a motion to distribute profit, and monitored the Management Board's execution of the sponsorship activity plan.

The Audit Committee

The operating principles of the Audit Committee are defined in the Articles of Association of Energa SA and the Rules of Procedure of the Supervisory Board, available on the Company's website.

The Audit Committee operates as a body and provides advice and opinion to the Supervisory Board.

The tasks of the Audit Committee include in particular the following:

- 1. monitoring the financial reporting process,
- 2. monitoring the reliability of financial information presented by the Company,
- 3. monitoring the effective operation of internal control, internal audit and risk management systems in place at the Company,
- 4. monitoring the performance of financial audit activities,
- 5. verifying whether the statutory auditor and the statutory audit firm are independent and objective, in particular when they provide non-audit services,
- 6. recommending a statutory audit firm to be engaged for financial auditing to the Supervisory Board.

The Audit Committee performs its functions by submitting proposals, recommendations, opinions and reports within its area of competence to the Supervisory Board, in the form of resolutions.

The Audit Committee is independent from the Company's Management Board, which must not give any binding instructions to the Committee as to the performance of the Committee's functions.

The Audit Committee includes at least three members of the Supervisory Board, of whom at least one should meet the independence criteria prescribed by law and be qualified in the field of accounting or financial auditing in accordance with the Act on Statutory Auditors. In accordance with the Articles of Association, that person should satisfy the requirements for independent Supervisory Board members within the meaning of Commission Recommendation of 15 February 2005 on the role of non-executive or supervisory directors of listed companies and on the committees of the (supervisory) board (2005/162/EC), taking into account the requirements of Best Practices of WSE Listed Companies, and also for independent members of the Audit Committee, within the meaning of the Act of 11 May 2017 on Statutory Auditors, Audit Firms and Public Oversight (Journal of Laws of 2017, item 1089).

In FY 2018 and to date, the composition of the Audit Committee has been as follows:

- 1. from 1 January 2018 until the date of the Report:
 - a. Marek Szczepaniec Chairperson of the Committee,
 - b. Zbigniew Wtulich,
 - c. Andrzej Powałowski.

Since 18 October 2017, Marek Szczepaniec has been the Chairperson of the Audit Committee.

A description of the Audit Committee's activities in the previous financial year, together with a detailed description of the activities undertaken by the Committee, are provided in the Report on the activities of the Audit Committee, which is an Appendix to the Report on the Activities of the Supervisory Board, submitted annually to the General Meeting and published on the Company's corporate website.

In 2018, the Audit Committee held four meetings, of which three took place with all members in attendance.

The Nomination and Compensation Committee

The Nomination and Compensation Committee of the Supervisory Board of Energa SA has operated since 27 February 2015, when the Company's Supervisory Board made a decision to appoint it and approve the new Rules of Procedure of the Supervisory Board of Energa SA, setting out its method of operation.

The scope of activity of the Nomination and Compensation Committee covers expressing opinions and conducting analyses to support the Supervisory Board in the performance of its duties prescribed in the Articles of Association in respect of the overall compensation policy for Management Board members and executives of the Company and other Energa Group companies, as well as making recommendations concerning the appointments of Management Board members.

The powers and responsibilities of the Nomination and Compensation Committee include in particular:

- 1. conducting activities to recruit the Company's Management Board members, to the extent designated by the Supervisory Board,
- 2. preparing draft versions of contracts and other model documents in connection with serving as the Company's Management Board members and supervision of the performance of the contractual obligations taken by the parties,
- 3. supervising the implementation of the Management Board's compensation plan, in particular preparing billing documents concerning variable and bonus pay elements,
- 4. monitoring and analysis of the compensation plan for the Management Boards and executives of Energa Group companies,
- 5. supervising the correct provision of contractual benefits for the Company's Management Board, such as personal and medical insurance, use of company cars, apartments and other benefits.

In FY 2018, the composition of the Nomination and Compensation Committee was as follows:

- 1. from 1 January 2018 until the date of the Report:
 - a. Paula Ziemiecka-Księżak Chairperson of the Committee,
 - b. Agnieszka Terlikowska-Kulesza,
 - c. Zbigniew Wtulich.

Five meetings of the Nomination and Compensation Committee were held in 2018, of which four had all members in attendance.

A description of the Nomination and Compensation Committee's activities in the previous financial year is provided in the Report on the Activities of the Nomination and Compensation Committee, which is an Appendix to the Report on the Activities of the Supervisory Board.

The Management Board

Rules of appointing and dismissing the members of the Management Board

The Management Board may consist of one to five persons, including the President and one or more Vice-Presidents. The term of office of the Management Board is three years, and all members serve the same term of office.

In accordance with the Articles of Association, Management Board members are appointed and dismissed by the Supervisory Board, which appoints one member as the President and one or more members as the Vice-President.

A member of the Management Board can also be:

- 1. dismissed or suspended from duty by the General Meeting,
- 2. suspended from duty for important reasons by the Supervisory Board.

In conformity with section 16 of the Articles of Association of Energa SA, the Supervisory Board appoints the members of the Management Board following a recruitment procedure.

A Management Board member submits his or her resignation to another member of the Management Board or to the commercial proxy (prokurent), and where this is not possible, to the Supervisory Board. The resignation notice should be submitted in writing. The member of the Management Board must inform the Chairperson of the Supervisory Board of the resignation.

Composition

Throughout 2018 and until the date of this Report, the Management Board of the Company has had the following members:

- in the period from 1 January 2018 to 5 February 2018:
 - a. Daniel Obajtek
 - President of the Management Board,
 - b. Alicja Barbara Klimiuk
- Vice-President of the Management Board for Operations,
- c. Jacek Kościelniak
- Vice-President of the Management Board for Finance,
- d. Grzegorz Ksepko
- Vice-President of the Management Board for Corporate Mat-
- from 6 February 2018 to 1 July 2018:

 - a. Alicja Barbara Klimiuk Vice-President of the Management Board for Operations, act-

President of the Management Board,

- b. Jacek Kościelniak
- Vice-President of the Management Board for Finance,
- c. Grzegorz Ksepko
- Vice-President of the Management Board for Corporate Mat-
- from 2 July 2018 to 31 July 2018:
 - a. Arkadiusz Siwko
- President of the Management Board,
- b. Alicja Barbara Klimiuk
- Vice-President of the Management Board for Operations,
- c. Jacek Kościelniak
- Vice-President of the Management Board for Finance,
- d. Grzegorz Ksepko
- Vice-President of the Management Board for Corporate Mat-

ters,

- from 31 July 2018 until the date of this Report:
 - a. Alicja Barbara Klimiuk ing
- Vice-President of the Management Board for Operations, act-

President of the Management Board,

- b. Jacek Kościelniak
- Vice-President of the Management Board for Finance,
- c. Grzegorz Ksepko
- Vice-President of the Management Board for Corporate Mat-

Since Daniel Obajtek resigned as President of the Management Board of Energa SA on 5 February 2018, on 6 February 2018, the Management Board of Energa SA passed a resolution to appoint Alicja Barbara Klimiuk as acting President of the Management Board of the Company. On 6 February 2018, the Supervisory Board of the Company approved the decision to appoint the Vice-President of the Management Board for Operations, Alicja Barbara Klimiuk, as acting President of the Management Board of Energa SA.

On 29 June 2018, the Company's Supervisory Board decided to appoint Arkadiusz Siwko on the Management Board of Energa SA of the 5th Term of Office as President of the Management Board, effective from 2 July 2018.

Due to the dismissal of Arkadiusz Siwko by the Supervisory Board from the office of the President of the Management Board of Energa SA on 31 July 2018, on the same day, the Management Board of the Company passed a resolution to appoint Alicja Barbara Klimiuk as acting President of the Management Board. On 31 July 2018, the Supervisory Board approved the decision to appoint Alicja Barbara Klimiuk, Vice-President of the Management Board for Operations, as acting President of the Management Board of Energa SA.

In view of the expiry of the 5th Term of Office of the Management Board of Energa SA on 4 January 2019, on 14 December 2018, the Supervisory Board of Energa SA initiated a recruitment procedure for the offices of members of the Company's Management Board of the 6th Term of Office:

- 1. President of the Management Board,
- 2. Vice-President of the Management Board for Finance,
- 3. Vice-President of the Management Board for Operations,
- 4. Vice-President of the Management Board for Corporate Matters.

Alicja Barbara Klimiuk – acting President of the Management Board, Vice-President for Operations

She graduated from the Management Faculty of the University of Gdańsk. She completed a Management post-graduate course at the Warsaw School of Economics and a Controlling in Corporate Management postgraduate course at the University of Gdańsk. She has long-standing experience with stateowned companies, including at Energa SA as the President of the Management Board. During the consolidation of the Energa Group and the Ostrołęka Power Plant Complex, she was in charge of the DSO separation process, establishment of an electricity trading company and restructuring of the Energa Group subsidiaries. In 2006-2007, she also served on supervisory boards of such companies as: Towarowa Giełda Energii SA in Warsaw, Zespół Elektrowni Ostrołęka SA and Cergia Energetyka Toruńska SA From 1992 to 1998, as the Vice-Mayor of Suwałki, she supervised the areas of finance, infrastrucinvestments, land surveying, spatial management and public utility companies. In 1998-2006, she was the President and Vice-President of the Special Economic Zone in Suwałki, where her responsibilities included, without limitation, oversight of infrastructure construction and development within the Special Economic Zone and monitoring the compliance of businesses with their permits. In 2008-2013, she ran her own business in the field of investment and environmental impact assessment report consulting. Since 2014, she has been the Director of the Technology Transfer Centre at the Prof. Edward F. Szczepanik State School of Higher Professional Education in Suwałki, where she is in charge of EU-funded projects focusing on research and development activities for the benefit of undertakings and technology transfers from academic centres to the economy.

Jacek Kościelniak - Vice-President of the Management Board for Finance

He graduated from the Economic Academy in Katowice (today the University of Economics). He specialises

in finance and accounting. He started his career in 1989 as an accountant, finance specialist and chief accountant in privately held limited liability companies. Subsequently, from 1992 to 1998, he provided accounting, tax and legal and economic advisory services as a sole proprietor. He delivered training in the field of taxes, accounting and mandatory prevention of introducing assets from illegal or undisclosed sources into the financial market. He also worked as a Compliance Inspector (*lustrator*) for the National Cooperative Savings and Loans Union (Krajowa Spółdzielcza Kasa Oszczędnościowo-Kredytowa). In 1998-2002, he worked as the Finance Department Director at the Silesian Voivodship Office. He was the Chairman of the Supervisory Board of the Upper Silesia Regional Development Agency and a

Member of the Council of the Upper Silesia Restructuring Fund. A Member of the Sejm of the 5th Term and, during that period, a Member of the Parliamentary Public Finance Committee. From January to November 2007, he was the Secretary of State at the Prime Minister's Office and the Deputy Chairman of the Standing Committee of the Council of Ministers. In 2007-2011, he was the Vice-President of the Supreme Audit Office. He was engaged in an expert capacity in a twinning project concerning the reinforcement of the audit capacity of the audit authorities in Georgia and Albania.

Grzegorz Ksepko – Vice-President of the Management Board for Corporate Matters

Graduate of the University of Gdańsk's Faculty of Law and Administration (2001). In 2004, he completed a public prosecutor trainee programme at the Regional Public Prosecution Office in Gdańsk and passed the public prosecutor examination. He was admitted to the bar in November 2005. In July 2006 he became a Partner at Kancelaria Radców Prawnych i Adwokatów Głuchowski Siemiątkowski Zwara i Partnerzy (a law firm). In November 2010, he was promoted to a Senior Partner, taking an executive position. In his law practice, he specialised mostly in corporate law, business services, criminal law, criminal tax law, civil law, administrative law and matters relating to the oil and power sector. Additionally, he provided services to other businesses, including consulting in the broad area of corporate governance. In 2003-2007, he sat on the Supervisory Board of Agencja Rozwoju Pomorza SA (the Pomeranian Development Agency) in Gdańsk. He was one of the leading authors of a proposal for the Lustration Act and amendment to the Act on the Institute of National Remembrance, drafted in 2006. He also participated in drafting of a proposal for the Act on Personal Bankruptcy, an amendment of the Act on the General Counsel to the Republic of Poland, an amendment of the Press Law, an amendment of the Act on Weapons and Ammunition, an amendment of the Criminal Code, and he drafted proposals for regulations of the Minister of Regional Development in the field of public aid. In 1996, he completed the Fourth Annual Summer School for Young Social and Political Leaders of the Polish Robert Schuman Foundation and in 1997, the English language school at the University of California Los Angeles.

None of the above members of the Management Board are engaged in any activities competitive to the business of Energa SA, participate in any competitive company as a partner of a partnership or as a member of a body of a corporation, or participate in any other competitive legal person as a member of its corporate bodies, neither is any of them listed in the Registry of Insolvent Debtors maintained pursuant to the Act on the National Court Register.

Powers and responsibilities of the Management Board

The Management Board proceeds in compliance with the CCC and the Articles of Association. The organisation and operating principles of the Management Board, including the detailed resolution procedure, are set out in the Rules of Procedure of the Management Board approved by the Supervisory Board, published on the corporate website of the Company.

The Management Board administers the Company's business and represents the Company. Joint action of two members of the Management Board or of a member of the Management Board and a commercial proxy (*prokurent*) is required to bind and sign on behalf of the Company.

The area of responsibility of the Management Board includes all matters of the Company that are not restricted by the law or Articles of Association to the competence of the other corporate bodies. In accordance with the Articles of Association, subject to certain exceptions provided for therein, each member of the Management Board may administer the Company's business within his or her competence set forth on the Rules of Procedure of the Management Board, without a prior resolution of the Management Board. However, if prior to handling of any such matter even one of the remaining members of the Management Board opposes to its handling, a resolution of the Management Board is required.

As at the date of this Report, members of the Management Board, in order to manage matters falling within their competence individually, have functionally divided specific areas of the Company's activities, delegating:

- to the President of the Management Board functional oversight of the following areas of activity:
 - a. press relations,
 - b. audits and inspections,

- c. strategic risk management,
- d. legal services,
- e. safety and security,
- f. HR policy of the Group, including recruitment of members of corporate bodies of the Energa Group companies,
- g. marketing and sponsoring,
- h. organisational management,
- i. social dialogue.
- 2. To the Vice-President of the Management Board for Corporate Matters functional oversight of the following areas of activity:
 - a. institutional relations,
 - b. corporate governance within the Group,
 - c. management by objectives,
 - d. internal communication,
 - e. CSR and environmental policy,
 - f. management of organisational governance within the Group.
- To the Vice-President of the Management Board for Finance functional oversight of the following areas of activity:
 - a. planning and financial analysis,
 - b. financial reporting and consolidation,
 - c. financial policy,
 - d. financial risk management within the Group,
 - e. business controlling,
 - f. investor relations,
 - g. stakeholder relations,
- 4. To the Vice-President of the Management Board for Operations functional oversight of the following areas of activity:
 - a. the Energa Group Strategy, regulatory policy,
 - b. strategic asset management,
 - c. market analysis and Group development,
 - d. research, development and innovation,
 - e. mergers and acquisitions,
 - f. IT.

Furthermore, in the periods between 6 February and 1 July as well as since 31 July to date (as referred to above), pursuant to Article 1 sec. 6 of the Rules of Procedure of the Management Board of Energa SA, the Management Board appointed Alicja Barbara Klimiuk, Vice-President of the Management Board for Operations, as acting President of the Management Board of Energa SA. The above was approved by the Supervisory Board of the Company. At the same time, the Management Board delegated functional oversight of the following areas of activity to Alicja Barbara Klimiuk, acting President of the Management Board of Energa SA:

- 1. press relations,
- 2. audits and inspections,
- 3. strategic risk management,
- 4. legal services,
- 5. safety and security,
- 6. HR policy of the Group, including recruitment of members of corporate bodies of the Energa Group companies,
- 7. marketing and sponsoring,
- 8. organisational management,
- 9. social dialogue.

Method of operation of the Management Board

Resolutions of the Management Board, as a general rule, are adopted at meetings. Meetings are held as scheduled, when required, however no later than once every two weeks.

Meetings of the Management Board are convened by the President or by a member of the Management Board. Meetings held according to a fixed schedule adopted by a Management Board resolution do not require any notice. Furthermore, at a written request from a member of the Management Board or Supervisory Board, a meeting of the Management Board should be convened within no more than four days after the submission of the request to the President of the Management Board.

As a general rule, meetings of the Management Board are chaired by the President of the Management Board. The meeting venue is either the registered office or a different venue specified by the person convening the management board meeting. The Rules of Procedure of the Management Board allow management board members to participate in meetings and vote on resolutions adopted during such meetings by means of distance communication, i.e. tele- or videoconferencing technologies, provided that at least one Management Board member is present at the venue chosen by the person who convened the meeting and that it is technically possible to ensure a secure connection.

Management Board resolutions are passed by an absolute majority of votes. In the event of a tie vote, the vote of the President of the Management Board is decisive. For resolutions to be valid, it is necessary to properly notify all members of the Management Board of the meeting to be held and, if the Management Board has at least three members, more than half must be present at the meeting. In the case of a Management Board consisting of two members, all members must be present for resolutions to be valid. As a general rule, voting is open. However, at a request of a member of the Management Board, voting by secret ballot is ordered.

In urgent situations, it is acceptable to adopt resolutions by circulation or by means of distance communication, such as fax and electronic mail, provided that all members of the Management Board consent to that. A resolution is valid if the proposal for the resolution has been circulated or communicated by means of distance communication to all members of the Management Board.

In 2018, the Management Board of Energa SA held 51 meetings and adopted 512 resolutions.

Key activities and decisions of the Management Board included:

- 1. implementation of the project involving the construction of a new power unit in Ostrołęka,
- 2. continuation of the development of the SMILE system for the Energa Group,
- 3. adoption of the Long-Term Financial Model for the Energa Group,
- 4. taking action in view of the entry into force of the General Data Protection Regulation,
- 5. taking measures to implement an optimum structure for the Energa Group and to harmonise purchasing and logistics processes,
- 6. approving the Energa Spółka Akcyjna Organisation Policy.

6.8. Salaries of executive and supervisory staff

The Management Board

On 15 December 2016, pursuant to Resolution No. 27 of the Extraordinary General Meeting, the principles of remuneration for Management Board members were adjusted to the provisions of the Act of 9 June

2016 on Remuneration Policies for Persons Managing Certain Companies (Journal of Laws of 2016, item 1202). As at the date of the Report, the rates of remuneration for work (the fixed component) for the members of the Management Board of Energa SA were set in a range of 7 to 15 times the average monthly salary in the business enterprise sector, excluding profit distributions for the fourth quarter of the previous year, as announced by the President of the Central Statistical Office.

On the basis of the remuneration principles, contracts for management services are concluded with the management staff, which provide for:

- 1. the right to non-competition compensation for a period of 6 months after the date of termination of the contract,
- 2. the right to a severance grant equal to three times the base monthly salary if the manager is dismissed from his or her office as a member of the Management Board.

The individual salaries of the members of the Company's Management Board for 2018 are presented in the table below.

Table 41: Salaries of members of the Management Board of Energa SA in the period from 1 January to 31 December 2018 (in PLN '000)

Name	Period in office	Wages and sal- aries	Other benefits	Total*
Alicja Barbara Klimiuk	from 1 January to 31 December 2018	739.84	34.85	774.69
Jacek Kościelniak	from 1 January to 31 December 2018	739.84	31.26	771.10
Grzegorz Ksepko	from 1 January to 31 December 2018	739.84	6.00	745.84
Daniel Obajtek	from 1 January to 5 February 2018	77.07	27.88	104.95
Arkadiusz Siwko	from 2 July to 31 July 2018	66.06	2.50	68.56
TOTAL		2362.65	102.49	2465.14

^{*}differences in totals are due to roundings

Members of the Management Board were additionally entitled to benefits in kind in the previous year, including without limitation:

- 1. medical insurance for the member and his or her immediate family and the right to choose between life cover and medical cover,
- 2. tied accommodation, in justified situations, or reimbursement of rental costs,
- 3. financing or reimbursement of individual training relating to the scope of activities performed for the Company,
- 4. use of the Company's assets.

The compensation plan for the members of the Management Board of Energa SA is based on management by objectives. Objectives are set on the basis of the current Energa Group Strategy, the Multi-Annual Plan of Strategic Investments and the internal and external challenges faced by the Group. The payment of variable pay components to members of the Management Board of Energa SA depends on the

and level of achievement of objectives. Additionally, the objectives of the Management Boards of Lead Entities of Business Lines and Company management are aligned with the objectives of the Management Board of Energa SA and cascaded in a top-down fashion. The existing model offers incentives and integrates the executives and managers around the objectives, encouraging co-ownership.

The system design allows both a focus on activities that are important from the perspective of the Group and the fulfillment of the Group's ambitions. It is also important for the Company's shareholders, allowing to create long-term value for Energa and ensuring the stability of business operations.

The Supervisory Board

In accordance with the Articles of Association, members of the Supervisory Board are entitled to a monthly salary at a rate set by the General Meeting.

Furthermore, the Company covers the expenses incurred in connection with the performance of functions by the members of the Supervisory Board, in particular the cost of travel to attend Supervisory Board meetings, costs of accommodation and meals.

No remuneration is payable for a month in which a member of the Supervisory Board attended none of the formally convened meetings and the absences were not excused. Salaries of the members of the Supervisory Board of Energa SA for 2018 are presented in the table below.

Table 42: Salaries of members of the Management Board of Energa SA in the period from 1 January to 31 December 2018 (in PLN '000)

Name	Period in office in 2017	Wages and sal- aries	Other benefits	Total
Paula Ziemiecka- Księżak	from 1 January to 31 December 2018	89.84	0	89.84
Zbigniew Wtulich	from 1 January to 31 December 2018	79.27	0	79.27
Marek Szczepaniec	from 1 January to 31 December 2018	79.27	0	79.27
Maciej Żółtkiewicz	from 1 January to 31 December 2018	79.27	0	79.27
Agnieszka Terlikowska- Kulesza	from 1 January to 31 December 2018	79.27	0	79.27
Andrzej Powałowski	from 1 January to 31 December 2018	79.27	0	79.27
TOTAL*		486.19	0	486.19

^{*}differences in totals are due to roundings

Number and par value of Company shares and shares in the Company's related entities held by management and supervisory staff

None of the members of the Management Board or Supervisory Board of Energa SA had any Company shares as at 31 December 2018.

6.9. Description of the diversity policy

Energa SA respects the dignity of every person regardless of race, nationality, religion, gender, education, professional position, sexual orientation, degree of disability or political affiliation, and does not accept any form of discrimination. The Company seeks to ensure diversity through the selection of diverse and professional managerial and supervisory talents. Furthermore, inspiring ideas put forward by employees encourage action, while stimulating the Company's development. This diverse human potential is a source of innovation.

Another cornerstone of diversity management at Energa involves ensuring equal access to professional development and promotions. Based on a level paying field, equal rights and obligations, the Company ensures that everyone can be fairly and fully involved in the Energa Group's fields of activity.

6.10. Main features of internal control and risk management systems in relation to the financial reporting process

The internal audit function is an important element of the internal control system. The Company has an internal audit unit which performs audit and control functions across the Energa Group. These functions are performed in line with the Energa Group's Internal Audit Policy. Internal auditing is an independent, objective activity designed to add value and improve an organisation's operations, bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes. It helps an organisation accomplish its objectives, giving assurance as to the effectiveness of these processes, also through consulting.

The purpose of an effective internal control system in financial reporting is to ensure the adequacy and accuracy of the financial information disclosed in periodic reporting. For that purpose, the Company has designed, implemented and used financial reporting process control matrices.

Such aspects as financial reporting were analysed as part of the annual Evaluation of internal controls, risk management and compliance at Energa SA, which was carried out in 2018 with the participation of an external advisor, Ernst&Young Sp. z o.o. Business Advisory Sp.k. ("EY"). The advisers did not make any negative observations in this respect. As a positive observation, they pointed out to a good practice that involved setting up a financial controlling unit (the Control and Tax Management Sub-Department).

Financial information used for financial reporting, Management Board reports and Energa's monthly management and operational reporting is derived from the Company's financial accounting system. Following the completion of all predefined end-of-month ledger closing processes, detailed management reports on finance and operations are prepared. The reports are drafted with the involvement of managers and executives from each organisational unit. For past reporting periods, the Company's financial performance is thoroughly analysed against budget estimates, and any identified deviations are properly clarified.

Both financial and management reporting of the Company and the Energa Group are based on the Accounting Policy (according to the International Financial Reporting Standards), which is updated as required and adopted for application by means of a resolution of the Company's Management Board.

The Company carries out annual reviews of strategies and economic and financial plans. Managers and executives are engaged in a detailed planning and budgeting process, which spans all areas of operation. When prepared, the economic and financial plan is adopted by the Management Board and approved by the Supervisory Board.

The selection of an auditor to audit the separate and consolidated financial statements of the Company is the responsibility of the Supervisory Board. A statutory auditor licensed to audit the financial statements of the Company is understood as the entity defined in the Act of 11 May 2017 on Statutory Auditors, Audit Firms and Public Oversight (Journal of Laws of 2017, item 1089).

The Company adopted a document entitled "The policy and procedure governing the selection of an audit firm and the policy on the provision of additional services by the audit firm, its related entities and members of its network", whose provisions satisfy the requirements of the Act on Statutory Auditors, Audit Firms and Public Oversight (Journal of Laws of 2017, item 1089). In accordance with art. 23a of the Articles of Association, the Audit Committee recommends a statutory auditor to perform the financial audit to the Supervisory Board, while its selection and change are the responsibility of the Supervisory Board. In previous practice, the Company did not cooperate for a continuous period of more than 5 years with any statutory audit firm.

The auditor selection procedure as a whole is carried out by the Audit Committee of the Supervisory Board and it includes the definition of auditor selection criteria, carrying out the selection procedure and authorising the Management Board to enter into a contract for auditing services with the auditor of choice. The Supervisory Board awards the contract for auditing services following a procedure aimed at selecting an independent auditor and a proposal in which the quote reflects the auditor's workload, its position on the market for auditing services and understanding of the Company's industry.

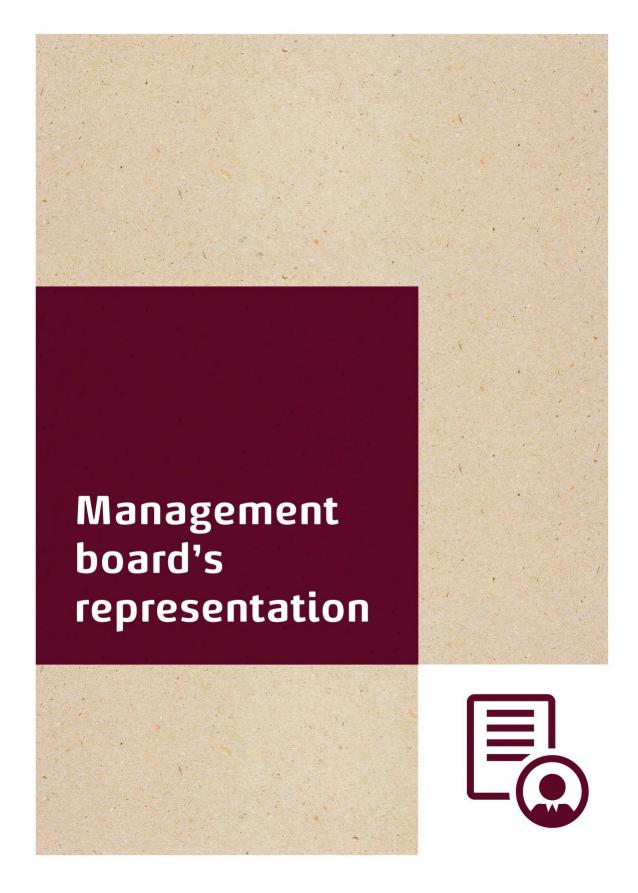
Due to the entry into force of Regulation (EU) No 537/2014 of the European Parliament and of the Council of 16 April 2014 on specific requirements regarding statutory audit of public-interest entities and the expected adoption by the Polish Parliament of an act transposing EU legislation providing for a minimum term of two years for auditing services contracts, the Supervisory Board decided to carry out the auditor firm selection procedure for the period from 2017 to 2018. As a result of the procedure, on 20 December 2016, the Company's Supervisory Board selected the statutory audit firm KPMG Audyt spółka z ograniczoną odpowiedzialnością sp.k., with registered office in Warsaw, ul. Inflancka 4A ("KPMG") as the statutory auditor to audit and review the separate and consolidated financial statements of Energa SA and the Energa Group for annual periods ended, respectively, 31 December 2017 and 31 December 2018.

The audit report is presented to the Management Board, Audit Committee and Supervisory Board. Following the annual audit, the statutory auditor presents the Company with the 'Audit Management Letter', describing the deficiencies and irregularities which have been identified in the course of the audit but do not have any significant impact on the reliability and accuracy of the financial statements.

As part of the Energa Group Integrated Risk Management System, financial reporting risk relating to the timely and error-free preparation of the Company's and Group's financial statements, as well as reporting and management information risk involved, for instance, in obtaining and preparation of management, operating and financial information required for management decisions, are identified and managed. The control mechanisms for the above risks include, without limitation: the Energa Group Accounting Policy, ledger accounting instructions, automatic controls embedded in IT systems. All controls are subject to periodic reviews in terms of adequacy, effectiveness and efficiency. At the end of 2018, an in-depth review of controls was carried out for reporting and management information risks, which showed that the controls were highly effective.

The risk management process, which is described in more detail in section 2.6 herein, spans all business lines and corporate levels across the Group. It provides for ongoing and periodic risk reviews, an independent periodic evaluation of system effectiveness and efficiency, and continuous improvement of the system based on the PDCA cycle.

The findings of risk identification and assessment, including reporting risks, are always adopted by the Company's Management Board in the form of a resolution of the Management Board, which additionally covers the definition of the organisation's risk appetite and management strategies for individual risks, while obligating risk owners to implement action plans. Additionally, as part of the monitoring of the effectiveness of the Energa Group risk management system, a summary risk review report is submitted to the Audit Committee of the Energa Group's Supervisory Board.



7. MANAGEMENT BOARD REPRESENTATION AND INFOR-MATION

Gdańsk, 13 March 2019

The Management Board of Energa SA hereby informs and represents that:

- (1) to the best of its knowledge, the annual consolidated financial statements and reference data have been prepared in accordance with the applicable accounting policies and that they give a true, fair and clear view of the Energa Group's assets, financial standing and profit/loss. The Report of the Management Board on the operations of the Energa Group gives a true view of the Group's development, achievements and condition, and includes a description of the key risks and threats;
- (2) KPMG Audyt spółka z ograniczoną odpowiedzialnością sp.k., the statutory audit firm which audited the consolidated financial statements of the Energa Group for the financial year ended 31 December 2018, was selected in accordance with the applicable regulations. The firm and the auditors who audited the aforesaid statements met the conditions for expressing an impartial and independent audit opinion in accordance with the applicable regulations and professional standards,
- (3) the selection of the audit firm for the annual financial statements was compliant with legal provisions, including those on the selection and selection procedure of audit firms, and states that:
 - a) the firm and the members of the audit team met the conditions required to issue an impartial and independent auditor's report on the annual financial statements, in accordance with the applicable provisions of law, professional standards and principles of professional ethics,
 - b) the Group complies with the applicable legal provisions governing the rotation of audit firms and lead auditors as well as with the mandatory cooling-off periods,
 - c) the issuer has a policy in place governing the selection of audit firms and a policy on the provision of non-audit services by audit firms, their related parties or members of their service networks to the issuer, including services conditionally exempted from the prohibition on provision by audit firms.

Signatures of Energa SA Management Board Members

Alicja Klimiuk Acting President of the Energa SA Management Board

Jacek Kościelniak Vice-President of the Energa SA Management Board for Finance

Grzegorz Ksepko
Vice-President of the Energa SA Management Board for Corporate Affairs

Jarosław Małkowski Director of the Finance Department

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Glossary of terms and abbreviations

AMI Advanced Metering Infrastucture.	An integrated set of smart electricity meters, modules and communication systems enabling the collection of data on energy consumption for specified users.
Billing	A detailed receipt, a statement of all charges for value-added services used by a subscriber in a billing period.
Biomass	Solid or liquid, biodegradable substances of plant or animal origin, originating from products, waste and residues from agriculture, forestry and related industries, as well as the biodegradable fraction of other waste, in particular agricultural raw materials
CAPEX	Capital expenditures.
CIRS, CCIRS	Currency Interest Rate Swap and Cross-Currency Interest Rate Swap transactions in which payments are made over a specified period with a prescribed frequency, based on variable interest rates, in two different currencies (CIRS) or in more currencies (CCIRS).
CO ₂	Carbon dioxide.
EIB	The European Investment Bank
EBITDA	Energa SA defines EBITDA as operating profit/loss plus depreciation/amortisation and impairment of non-financial non-current assets. Since the EBITDA definition changed in 2016, EBITDA for comparable periods (2013-2015) has been recalculated according to the new definition.
EBIT (earnings before interest and taxes)	Operating profit.
EBRD	The European Bank for Reconstruction and Development.
Issuer, issuer	Energa SA
Energa SA, Energa, Energa SA	Parent company in the Energa Group of Companies.
Energa OPERATOR, Energa Operator SA, EOP	Energa OPERATOR SA – a subsidiary of Energa SA and the Lead Entity of the Distribution Business Line in the Energa Group.
Energa Obrót, Energa Obrót SA, EOB	Energa Obrót SA – a subsidiary of Energa SA and the Lead Entity of the Sales Business Line in the Energa Group.
EMTN	The Euro Medium Term Notes issuance programme.
EU	The European Union.
EUA	European Union Allowance; emission allowances.
EU ETS	The European Union Greenhouse Gas Emission Trading Scheme. Its functioning is governed by the ETS Directive.
EUR	Euro, the currency used in European Union's eurozone countries.
WSE	Gielda Papierów Wartościowych w Warszawie SA (the Warsaw Stock Exchange).
The Energa Group, the Group, Energa	A Group of companies engaged in distribution, trade and generation of electricity and heat. It also conducts activity related to street lighting, design, procurement of materials, grid-related services, specialised transport, hotel and IT services.
Tariff group	group of customers off-taking electricity or heat or using electricity or heat supply services with respect to which a single set of prices or fee rates along with their terms and conditions are applicable
GUS	Główny Urząd Statystyczny (the Central Statistical Office).
GW	Gigawatt, unit of power in the International System of Units, 1 GW = 10 ⁹ W.
GWe	Gigawatt of electric power.
GWh	Gigawatt hour.
IBnGR	Instytut Badań nad Gospodarką Rynkową (the Institute for Market Economics).
IPO	Initial public offering.
IRS Interest Rate Swap	An interest rate swap agreement between two parties, under which the parties pay interest to each other on a contractual nominal amount calculated according to a different interest rate.
KNF	Komisja Nadzoru Finansowego (the Polish Financial Supervision Authority).
Cogeneration, CHP	An engineering process of simultaneous production of heat and electric or mechanical energy in the course of the same engineering process.
Covenants	Contract clauses used as safeguards, especially in lending agreements.
KRS	Krajowy Rejestr Sądowy (the National Court Register).
kWh	Kilowatt hour, unit of electricity generated or used by a 1 kW device in an hour; 1 kWh = 3,600,000 J = 3.6 MJ.
MEW	Small hydro power plant.
MSP	Ministerstwo Skarbu Państwa (the Ministry of Treasury).

MW	Unit of power in the International System of Units, 1 MW = 10 ⁶ W.
MWe	Megawatt of electric power.
MWh	Megawatt hour.
MWt	Megawatt of electric power.
NBP	Narodowy Bank Polski (the National Bank of Poland), Poland's central bank.
NCBiR	Narodowe Centrum Badań i Rozwoju (the National Centre for Research and Development).
NFOŚiGW	Narodowy Fundusz Ochrony Środowiska i Gospodarki Wodnej (the National Fund for Environmental Protection and Water Management).
EGM	The Extraordinary General Meeting of Energa SA.
Renewable energy sources, RES	Sources converting the energy of wind, solar radiation, geothermal energy, waves, currents and marine tides, run of rivers and energy obtained from biomass, landfill biogas as well as biogas from sewage discharge or treatment processes or the decomposition of plant and animal remains to generate electricity.
DSO, Distribution System Operator	A utility company distributing gaseous fuels or electricity, responsible for grid operation in a gas or electricity distribution system, current and long-term operational safety of the system, operation, maintenance, repairs and the necessary expansion of the distribution network, including connections to other gas or electricity systems.
TSO, Transmission System Operator	A utility company transmitting gaseous fuels or electricity, responsible for grid operation in a gas or electricity transmission system, current and long-term operational safety of the system, operation, maintenance, repairs and the necessary expansion of the transmission network, including connections to other gas or electricity systems.
OZEX_A	Volume-weighted average price for all transactions pertaining to the PMOZE_A contract on an exchange session.
PGE	PGE Polska Grupa Energetyczna SA.
GDP	Gross Domestic Product.
PLN	Polish zloty; national currency.
PMOZE_A	Property rights in certificates of origin for renewable electricity generated starting from 1 March 2009, as specified in the certificate of origin.
pp	Percentage point.
Property rights	Transferable rights constituting a commodity arising from certificates of origin for renewable energy and energy from cogeneration.
Vertically integrated undertaking	An energy undertaking or a group of undertakings whose mutual relationships are defined in Article 3 sec. 2 of the Concentration Regulation, engaged (i) for gaseous fuels: in the transmission, or distribution, or storage, or liquefaction and production or sale of such fuels, or (ii) for electricity: transmission or distribution and generation or sale of electricity.
PSE	Polskie Sieci Elektroenergetyczne Spółka Akcyjna with its registered office in Warsaw, entered in the Register of Entrepreneurs of the National Court Register under KRS No. 0000197596; a company designated by the President of the URE's decision No. DPE-47-58(5)/4988/2007/BT of 24 December 2007 to operate as the electricity transmission system operator in the Republic of Poland in the period from 1 January 2008 to 1 July 2014.
yoy	Year on year.
SAIDI	System Average Interruption Duration Index.
SAIFI	System Average Interruption Frequency Index.
SFIO	Specialist open-end investment funds.
Smart Grid	An electricity system that integrates in an intelligent way the behaviours of all participants of generation, transmission, distribution and use processes in order to supply electricity in an economic, sustainable and safe manner. Comprehensive power industry solutions allowing for linking, mutual communication and optimal control of previously dispersed elements of energy networks.
SPOT	Day-Ahead Market (DAM): an energy market operating in the "day ahead" time interval (DA) supplying energy on day D.
Certificate of origin	Certificate of origin from renewable energy sources, a green certificate, and a certificate of origin from cogeneration.
Certificate of origin from cogeneration	A document issued by the President of the URE pursuant to Article 9I of the Energy Law confirming that electricity has been generated in high-efficiency cogeneration in: (i) a gas-fired cogeneration unit or a cogeneration unit with a total installed electrical capacity at source under 1 MW (known as the yellow certificate), (ii) a cogeneration unit fired by methane released and captured during deep mining operations in coal mines (open, in liquidation or closed), or gas obtained by processing biomass, (known as a purple certificate), or (iii) another cogeneration unit (known as a red certificate).

Certificate of origin from renewable energy sources, green certificate	A document issued by the President of the URE pursuant to Article 9e of the Energy Law confirming that electricity has been generated from a renewable energy source (known as a green certificate).
Tariff G	A tariff group for individual customers – households.
Polish Power Exchange, TGE	Towarowa Giełda Energii SA, a commodity exchange where admitted commodities are traded, i.e. electricity, liquid and gaseous fuels, mine gas, pollution emission allowances and property rights arising from certificates of origin, whose price of depends directly or indirectly on the price of electricity, liquid or gaseous fuels and the volume of pollution emissions.
TWh	Terawatt hour, a multiple of the SI unit of electricity. 1 TWh equals 10 ⁹ kWh.
EU	The European Union.
URE	The Energy Regulatory Office.
WACC	Weighted average cost of capital.
WIBOR	Warsaw Interbank Offered Rate
Cofiring	Generation of electricity or heat using a process of simultaneous and joint combustion of biomass or biogas with other fuels in a single device; a portion of the energy generated in this manner can be deemed to be energy generated in a renewable energy source